

SOUTH JORDAN CITY
CITY COUNCIL SPECIAL BUDGET MEETING
POLICE TRAINING ROOM

March 14, 2018

Present: Mayor Dawn Ramsey, Council Member Patrick Harris, Council Member Brad Marlor, Council Member Jason McGuire, Council Member Don Shelton, Council Member Tamara Zander, CM Gary Whatcott, City Attorney Ryan Loose, Staff Attorney Ryan Loose, Fire Chief Andy Butler, Deputy Fire Chief Chris Dawson, Assistant City Manager Dustin Lewis, Police Chief Jeff Carr, Strategic Services Director Don Tingey, Development Services Director Brad Klavano, CFO Sunil Naidu, IS Director Jon Day, Public Works Director Jason Rasmussen, Assoc. Director Parks & Recreation Colby Hill,

**BUDGET STUDY SESSION #4
POLICE TRAINING ROOM – 5:00 PM**

5:10 p.m. A. Welcome

Mayor Ramsey welcomed everyone present to the Special Budget Session held in the Police Training room.

5:15 p.m. B. Invocation: *By Mayor Dawn Ramsey*

Mayor Dawn Ramsey gave the invocation, and let everyone know there was food in the back.

Fire Chief Andy Butler introduced the new Deputy Fire Chief Chris Dawson.

Deputy Fire Chief Chris Dawson said it has been a pleasure to be here, so far everything has been great. It has been great to meet everyone, and I am looking forward to the future. Thank you for having me here tonight.

Mayor Ramsey said your reputation proceeds you, I have heard great things about you, and we look forward to working with you.

5:25 p.m. C. Final Budget Discussion:

Mayor Ramsey said I would like to say that we really do appreciate all the effort that staff has put into these meetings. They bring all the information we need so we can make the hard decisions, and it's very much appreciated.

Director Sunil Naidu – Attachment (A) (2018-2019 Tentative Budget) said tonight's budget meeting will be divided into two parts. I will start with the actual budget that we have gone through for the last several months, where we are at, what is happening, and what we have done (it will be a brief overview). I am handing out a summary sheet that we will go through. I think we have a balanced budget before you and it pretty much meets the level of service that we provided to our residents last year, and if not, it is pretty close. The tentative budget is scheduled to come back to the City Council on April 3, 2018, and once the Council adopts the tentative budget, it then becomes available for the Public to view. We hold it open for a month, and then we hold a Public Hearing to adopt the final budget.

Council Member Harris said there have been some conversations about tax increases, as well as Truth-in-Taxation; can you tell me how that applies to the tentative budget.

Director Naidu said the current budget today does not include any of those, this budget is what we did last year, and any other service that you as a Council decided to add as a service operationally. We have come across an issue regarding recycling, so we would like your input on that. Director Jason Rasmussen has some information on the recycling, so I am going to turn the time over to him.

Director Jason Rasmussen – Attachment (B) (Presentation - State of Recycling) said I received a letter last Wednesday from Rocky Mountain Recycling regarding the recycling that we do with them. It did not come as a surprise to us that there were changes going on. The cost of processing, and what they can sell for has gone down dramatically, it is almost to the point that they would have to pay to get rid of it. One of the realities of recycling now is it is costing to recycle. We use to get \$15 dollars a ton for everything we would take to Rocky Mountain Recycling. It was about 2 years ago this month that I shared a presentation in a City Council work session showing how we were going from being paid for recycling, to now paying for it. There are a few things that have happened in this trend, and it has put us in a bind financially, so I am going to go through this presentation with you to show you where we are at, and how it is impacting us financially, and we will need to make some policy decisions to move forward.

Council Member Marlor said are there any other recycling companies that are picking up in Utah? Are we under contract with Rocky Mountain Recycling?

Director Rasmussen said yes we are under contract right now, and this is really our only option. Waste Management typically only takes recyclable material from the Cites they pick up from because Waste Management is not a recycler, so we really only have one available to us.

CM Whatcott said one of the things that he had not mentioned is the recycler has to do the slow belt now, and put the people on the line to insure they get less than a ½ percent of contaminated waste, so that is what is driving the cost up as well. If it has any contamination in it, they are going to reject it and they will get nothing for it. They will have to be more careful on the front end, so it is a slower process, it is more labor intensive and it is what is driving the costs up.

Council Member Don Shelton said is there any sense from the national people as to whether this policy will continue in China, or is this a short thing.

Director Rasmussen said I spoke with Executive Director at Tans Jordan and he had attended a conference last week in Denver. He said that in the industry at first, it was all about pushback to get China to accept what we were sending them, and now the focus is changing to “how do we meet their requirements.” It is to the point where we need to realize that we are going to have to pay for recycling, that is what came from an industry conference last week. I also spoke with the owner of Ace Recycling Disposal, and he said the best- case scenario is that next year we might be down to \$30 dollars a ton, which is \$15 dollars for us, and that is what we pay now.

Council Member Marlor said when they get a batch that goes over to China and there is some contamination, are they saying “send it back from China” or are they just saying “they are not going to pay us for it”?

Director Rasmussen said they are not going to pay us; we will have to pay them because they are taking it. I know some of you have signed up for the tour at Rock Mountain facility next week so you will be able to see the operation. You will be able to see that they dump it out on this concrete floor, and if they

see there is a lot of it is contaminated products in there, they will scoop it up, put it in a truck, and send it to the landfill and we will have to pay for that. One option is to send the recyclables to the landfill, that way we would not have to touch our rates, but there is always the danger of political ramifications in making a policy decision like that. It would be great to do a survey with all of our residents asking them what they would prefer. We have talked to some of our residents for the last week to get a sense about how they feel, and a 1/3 of them said they would pay whatever it take to recycle, a 1/3 of them could care less either way, and a 1/3 of them said they didn't want to pay anymore. I think a lot of residents would come out if we decided not to do recycling anymore, and I am sure they would be upset. If we sent it to the landfill, I think it would hurt our long term recycling effort. If we stopped doing that and the public knew that, which we wouldn't try to hide, they would start putting whatever in each garbage cans. If things got better and we started to recycle again, how long would it take to overcome that? The other option would be to raise rates.

CM Whatcott said in my opinion, I think we are entering into a new phase and they are changing the game. I think we have to realize that in the future we are going to have to pay for recycling.

Director Rasmussen said my recommendation would be is to see how this goes over the New Year, because I agree with CM Whatcott; this is the direction recycling is going. I think we will get more recycled as we work on the contamination, and we will get China, and the other industries taking more as we get better with the contamination and demand, before we make a decision.

Council Member Harris said I really feel like rather than waiting, I would rather get ahead of the game.

Director Rasmussen said that is my recommendation, but you are the policy makers here. I do think that in a years' time we will have a better handle on how things are going. We will be able to see how are public efforts have yielded as far as the contamination rates, and we will be able to see if we are getting any better.

Council Member Marlor said is it also your recommendation to raise the recycling fees starting July 1, 2018?

Director Rasmussen said yes, because if we let our fund balance go, and we go to zero, our rate will go up, so I don't think that is necessarily wise.

Council Member Zander said when was the last time we did a rate increase for recycling garbage.

Director Rasmussen said I started to get involved with garbage and recycling in 2013 when I started in this position, before that I didn't have anything to do with garbage and recycling, so prior to 2013 I don't know.

Council Member Zander said our City has a different demographic than many Cities, and that is why we have cleaner recycling. The demographic in our City is going to be more than a 1/3 and I think they are going demand that we do everything in our power to recycle.

Council Member Harris said if we are only recycling the true stuff that is going to be recycled, and we eliminate the stuff that is going to the landfill, how would that adjust the numbers?

Director Rasmussen said some of the paper and cardboard is being shipped out and recycled just not all of it. China would take whatever you could send them, but now they are being more picky, so some of the stuff is getting rejected at Rocky Mountain, and some is being rejected on the shores of China. In the big

picture of things, we are either invested in the recycling business, or we are not, that is the decision that we need to make. We have enjoyed some of the lowest rates in the nation, but things have changed and it is not going to stay that way.

Mayor Ramsey said I would like to get a feel for where each Council Member is at regarding recycling. Do you want to maintain offering recycling knowing that it is going to come with a cost increase to the residents, do we want to wait it out a year, or do we want to cut out recycling all together?

Council Member McGuire said I think we ought to wait it out the year and see what the market is going to do.

Council Member Zander said I agree with Council Member McGuire, I think we should wait a year.

Council Member Marlbor said I don't want to pull recycling if we are going to be in the recycling business in the future. I am willing to wait it out another year with an increased rate.

Council Member Harris said I am for continuing recycling, but if there are large amounts of items going to the landfill, I think we need to address that head on.

Council Member Shelton said I think if it were possible to flip a switch and change what we can take and have it broadly accepted, it would be great to do that. I also think that if we go out and say "this cannot be recycled" there is going to be some loud voices that will say "it can be recycled" and I think social media will go nuts with it. I do think we should make the rate change right away instead of waiting.

Director Rasmussen said one thing I would like to do is keep the Council in the loop on how we are doing with the contamination rate, so you can see what is actually happening.

Mayor Ramsey said it sounds like everyone except Council Member Harris wants to go ahead with the rate increase.

Director Rasmussen said I think we can wait until July to implement the rate increase. It will be in the budget, it will be the same time as the rate changes, and that will make things cleaner.

Mayor Ramsey said if we choose to do the rate increase in April will that give us enough time to get that out to the residents by then.

Director Rasmussen said we can put it on social media and that will give us plenty of time, or we could get it in the utility bill mailing in May, I think either way will work.

Mayor Ramsey said it sounds like everyone wants it to start in July, so we will start it in July. The vote that we took was to keep a recycling program in the City for the next year, and keep it funded. The budget discussion has now ended. We are now going to turn the time over to Dustin Lewis and Don Tingey for their presentation.

6:15 p.m. Y2 Analytics – South Jordan City Council Survey

Assistant CM Lewis – Presentation Attachment (C) – said what you received on Monday was a survey with 28 projects, it may have looked a little haphazard and confusing to you, but there actually was some method to the madness on what we sent you. Our goal was to narrow it down, and give you a core group

of projects you can focus your attention toward, and a group of projects that are not as important so we can get them moved to the back burner for a while.

South Jordan Project Bracketology:

Top 4 – Projects:

Public Safety Center – West
Highland Park Phase III
Senior Center/Community Art Center Renovation
Proposed Regional Trail Development

Last Project Out:

City Park Improvements
Indoor Arts Center
I-15 off Ramp Landscape
Regional Trail Development
McKee Ridge Park Playground
Historical Trail
Indoor Arts Center

Project going to the “Not”:

Oquirrh East Park
Field House
Miners Mile
Urban Campground
Samuel Holt Farmstead
Stone Haven Park Improvement
Trail Lighting Safety
City Wide Park Upgrades
Beck Stead Ponds Play Ground & Pavilion

Last Projects “OUT”:

City Parks Improvement
I-15 off Ramp Landscape
Regional Trail Development
McKee Ridge Park Playground
Historic Trail
Indoor Arts Center

Lower “Seed” Projects:

Public Works Facility West
Cemetery Expansion
City Park Baseball Field Addition
Park Land Acquisition Gap 1
Bingham Creek Development

Projects on the Bubble:

Welby Park
Fitness & Aquatic Center Expansion
Ice Rink & Outdoor Performing Arts Stage

Splash Pad Pavilion & Shade Structure

The Council and Staff went through each of the projects and determined if they were in the right categories determined by priority.

Mayor Ramsey said I would like to say “thank you” to staff for putting the list together of priorities, it really was helpful and very much appreciated. I would like to ask CM Whatcott to speak to us regarding how we are in comparison to other Cities with our Public Building, and facilities, and his thought pertaining to that.

CM Whatcott said in tracking for our City we are on par with everyone else. To give you an example:

Sandy City Hall is 87,000sq.ft.

South Jordan City Hall is 45,000sq.ft

West Jordan City Hall is 57,000sq.ft.

Draper City Hall is 24,000sq.ft.

When you take the non-public safety use out of this building, you have an archive room, courts, and a large multi-purpose room, and we are at 24,000sq.ft. We are right in the ballpark with other Cities of our size. I looked at dual-company fire stations, and there have been (3) of them built, Taylorsville, Salt Lake City, and Lehi. I looked at the square footage that was recommended to us by the architect, and we were very close. The square footage was a little high, but this probably was because we need to program it better, and fine-tune the building. We were about 2,000sq.ft. above what the average is among the dual-company fire stations. A dual-company fire station is going to be a little bit larger than a single fire station, but we are right in range with the others. Our City Hall is very conservative based on our neighbors.

Mayor Ramsey said I think if we are ready, I would like to know from the Council Members if you are ready to proceed with a Truth and Taxation, or if you are not ready.

Council Member McGuire (Yes) to proceed

Council Member Zander (Yes) to proceed

Council Member Marlor (Yes) to proceed

Council Member Harris (Yes) to proceed

Council Member Shelton (Yes) to proceed

Mayor Ramsey said we have already established that the Public Safety Center is our #1 priority, so is there a #2 priority you have in the “Top 4” or the “Lower Seed” projects.

Council Member McGuire Senior Center/Arts Center Renovation

Council Member Zander Senior Center/Arts Center Renovation

Council Member Marlor Senior Center/Arts Center Renovation

Council Member Harris None

Council Member Shelton Senior Center/Arts Center Renovation

Mayor Ramsey said with everything that we have discussed we need to give staff some direction on where the Council wants to go with the Truth-in-Taxation, and an amount.

Council Member Zander said how do you feel about it Mayor Ramsey?

Mayor Ramsey said it is hard because I don't want to raise taxes either, but I look at so many things our residents say they would want to have in our Community. It is hard because we don't have any other way to pay for them, so if increasing the amount a few dollars will give us enough to do some of those things I am for that. I am looking long term at the big picture. We can't keep growing and not provide some of these amenities to our City. In the City Survey the residents did say they would be willing to pay a little bit more for some amenities, so if a few dollars a year can help with the overall big picture of the growth, and the success of the City, that is what I would recommend. We may just have to do a little bit at a time to get there, but we will get there.

Council Member Zander said I would like to hear from Director Naidu and his expertise, what he would recommend.

CM Whatcott said is the franchise fee going anywhere? Is that money that you would want to use for any of the ideas you are talking about?

Council Member Marlor said I thought we made a decision to raise it a ½ percent and dedicate it to Parks & Recreation.

Mayor Ramsey said I would like to be clear, if by raising the ½ percent will put us at the exact place as every other municipality, and the County?

CM Whatcott said yes, that is the maximum, you can't go past 6 percent.

Council Member Zander said when we leave here tonight are we deciding as a Council if we are going to wait till June, or July, on the amount, or are we going to choose an amount tonight? or are we going to wait for Sunil to come to us when he gets the information we need to make a decision?

Mayor Ramsey said we have determined that we are going to do a Truth-in-Taxation. We are going to fund our Public Safety Center, and there were 4 out 5 of the Council Member Members that are willing to raise the tax amount a few dollar, but the amount has not been determined yet. I would like to ask staff, what else do you need from us?

CM Whatcott said we have done the budget process so the budget can go through. When we get the tax number, we can come back and have a meeting like this to talk specifically about how we are going to approach the Truth-in-Taxation. What projects we want to fund now that we know what the money will bring in. We will have the exact certified rate, so we will then see what the property values are and understand what the real numbers are. After debt service we will pay for the Fire Station and Public Safety Building, if there is any money left over we will be able to know if there is anything else we can do, or not. Every other City is having the same issues that we are. They have to find ways to pay for projects just like we do, and everything keeps going up, but tax revenue keeps staying neutral. It is an on-going issue and it is based on how Utah Law is set up, it is meant to stay revenue neutral.

Mayor Ramsey said when we leave here tonight I want to make sure that I am clear that the consensus from the Council is, we would do a Truth-in-Taxation to pay for the Public Safety Center West. We will look forward to hearing from Director Naidu on what the tax rate is, and meet again once we have that information and decide if we are going to add an additional amount for something very specific. We also be raising the franchise amount a ½ percent to make it a maximum 6 percent.

ADJOURNMENT

Council Member Zander made a motion to adjourn. Council Member Marlor seconded the motion. The vote was unanimous in favor.

The March 14, 2018 City Council Budget meeting adjourned at 8:15 p.m.

This is a true and correct copy of the March 14, 2018 City Council Budget Meeting Minutes, which were approved on April 3, 2018.

Anna M. West
South Jordan City Recorder

Fiscal Year 2018-2019 Tentative Budget

Consolidated Budget

	Prior Year Actual FY 16-17	Adopted Budget FY 17-18	Estimated Actual FY 17-18	Proposed Budget FY 18-19
Financing Sources:				
Taxes & Fees	29,025,471	31,864,661	31,353,096	33,720,245
Impact Fees	3,990,216	0	0	0
Area Increment	11,921,455	9,255,000	9,255,000	9,255,000
RDA Housing	1,101,834	885,000	885,000	885,000
Class C Road Funds	2,707,091	2,477,603	2,477,603	2,713,553
Licenses & Permits	3,481,021	4,599,413	3,550,642	3,620,261
Intergovernmental Revenues & Fees	447,487	605,752	700,354	3,665,612
Charges for Services	34,201,150	32,302,291	32,213,559	29,627,749
Fines & Forfeitures	593,952	786,772	786,773	576,133
Special Assessments	1,039,910	724,408	724,408	0
Investment Earnings	762,311	142,700	142,700	277,250
Misc. Revenue	8,436,961	883,481	888,031	749,500
Transfers In & Use of Fund Balance	27,008,503	25,306,185	26,097,652	24,491,788
Total Financing Sources	124,717,362	109,833,266	109,074,818	109,582,091
Financing Uses:				
Wages & Benefits	28,591,314	32,937,066	32,937,066	36,480,856
Materials & Supplies	2,298,504	2,411,181	2,392,681	2,424,884
Operating Expenses	24,500,942	27,432,036	27,450,238	27,534,498
Debt Expenditures	7,235,812	7,952,265	7,956,590	12,015,224
Project Expenditures	22,610,450	22,477,285	22,749,435	19,341,870
Transfers Out & Contribution to Fund Balance	39,480,340	16,623,433	15,588,808	11,884,759
Total Financing Uses	124,717,362	109,833,266	109,074,818	109,582,091

Notes to the Consolidated Budget:

The above Consolidated Budget is a consolidation of all budgets included in the FY 2018-2019 Budget Book.

Fiscal Year 2018-2019 Tentative Budget

General Fund Summary

	Prior Year Actual FY 16-17	Adopted Budget FY 17-18	Estimated Actual FY 17-18	Proposed Budget FY 18-19
REVENUES				
Sales Tax	13,958,648	15,576,742	15,633,685	17,509,728
Property Taxes	9,494,177	10,650,703	10,063,827	10,466,380
Franchise Taxes	4,375,856	4,426,500	4,419,614	4,463,810
Transient Room Tax	74,349	67,901	76,579	78,877
Cable TV Fees	419,102	415,099	431,675	444,626
Motor Vehicle Fees	703,339	727,716	727,716	756,824
Penalties & Interest	13,603	8,200	8,200	9,000
Class C Road Funds	2,707,091	2,477,603	2,477,603	2,713,553
Licenses & Permits	3,481,021	4,599,413	3,550,642	3,620,621
Intergovernmental Revenues	398,232	391,500	391,500	393,952
Administration Fees	2,296,804	2,494,594	2,494,594	2,842,806
Charges for Services	3,010,045	3,354,128	3,373,196	3,009,812
Fines and Forfeitures	593,952	786,772	786,773	576,133
Miscellaneous Revenue	726,503	446,350	446,150	532,300
Total General Fund Revenue	42,252,722	46,423,221	44,881,754	47,418,062
TRANSFERS IN AND USE OF FUND BALANCE				
Transfers In	100,775	8,818	8,818	8,818
Use of Fund Balance	0	0	791,467	0
Total Transfers In and Use of Fund Balance	100,775	8,818	800,285	8,818
Total Rev, Trans in, and Use of Fund Balance	42,353,497	46,432,039	45,682,039	47,426,880
EXPENDITURES				
Wages and Benefits	25,072,598	29,002,086	29,002,086	32,279,744
Materials and Supplies	1,492,968	1,555,111	1,555,111	1,567,424
Operating Expenditures	9,520,528	10,912,584	10,912,584	10,746,938
Total General Fund Expenditures	36,086,094	41,469,781	41,469,781	44,594,106
TRANSFERS OUT AND CONTRIBUTION TO FUND BALANCE				
Transfers Out	5,853,803	4,212,258	4,212,258	2,832,774
Contribution to Fund Balance	413,600	750,000	0	0
Total Transfers Out and Contribution to Fund Balance	6,267,403	4,962,258	4,212,258	2,832,774
Total Exp, Trans Out, and Cont to Fund Balance	42,353,497	46,432,039	45,682,039	47,426,880

Notes to the General Fund:

1. Total New Positions: 11 Full-Time
2. Current Ratio: 68/32

Special Revenue Fund Summary

	Prior Year Actual FY 16-17	Adopted Budget FY 17-18	Estimated Actual FY 17-18	Proposed Budget FY 18-19
REVENUES				
RDA Project Area Increment	4,612,957	4,555,000	4,555,000	4,555,000
RDA Housing	1,101,834	885,000	885,000	885,000
CDA Project Area Increment	7,308,498	4,700,000	4,700,000	4,700,000
Grant Revenue (CDBG)	49,255	214,252	308,854	308,854
User Fees	4,253,708	3,892,589	3,784,789	3,803,500
Admin. Fees	120,000	120,000	120,000	120,000
Investment Earnings	230,936	36,000	36,000	36,000
Other Miscellaneous	53,058	10,750	15,500	10,500
Total Special Revenue Fund Revenue	17,730,246	14,413,591	14,405,143	14,418,854
TRANSFERS IN AND USE OF FUND BALANCE				
Transfers In	125,000	125,000	125,000	125,000
Use of Fund Balance	691,523	4,291,700	4,291,700	3,561,061
Total Transfers In and Use of Fund Balance	816,523	4,416,700	4,416,700	3,686,061
Total Rev, Trans in, and Use of Fund Balance	18,546,769	18,830,291	18,821,843	18,104,915
EXPENDITURES				
Wages and Benefits	1,507,429	1,507,465	1,507,465	1,693,420
Materials and Supplies	527,545	536,275	511,775	535,125
Operating Expenditures	1,464,376	1,967,093	2,086,295	2,118,136
Debt Expenditures	1,196,117	1,196,772	1,196,772	1,524,923
Project Expenditures	8,875,886	9,497,370	9,497,370	9,857,370
Total Special Revenue Fund Expenditures	13,571,353	14,704,975	14,799,677	15,728,974
TRANSFERS OUT AND CONTRIBUTION TO FUND BALANCE				
Transfers Out	2,749,590	4,022,166	4,022,166	2,375,941
Contribution to Fund Balance	2,225,826	103,150	0	0
Total Transfers Out and Contribution to Fund Balance	4,975,416	4,125,316	4,022,166	2,375,941
Total Exp, Trans Out, and Cont to Fund Balance	18,546,769	18,830,291	18,821,843	18,104,915

Fiscal Year 2018-2019 Tentative Budget

Enterprise Fund Summary

	Prior Year Actual FY 16-17	Adopted Budget FY 17-18	Estimated Actual FY 17-18	Proposed Budget FY 18-19
REVENUES				
User Fees	5,089,136	4,966,187	4,966,187	5,002,187
Sales	19,431,457	17,474,793	17,474,793	17,812,250
Finance Charges	186,756	204,000	204,000	204,000
Investment Earnings	377,297	89,000	89,000	224,000
Miscellaneous Revenue	3,852,100	75,000	75,000	2,700
Impact Fees	1,472,558	0	0	0
Total Enterprise Fund Revenue	30,409,304	22,808,980	22,808,980	23,245,137
TRANSFERS IN AND USE OF FUND BALANCE				
Transfers In	12,495,771	4,324,127	4,324,127	4,489,127
Use of Fund Balance	11,344	1,757,723	1,757,723	5,468,116
Total Transfers In and Use of Fund Balance	12,507,115	6,081,850	6,081,850	9,957,243
Total Rev, Trans in, and Use of Fund Balance	42,916,419	28,890,830	28,890,830	33,202,380
EXPENDITURES				
Wages and Benefits	2,011,287	2,427,515	2,427,515	2,507,692
Materials and Supplies	277,991	319,795	325,795	322,335
Operating Expenditures	13,494,688	14,531,009	14,430,009	14,669,424
Debt Expenditures	1,018,913	3,390,763	3,390,763	7,400,244
Project Expenditures	5,662,133	2,730,000	3,002,150	3,045,000
Total Enterprise Fund Expenditures	22,465,012	23,399,082	23,576,232	27,944,695
TRANSFERS OUT AND CONTRIBUTION TO FUND BALANCE				
Transfers Out	8,494,798	4,329,036	4,329,036	4,494,036
Contribution to Fund Balance	11,956,609	1,162,712	985,562	763,649
Total Transfers Out and Contribution to Fund Balance	20,451,407	5,491,748	5,314,598	5,257,685
Total Exp, Trans Out, and Cont to Fund Balance	42,916,419	28,890,830	28,890,830	33,202,380

Fiscal Year 2018-2019 Tentative Budget

Debt Service Funds Summary

	Prior Year Actual FY 16-17	Adopted Budget FY 17-18	Estimated Actual FY 17-18	Proposed Budget FY 18-19
REVENUES				
Investment Earnings	17,692	9,500	9,500	8,250
Reimbursement-Boyer/Tenfold Construction	147,757	147,381	147,381	0
Special Assessments	1,039,910	724,408	724,408	0
Total Debt Service Fund Revenue	1,205,359	881,289	881,289	8,250
TRANSFERS IN AND USE OF FUND BALANCE				
Transfers In	2,429,620	3,414,726	3,414,726	3,170,236
Use of Fund Balance	1,752,236	0	0	0
Total Transfers In and Use of Fund Balance	4,181,856	3,414,726	3,414,726	3,170,236
Total Rev, Trans in, and Use of Fund Balance	5,387,215	4,296,015	4,296,015	3,178,486
EXPENDITURES				
Operating Expenditures	21,350	21,350	21,350	0
Debt Expenditures	5,020,782	3,367,205	3,371,530	3,090,057
Total Debt Service Fund Expenditures	5,042,132	3,388,555	3,392,880	3,090,057
TRANSFERS OUT AND CONTRIBUTION TO FUND BALANCE				
Transfers Out	345,083	0	0	0
Contribution to Fund Balance	0	907,460	903,135	88,429
Total Transfers Out and Contribution to Fund Balance	345,083	907,460	903,135	88,429
Total Exp, Trans Out, and Cont to Fund Balance	5,387,215	4,296,015	4,296,015	3,178,486

STATE OF RECYCLING

March 14, 2018

Global Policies

- China shutting down older, high polluting plants
- "National Sword" - unattainable contamination rate

Local Economics

- Two recyclers in SL County
- Decreased demand from international customers
- Landfill costs are cheap vs. national rates

Recycling Market Economics

- Steel and aluminum are recycled in-state
- Cardboard & paper products are typically sent overseas
- With lower oil prices, recycling plastic is more expensive than using native material

Local
Economics

SJC- Reality
\$ 14/ton-garbage
\$25/ton - recycling

Global
Policies

Recycling
Market
Economics

Send
Recyclables to
Landfill

- Prevents Rate Increase
- Potential for Major Political Ramifications
- Would hurt long-term recycling efforts

Use Fund
Balance to
Cover
Increased Rate

- Temporarily takes care of increased rate
- Fund would run dry in about 1 year
- Significant increase would need to occur when fund runs out

Increase Rates
Now or July
2018

- Maintains reserve funds
- Keeps recycling program going for the long-term

Option 1: Rate Increase on April 3, 2018

Current Rate @ \$3.80 per month

New Rate at \$4.55 per month

Annual Cost Increase: \$9.00

Option 2: Rate Increase on July 1, 2018

Current Rate @ \$3.80 per month

New Rate @ \$4.67 per month

Annual Cost Increase: \$10.44



South Jordan City Council Survey

The results of the South Jordan City Council Survey show four projects that are clear high priorities for the South Jordan City Council. The results also show that eight projects are of the lowest priority to the council. The four high and eight low projects are listed below. The order the projects are listed in has no inherent meaning.

CLEAR HIGH PRIORITIES

- Daybreak Public Safety Center is clearly the highest priority
- Highland Park Phase II
- Senior Center | Community Arts Center
- Proposed Regional Trail Development – With Canal Trails

CLEAR LOWEST PRIORITIES

- Field House
- Miner's Mile Park Development
- Urban Campground
- Beckstead Ponds Playground and Pavilion Improvements
- Oquirrh East Park Development
- Trail Lighting Safety Improvements
- The Citywide Park Upgrade Program
- Samuel Holt Farmstead Phase III (Home Restoration)

In the survey, each council member was provided with a list of 28 currently proposed city projects with small descriptions of the project and the estimated cost of the project. Each council member was then asked to pick which of the 28 projects should be the highest priority. Then, each council member was asked which project should be the second highest priority. Finally, each council member was asked which project should be the lowest priority.

A similar exercise was repeated with subgroups of the 28-project list. Eight subgroups were presented to each council member. Four of the subgroups were based on project price. The price categories were over four million dollars, one to four million dollars, less than a million dollars, and TBD. One subgroup was a list of projects that have been recommended by the city staff. The three other subgroups were split by project characteristics. The three groups were open space projects, recreation projects, and non-park projects. Each council member responded with a highest, second highest, and lowest priority project in each of the eight subgroups.

The clear high priorities list (above) was calculated by adding all highest priority and second highest priority rankings for a project together excluding the subgroup from the city staff. Doing so makes it so that each council member was presented with each project the same number (three) of times. The four clear high priorities were the four projects with the most highest priority and second highest priority rankings that received no lowest priority rankings.

The clear lowest priorities list (above) was calculated by adding all lowest priority rankings for a project together excluding the subgroup from the city staff. Again, each of these projects would have been seen an equal three times. The eight clear lowest priorities were eight projects with the most lowest priority rankings. Projects that received a substantive amount of high priority and low priority rankings were left off the lists above as there is likely still debate about the merit of those projects.



OPEN SPACE PROJECTS

- **Highest priority Highland Park Phase II**
- **Second priority Proposed Regional Trail Development – With Canal Trails**
- **Lowest priority is Oquirrh East Park Development**

RECREATION PROJECTS

- **Ice Rink and Outdoor Performing Arts Stage is controversial. Multiple highest priority, multiple lowest priority.**
- **Top priorities Fitness & Aquatic Center and Splash Pad Pavilion and Shade Structure**
- **Lowest priority Beckstead Ponds Playground and Pavilion Improvements**

NON-PARK PROJECTS

- **Unanimous decision that highest priority is Daybreak Safety Center**
- **Second priority Senior Center | Community Arts Center Renovation**
- **Lowest priority Field house, second lowest priority Urban Campground**

CONTACT

For more information, please contact Scott Riding or Quin Monson at:

Scott Riding, 801-556-3204, scott@y2analytics.com
Quin Monson, 801-367-6588, quin@y2analytics.com

Y² Analytics
60 South 600 East Ste. 250
Salt Lake City, Utah 84102

Truth in Taxation Process

