



City of South Jordan
State of Utah

FISCAL YEAR
2019-2020

Annual Budget

www.sjc.utah.gov



The City of South Jordan
Annual Budget
Fiscal Year 2019-2020

City of South Jordan
1600 West Towne Center Drive
South Jordan, UT 84095
www.sjc.utah.gov
Phone: (801) 254-3742
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Elected and Appointed Officials

Mayor and Governing Body

Mayor Dawn R. Ramsey

Councilmember Patrick Harris

Councilmember Brad Marlor

Councilmember Donald J. Shelton

Councilmember Tamara Zander

Councilmember Jason T. McGuire

Appointed Officials

Gary L. Whatcott, City Manager

Ryan Loose, City Attorney

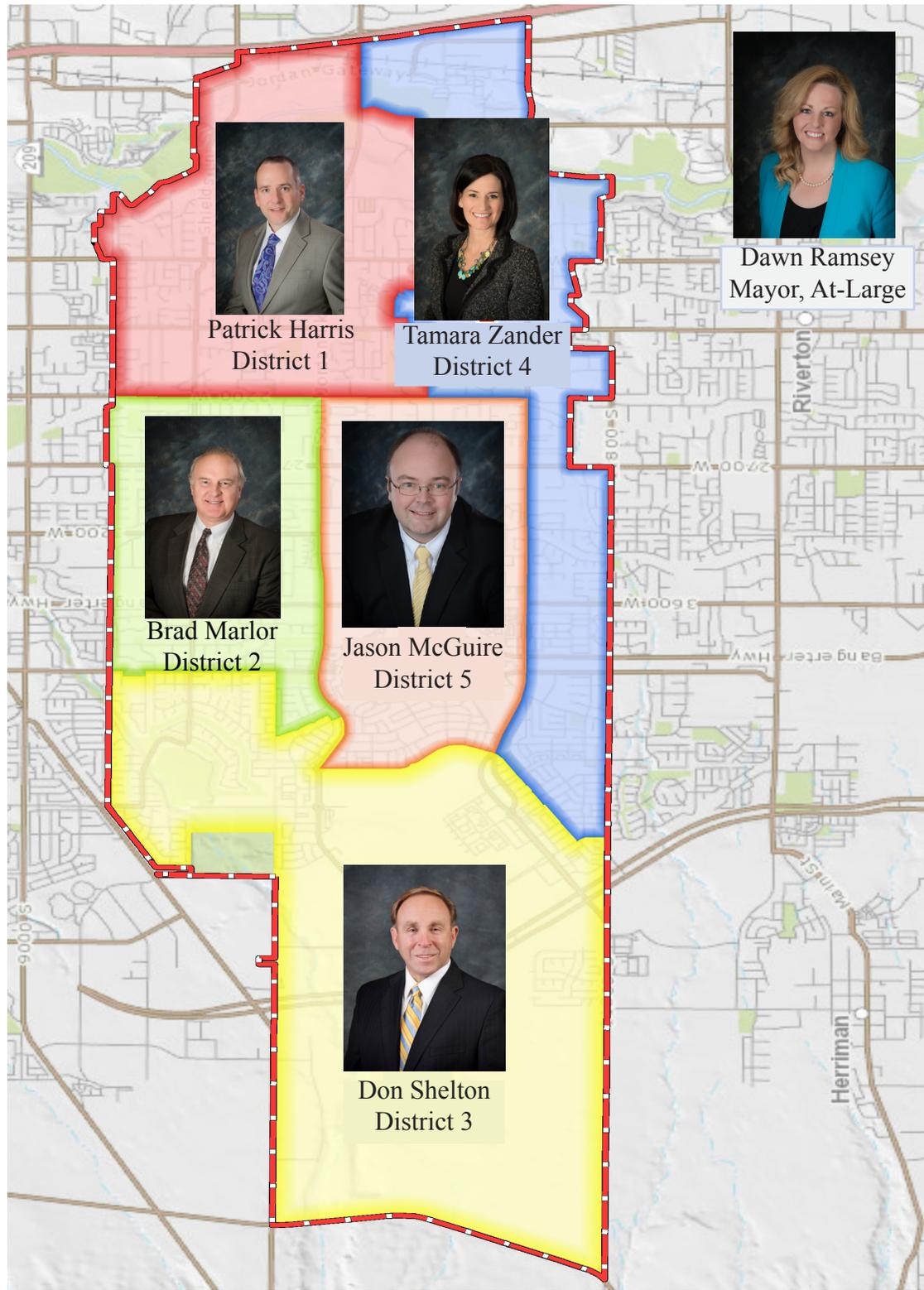
Michael Boehm, Municipal Court Judge

Sunil K. Naidu, Chief Financial Officer/Budget Officer

Chip Dawson, City Treasurer

Anna West, City Recorder

City Council Districts



Executive Team

Executive Team

Gary L. Whatcott, City Manager

Dustin Lewis, Assistant City Manager

Ryan Loose, City Attorney

Don Tingey, Director of Strategic Services

Teresa Cook, Director of Human Resources

Sunil K. Naidu, Chief Financial Officer/Budget Officer

Jeff Carr, Police Chief

Brian Preece, Director of City Commerce & Sustainability

Brad Klavano, Director of Engineering/City Engineer

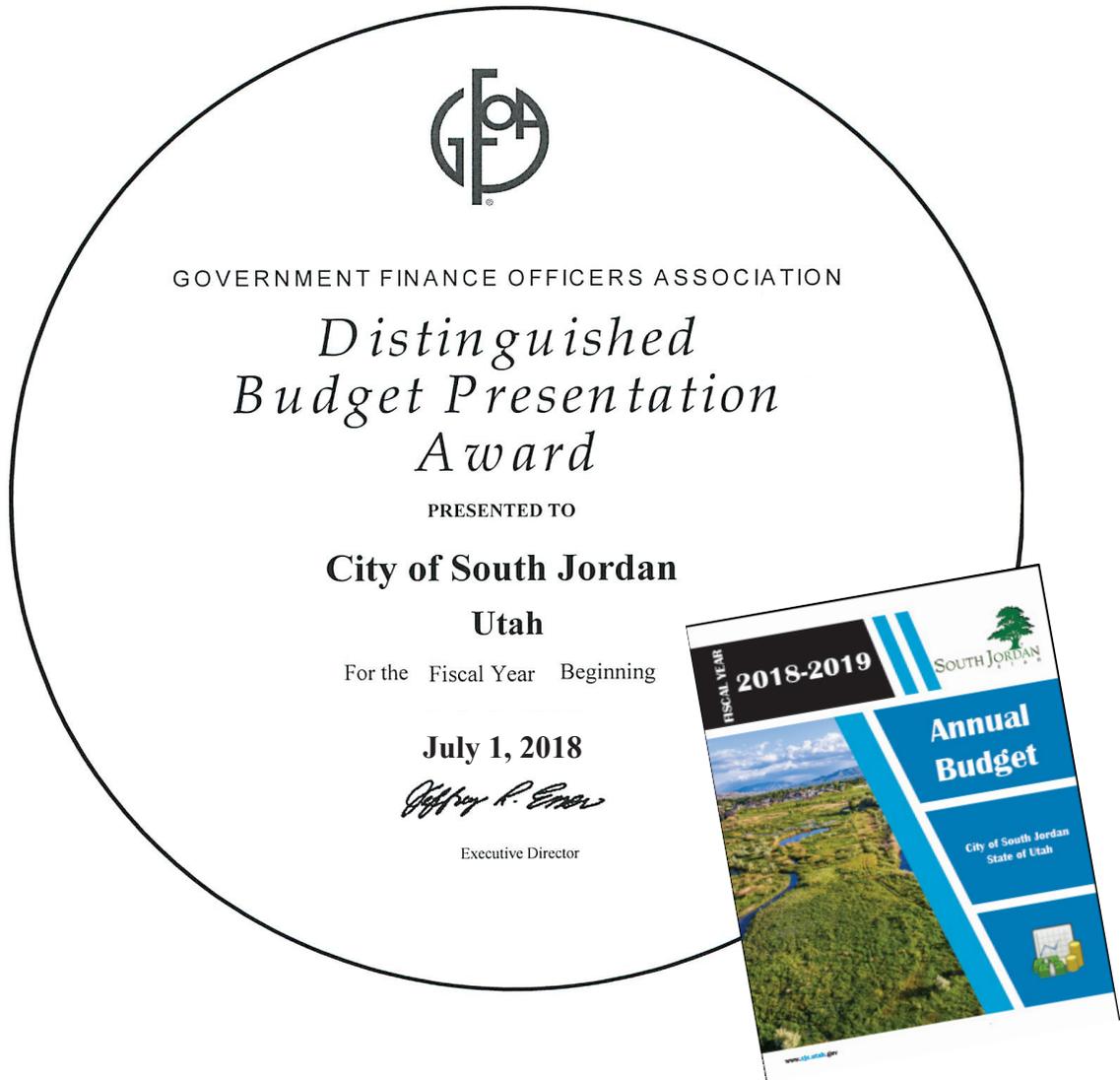
Steven Schaefermeyer, Director of Planning

Jason Rasmussen, Director of Public Works

Chris Dawson, Fire Chief

Spencer Kyle, Director of Administrative Services

Budget Award



The Government Finance Officers Association of the United States and Canada (GFOA) presented an Award for Distinguished Budget Presentation to the City of South Jordan, Utah for its annual budget for the fiscal year beginning July 1, 2018.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

The award is valid for a period of one year. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another year.

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City Manager's Letter

To the Mayor, City Council, and Community:

This letter is the introduction to our budget submittal for the Fiscal Year 2019-2020. The budget is the foundation for all that is accomplished within the City. Therefore, as in the past the budget was approached with careful planning and with conservative fiscal overtones. The budget is the key to unlocking the potential for extraordinary accomplishments. This fiscal year's budget includes continued delivery of exceptional services, while maintaining healthy reserves that provide resiliency in responding to everyday changes or events which are ever more prominent in our environment.



City Manager
Gary L. Whatcott

The City Council insight and direction helped to create a budget that supports a very comprehensive strategic plan, and further reinforces key initiatives required by residents. These key initiatives bring life and meaning to the budget and provide an easy guide for residents to link their taxes to measured outcomes. This year the Mayor, City Council, and City Staff continued to incorporate the elements of priority-driven budget. Priority principles drive the budget process. These principles help identify the most important strategic priorities, and then through a collaborative, evidence based process, rank programs or services according to how well they align with the priorities. The City has long honored its commitment of maintaining outstanding programs and keeping services at a high level. This is accomplished through a highly productive and efficient team of employees.

Some of the major accomplishments of this budget are; a) fortification of our employee retention program b) funds for infrastructure, maintenance and projects totaling \$ 10,958,188, c) funding for future Fire Station 64, Police substation, and Administration building d) hiring 12 full-time employees, including 2 police personnel, 3 parks maintenance workers, 4 public works maintenance workers, 1 custodian, and reclassification of management

intern and senior program assistant to full time positions.

Being a high growth City provides us with some unique challenges. This budget, as presented, attempts to meet those growth challenges by providing several crucial new infrastructure maintenance and facility projects. As a growth City we do not balance our budget with one-time growth money, we employ a strategy with reliance on sustainable growth values. These values endear land use balance, long-range vision, and economic development.

The City must continue to build a tax base that is multifaceted, reliable, and truthful. This budget year we will once again review elements of our planning zones through a new general plan update. The general plan process will include its associated land uses to ensure they are balanced, viable and are reflective of our community desires. As we move to adopt these various planning scenarios, they will become the necessary tools to confirm that our fiscal health remains excellent now and into the future. It is so important to be prepared to sustain our levels of service when we reach build out.

This budget also keeps our debt ratio comparatively low which helps the City maintain very high credit rating in our general fund. Monies are needed to support public safety operations, core municipal services, and the maintenance of infrastructure now and into the immediate future. We must be wise and prudent in our borrowing of money; knowing however, that we will have to maintain our investment in infrastructure and to add desired public amenities. We are committed to maintain policies that strengthen our core service levels and sustain our reserves into the future.

As we continue to think of fiscal matters in the future we must focus on a different set of horizons. We have to be sensitive to community aesthetics, evidence base decision making and similar issues; we must also become advocates and entrepreneurs more than just regulators. We must devise strategies that will bring investment into the City, keep our neighborhoods clean and crime free, and grow businesses for job creation. This budget begins to put South Jordan on a pathway for this new way of thinking by using priority based budgeting to support strategic priorities.

City Manager's Letter

One of the reasons for South Jordan's great success is its well-educated and successful residents. This type of success has created a community with a lifestyle that has been nationally recognized. We have to realize that it is our residents who are our greatest economic asset. This budget delivers the resources required to continue to market and brand the City within a context of a high quality of life that will attract and retain our best resource its residents. It is our goal to do that in a fiscally responsible way.

This budget is the product of considerable time and attention over the past several months to the strategic, fiscal, and operational planning by the City Council and City Staff. All have contributed critical insights and untold hours of dedicated work to this major undertaking.

On behalf of all City employees, we look forward to working with the City Council and the Community as we use this budget to implement the City's Strategic Plan. I am confident that the result of our efforts will demonstrate our commitment to providing excellent services, investing in our future through public infrastructure, facilities, amenities, and proactively responding to changing fiscal realities.

Gary L. Whatcott, City Manager

Budget Takeaways

- The City has a balanced budget.
- The operating budget (General Fund) includes three month reserves for emergencies and to protect through unexpected economic changes.
- Average homeowner with a property value of \$400,000 pays \$413.60 per year or \$34.47 per month in City property taxes.
- The most recent bond rating, the City received AAA from Fitch Ratings and AA from S&P Global Ratings.
- The City consistently receives the Distinguished Budget Presentation Award from GFOA.
- South Jordan City uses Priority Based Budgeting (PBB) to help make financial decisions. PBB looks at the budget based on the cost of programs.

Sunil K. Naidu
Chief Financial Officer/Budget
Officer

Strategic Plan

The FY 2019-20 Strategic Action Plan consists of the following elements: 1) Mission Statement, 2) Core Service Values, 3) Strategic Initiatives, and 4) Program Goals.

Mission Statement

The Mayor and City Council support the South Jordan City **Mission** as follows:

South Jordan City provides service oriented, responsible government, consistent with the community's values, priorities and expectations for a high quality of life, enhancing the City's fiscal health, providing professional and innovative services, and managing the City's resources, while planning for the future.

Service Values

The South Jordan leadership team established and adheres to the following **Core Service Values** while accomplishing this mission. These values include:

- **Integrity**
"We do the right thing, even when no one is looking."
- **Service**
"We listen, understand, and deliver."
- **Professionalism**
"We are committed to be the best."
- **Communication**
"We are respectful and collaborative."
- **Excellence**
"We continue to raise the bar on our performance."

Key Strategic Initiatives

South Jordan City accomplishes its mission by focusing efforts and resources on eight (8) **Key Strategic Initiatives** and their



associated subcomponents. These initiatives were established during a strategic planning session and reconfirmed by the current Mayor and City Council:

Safe Community

Public Safety Response

Offers protection, enforces the law, and is well-prepared to promptly and effectively respond to emergencies and calls for service

Personal Security

Fosters a feeling of personal safety and security for individuals in their neighborhoods, commercial areas, public facilities, and outdoor spaces throughout the community

Public Safety Presence

Maintains a visible public safety presence that addresses community concerns and focuses on prevention and intervention

Infrastructure

Provides for efficient, well-maintained public infrastructure systems that ensures safe travel for vehicles and pedestrians and ensures the safe and reliable delivery of utility services

Design & Regulations

Promotes and sustains a well-designed, properly regulated, economically thriving, and visually appealing community

Informed & Responsible Community

Builds an informed, engaged, and educated community that shares in the responsibility for its safety and well-being

Civic Development

Park & Recreation Facilities

Develops and provides quality well-maintained parks, trails, open spaces, public spaces and public use facilities that meet the needs of the community

Transportation Infrastructure

Plans, builds, repairs and continuously enhances a well-designed, sustainable and well-maintained transportation infrastructure network that ensures safe traffic flow and offers public transit options

Aligned Resources

Prioritizes funding and supports resource allocation to maintain planned and existing infrastructure assets

Public Utilities

Provides for a well-maintained, well-planned and highly reliable public utility system that serves the needs of the community

Balanced Regulatory Environment

Regulations

Provides for a long-term safe and attractive community through an efficient and appropriate set of effective

Strategic Plan

well-balanced and consistently applied regulations that meet the communities expectations

Land-Use

Develops and implements strategic land-use plans, zoning plans and regulatory policies that are clear and fairly managed, ensure compliance with current standards and encourage community growth and development

Community Responsibility & Pride

Educates, engages and partners with the community to develop a sense of shared responsibility and instill community pride

Enforcement

Establishes and enforces codes that maintain a clean, orderly and sustainable environment

Desirable Amenities and Open Space

Parks & Recreation Facilities

Develops and maintains park and recreation venues and facilities that are attractive and connected to a comprehensive parks and trail system that provides the community with safe and accessible family recreational opportunities

Recreation Programs

Provides a variety of programs that meet the diverse recreational and leisure-time needs for all ages and abilities

Cultural & Heritage

Preserves its unique history, heritage and 'rural feel' by preserving open space and sustaining well-maintained, inviting and accessible open spaces, water-ways, entry-ways and public rights of way

Park & Recreation Partners

Partners and collaborates with aligned stakeholders to expand parks and recreation facility access and programming

Economic Development

Business Investment

Retains, expands and selectively attracts diverse mix of high quality employers and commercial/retail businesses that contribute to the communities economic sustainability and offer opportunities for employment

Safe & Attractive

Promotes itself as a safe, attractive place to live and work, providing for the basic needs and desires of the community and offering opportunities for entertainment, shopping, dining, recreation and family outings

Quality of Life

Focuses on well-planned, well-regulated mixed use development that meets the unique needs and desires of the community and provides for a secure and attractive community and preserves the high quality of life residents

expect

Sustainable Tax Base

Maintains a dynamic and sustainable tax base that balances taxes, fees and charges

Development Process

Create predictable, efficient development process that encourage and support business development and fosters a high degree of collaboration with the development community

Infrastructure

Plans, develops and maintains transportation and utilities' infrastructure networks that support current residential and commercial needs and meet future economic growth objectives

Sustainable Growth

Land Use Planning

Comprehensively plans for balanced, well-managed land use and development that considers the optimal mix of residential and commercial buildings

Conservation

Encourages and supports energy conservation, environmental sustainability, recycling and resource preservation

Fiscal Sustainability

Creates policies and programs that ensure the community is self-sustaining and preserves its long-term financial well-being by funding priorities with sustainable resources

Quality Services

Offers a safe, inviting and well-regulated place to live, offering quality services that meet residents basic needs and creates a feeling of community

Infrastructure Needs

Maintains and enhances its existing infrastructure, ensuring long-term transportation needs are incorporated into growth plans

Water Resources

Develops future water resources through a variety of innovative methods including conservation

Engaged Community

Response

Responds to the needs and concerns of the community in a prompt, transparent, professional, respectful and ethical manner

Community Pride

Fosters a feeling of growing community pride and a sense of shared responsibility

Open Communication

Ensures an environment that fosters open, two-way communication and solicits feedback from community

Strategic Plan

members through a variety of media channels

Participation

Provides ample opportunities to engage, educate, inform and involve the community, encouraging participation, partnerships volunteerism

Vibrancy

Supports a vibrant, stable, orderly, well-planned and highly serviced community that promotes special events, recreational activities and the arts

Fiscally Responsible Governance

Workforce

Attracts, motivates, develops and retains a high-quality, engaged and productive workforce

Transparency

Fosters fiscal responsibility, operational excellence, trust and transparency by ensuring accountability, efficiency and innovation in all operations

Resource Alignment

Protects, manages, optimizes and invests in its Human, Financial, Physical and Technology Resources and Ensures they are aligned with planning and budget

Regulatory Compliance

Provides assurance of regulatory and policy compliance to minimize and mitigate risk

Communication

Provides responsive and accessible leadership, facilitates timely and effective two-way communication and utilizes input from all stakeholders

Vision & Planning

Supports decision-making with timely and accurate short-term and long-range analysis that enhances vision and planning

Tax Burden

Sustains a reasonable tax burden and finds ways to reduce tax burden when appropriate

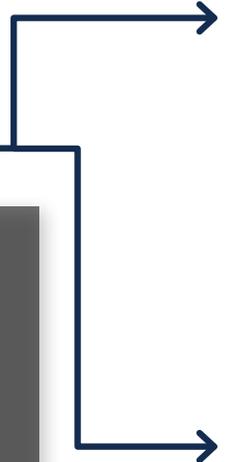
Program Goals

South Jordan City recently adopted the Governmental Finance Officer Association's (GFOA) best practice Priority/Program Based Budgeting (PBB) methodology. The PBB methodology assists the City in aligning approximately 350 individual programs and their respective results with strategic initiatives assuring that available resources are appropriately aligned to accomplish that which matters most. In the FY 2019-20 strategic planning/ budgeting process, core **Program Goals** are associated with strategic initiatives as follows (specific department goals are found within their respective department budget):

<u>Strategic Initiative</u>	<u>Goals</u>
• Safe Community	7
• Civic Development	4
• Balanced Regulatory Environment	3
• Desirable Amenities & Open Space	9
• Economic Development	3
• Sustainable Growth	5
• Engaged Community	8
• <u>Fiscally Responsible Governance</u>	<u>25</u>
Total Program Goals	64

South Jordan has adopted a process to review and align its strategic plan with available resources. As South Jordan City refines its alignment among its strategic initiatives, program results and available resources the City will perform more efficiently and effectively in meeting the increasing needs of a growing community – continuing to make South Jordan a better place live, work and play.

Live



Best Places to Live

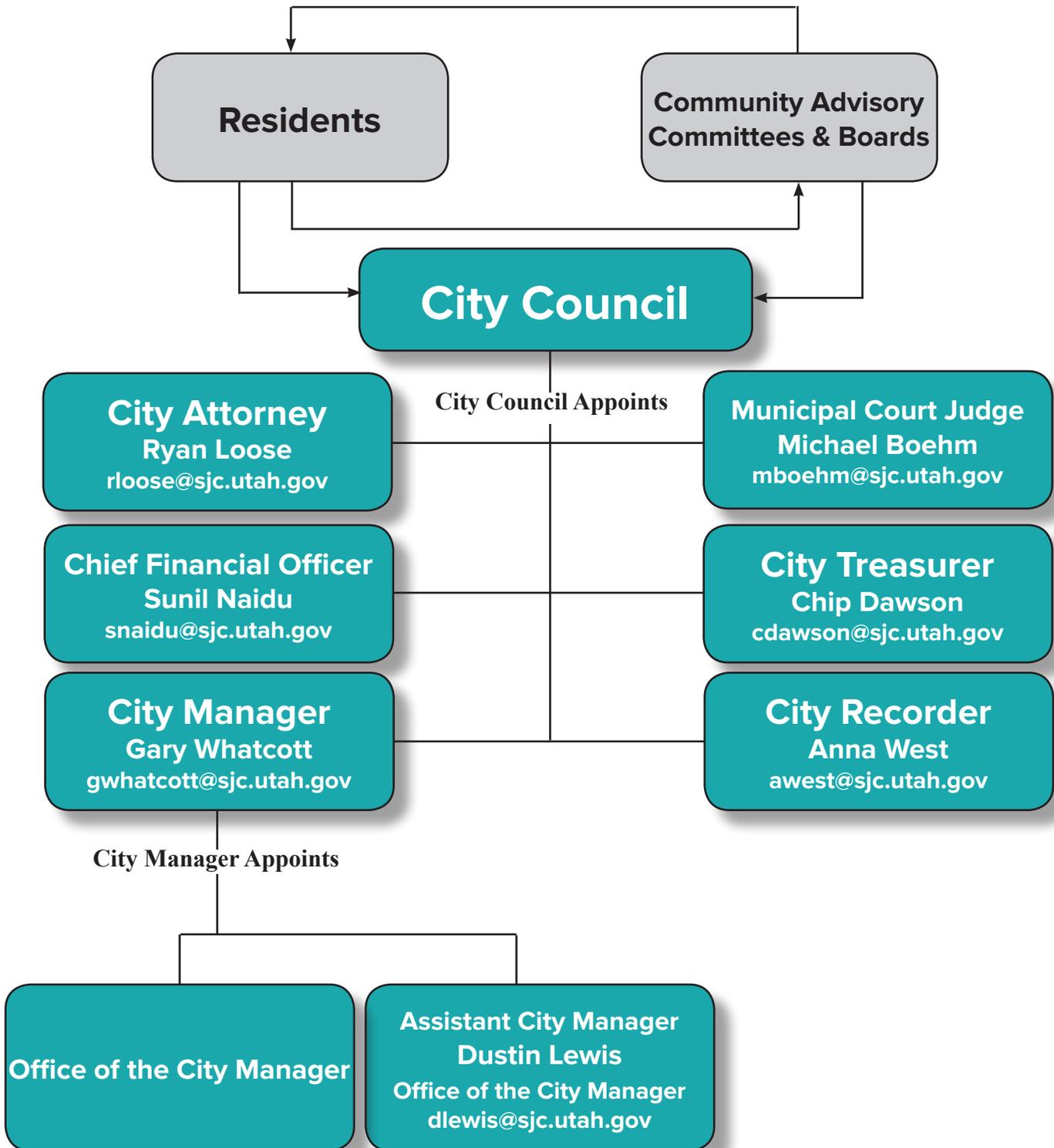
South Jordan City was named the 46th "Best Place to Live in the Country," by USA Today. USA Today contributes this ranking to the high quality of life in South Jordan and the City's low poverty and unemployment rates.

Source: usatoday.com

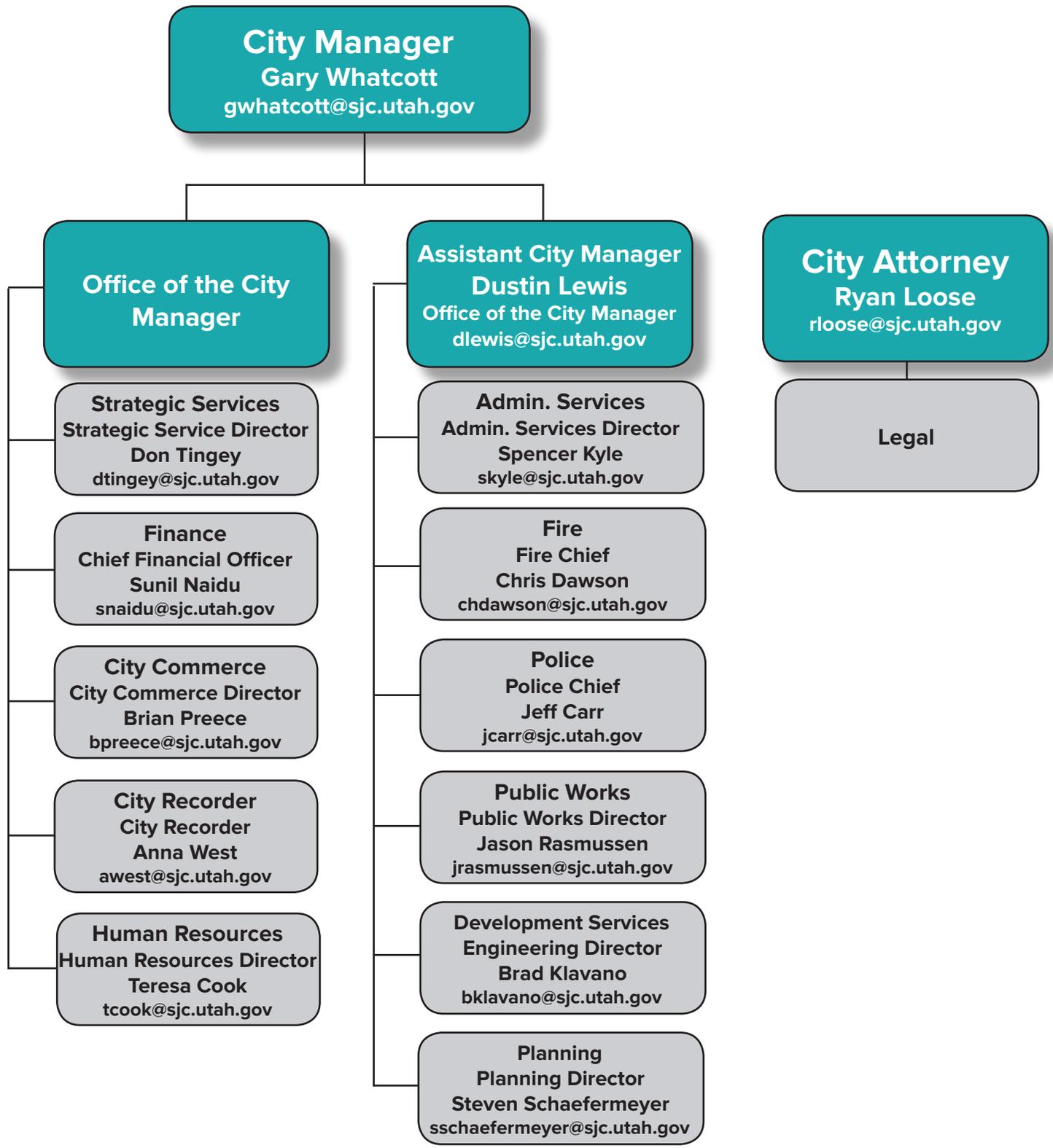
Published: October 13, 2017



Organization Chart



Organization Chart



Budget Process

The City of South Jordan’s budget process complies with the Utah Fiscal Procedures Act. The City seeks to maintain budgetary control by monitoring monthly revenues and expenditures and by holding each department responsible for costs incurred within budget limits. Financial information and reports are provided to the City Manager and department directors to assist them in monitoring expenditures and in keeping expenditures within approved limits. The Fiscal Year 2018-2019 budget was developed in compliance with state law and was approved by the City Council after a public hearing was held. The proposed FY 2019-2020 budget for each division, department, and fund includes actual expenditures for one prior year, the current year’s adopted budget, the current year’s estimated actuals, and the proposed budget for the coming fiscal year. The City Council shall approve the FY 2019-2020 budget after thoroughly reviewing policy issues related to the budget and proposals to assist the City in achieving program objectives for the coming year. The budget process is intended to provide an opportunity for public participation and full disclosure to the residents of South Jordan as to the intent of the City Council in funding the City’s various programs and services.

Basis of accounting and budgeting

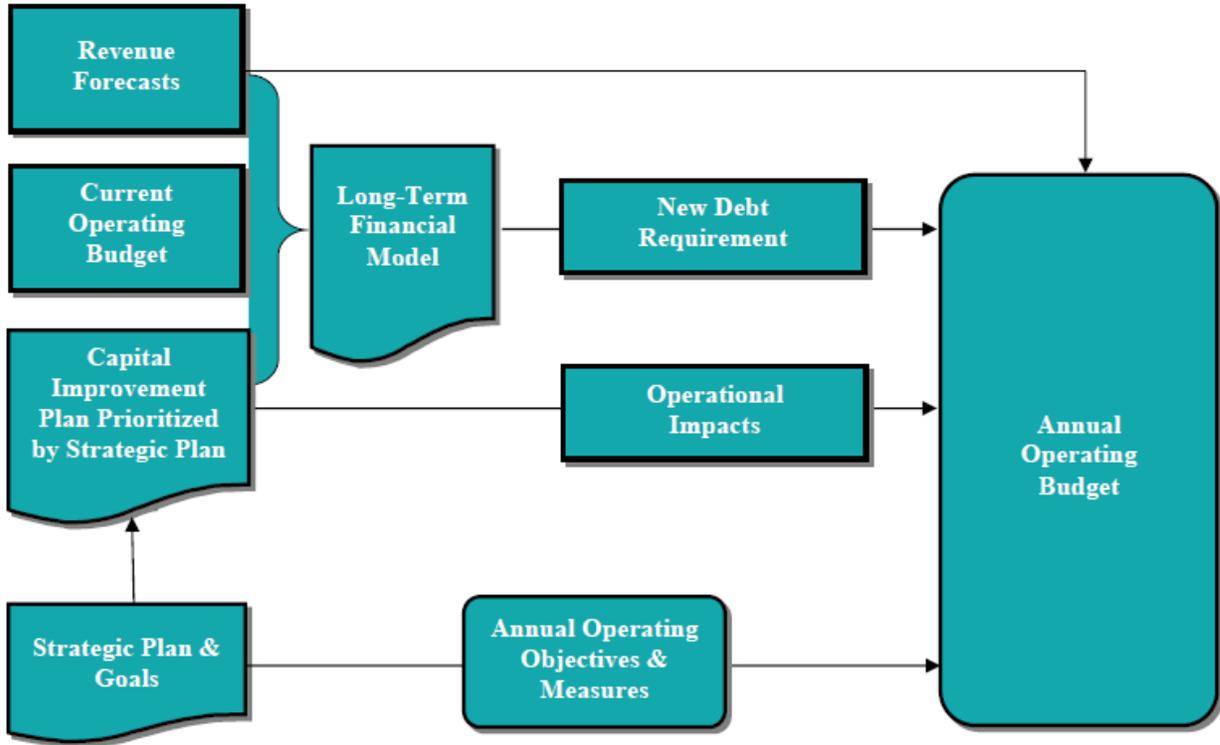
All Budgetary Funds		
Fund Type	Accounting Basis	Budgeting Basis
General Fund	Modified Accrual	Modified Accrual
Special Projects Funds	Modified Accrual	Modified Accrual
Capital Projects Funds	Modified Accrual	Modified Accrual
Debt Service Funds	Modified Accrual	Modified Accrual
Proprietary Funds	Modified Accrual	Modified Accrual

Budget amendments

Budget amendments are made only with the approval of the City Council upon recommendation of the Budget Officer. Financial controls are intended to be a resource for effective financial management, rather than a barrier to achieving results that are consistent with the City’s overall mission. At the same time, the City must comply with the Utah Fiscal Procedures Act and may not expend monies in excess of those authorized by the City Council. The City Council has authority to transfer budget appropriations between individual departments of any budgetary fund. Budgets may be amended throughout the fiscal year. The City Council may amend the budget after holding a public hearing, giving residents at least seven days notice. A copy of the proposed budget amendment shall be made available to residents for their review ten days before the public hearing.

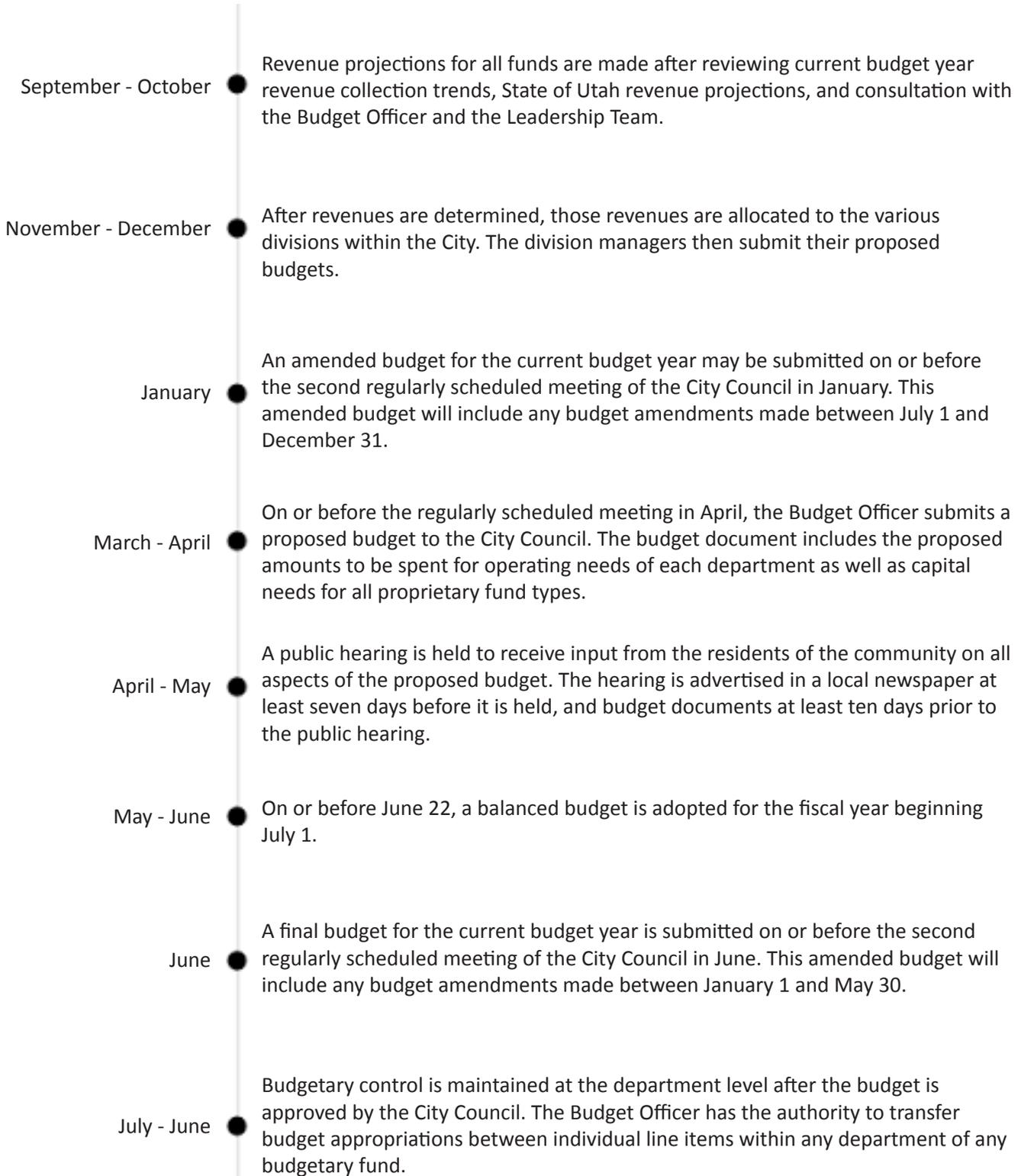
Budget Process

Relationship between the Budget Process and Long-Range Planning



Budget Process

The following are the procedures and timeline followed by the City in the budget process:



Key Fiscal Management Practices

Key Fiscal Management Practices are policy statements that provide a sense of the budgetary environment. Governmental budgeting is the process used to allocate financial resources to public services and projects. Budgeting helps policy makers set goals, assists program managers and Department Directors to improve organizational performance, and ensures that both the elected and appointed officials are accountable to the public.

The following formal policy statements are presented as principles that will govern the budget, accounting, and financial reporting for Fiscal Year 2019.

Compliance with Fiscal Standards: The City of South Jordan budget process complies with the Utah Fiscal Procedures Act and Generally Accepted Accounting Principles (GAAP). The City will seek to again qualify for the annual Government Finance Officers Association Certificate of Achievement for Excellence in Financial Reporting and the Distinguished Budget Presentation Award Program.

Modified Accrual Basis: The City's budget is based on the modified accrual basis of budgeting for all of its fund types. Under the modified accrual basis of accounting, revenues are recognized when they become measurable and available and qualify as current assets. Expenses are recorded when the related liability is incurred.

Fund Accounting: The City follows principles of fund accounting for all governmental funds where each fund is defined as a separate accounting entity. Each fund is a self-balancing set of accounts established for the purpose of carrying out specific activities in accordance with clearly defined restrictions and/or limitations. For Enterprise Funds, the City follows principles of full accrual accounting as required by GAAP.

Budget Document: The operating budget is the annual financial plan for the City. It will serve as the policy document of the City Council for implementing Council goals and objectives. The budget shall provide the staff with the resources necessary to accomplish City Council-determined service levels. A proposed operating budget for the following fiscal year shall be prepared and presented to the City Council by the first week in February to be adopted as early as the first week in May but no later than the statutory deadline of June 22 of each year.

Balanced Operating Budget: The City shall annually adopt a balanced budget where operating revenues are equal to, or exceed, operating expenditures. Any increase in expenses, decrease in revenues, or combination of the two that would

result in a budget imbalance will require budget revision, rather than spending unappropriated surpluses or designated reserves to support ongoing operations. If the budget imbalance is positive, no budget revision is required. Any year-end operating surpluses will revert to unappropriated balances for use in maintaining reserve levels set by policy, and the balance will be available for capital projects and/or "one-time only" General Fund expenditures, as approved by the City Council.

Investment of Funds: The City's investment policy is to secure its assets by collateralizing investment and money on deposit. In its investments, the City also seeks to maintain a sufficiently liquid position so that cash is available as needed for operating expenses. Within the framework of these two policies, the City seeks to maximize its yield from investments. All investments are made in strict conformance with the Utah Money Management Act, which governs the investment of public funds. City funds will be managed in a prudent and diligent manner with emphasis on safety, liquidity, and yield, in that order.

Revenue Projection: All revenue forecasts shall be conservative meaning it will be slightly underestimated to reduce the probability of a revenue shortfall. Previous year trends, current economic conditions, and City population will be guiding factors in forecasting revenues.

Revenue Diversification: An over dependence on any one source of funding to provide services will be minimized wherever practical. Annual review of fees and available funding sources will occur during the budget process.

Revenue Stabilization Reserves: The City of South Jordan will maintain a revenue stabilization reserve at a level equal to the maximum permitted by law, which is currently 25% of the General Fund budgeted revenues as established by law. Any funds in excess of this maximum will be available for capital projects and/or "one-time only" General Fund expenditures, as approved by the City Council.

One Time Revenues: The City of South Jordan will utilize one time or temporary funds to obtain capital assets or to make other nonrecurring purchases. The City will avoid using temporary revenues to fund on-going services.

Debt: The City will not issue debt obligations or use debt proceeds to finance current operations. The City will utilize debt obligations only for acquisition, construction or remodeling of capital improvements projects that cannot be funded from current revenue sources or in such cases wherein it is more

Key Fiscal Management Practices

equitable to the users of the project to finance the project over its useful life. The City will approach debt cautiously and manage its debt well below debt limits as outlined by Utah State Law and City Council direction.

Capital Improvement Plan: The City has developed a five-year capital improvement plan which is updated yearly in order to anticipate long term capital needs. The five-year capital includes elements from the various Master Plans adopted by the City Council. The capital improvement plan helps establish staff capital improvement priorities for City Council consideration and supports the forecasting and anticipation of future year expenditures.

Capital Needs Financing: The City of South Jordan will, where possible, and in accordance with the adopted Capital Improvement Plan, Capital Facility Plans, and approved Master Plans, employ pay-as-you-go financing to save interest expenditures, preserve debt capacity for future borrowing, and avoid encumbering future budgets with mandatory debt service expenditures. Exceptions to this practice will be for capital expenditures which are determined by the City Council to be time sensitive for purposes of public health, safety, welfare, or for economic gain.

Capital Expenditures: All capital projects planned and budgeted for in any given fiscal year will have funding identified and proven to be available. This means that projects are only undertaken with funding already secured.

Fees: The City Council shall review fees annually to assure that fees reflect the targeted level of cost recovery.

Enterprise Funds: In general, Enterprise Funds should be self-supporting if:

- the benefits largely accrue to the users of the service,
- collecting a fee from the end user is administratively feasible, and
- the service can effectively be priced at its full cost without detracting from the purpose of the fund.
- Each enterprise fund budget shall be balanced where operating revenues are equal to, or exceed, operating expenditures.

Inter-Fund Borrowing / Transactions Defined: Transfers between funds are justified in limited situations:

- Percentage transfers to the General Fund are justified as returns on investments or as overhead charges assessed to the enterprise activity for the indirect costs incurred by the General Fund in administering the activity.
- Inter-Fund borrowing may occur during the budget year as a cash management measure. It allows a surplus in one fund to be used to offset a shortfall in another. Any fund transfer from an Enterprise Fund to the General Fund requires authorization of the City Council by Resolution.
- Inter-fund transactions that do occur shall be clearly identified and monitored for settlement.
- Inter-Fund Borrowing / Transactions Policies: Administrative fees charged by the General Fund to the City's enterprise funds will be charged based on direct and allocated costs. These fees will be reviewed and adjusted annually during the budget process.
- Inter-fund borrowing shall only occur in an emergency status situation where reserves are insufficient to meet projected needs. Inter-fund borrowing must be approved by the City Council by Resolution.
- Inter-fund transfers will only occur once per funding source and must be identified as to the specific purpose of the expenditure. No transfers shall be made as a contribution to a fund balance, which has not been earmarked for a specific project.
- Inter-fund transfers shall have a set timeline for remittance to the fund from which funds are transferred.

Compensation Committee: Employee compensation is the City's most significant expense. By resolution, the City has established a Compensation Committee, with Council, management, and citizen members tasked with annually reviewing employee pay and benefits. After consideration of costs, market conditions, recruitment, retention and sustainability, the Committee is charged with making specific recommendations to the entire Council in a collaborative process, early in the budget cycle.

Risk Management: The City is a member of the Utah Risk Management Mutual Association (URMMA), an organization

Key Fiscal Management Practices

created to provide self-funded liability insurance to municipalities. URMMA has well-defined standards which its participating cities are asked to follow to minimize their insurance risks. The City operates a risk management and loss prevention program to minimize losses.

Budget Adjustments:

- Budget transfers (non-personnel related) between accounts within a department budget requires the Department Director's authorization.
- Budget transfers between departments, but within the same fund, requires both Department Directors authorization.
- Budget transfers between funds require City Council approval which is obtained through the budget amendment process.

Budget Oversight: The Budget Officer has authority to move line items to a "frozen appropriation" status or seek appropriate cuts if revenues fail to keep pace with projections, after consultation with the City Council and consideration of the actions proposed on the Wages and Benefits, Operations, and Capital Expenditures spending ratio. No project requiring funding shall be approved by the City Council unless funding has been identified and proven available. Projects of \$50,000 or more (even though approved with the annual budget) will be presented to the City Council before expenditures or commitments for expenditures are made, in order for a final review and vote to proceed.

Priority Based Budgeting: A priority-driven budget process allocates resources based on how effectively a program or service achieves strategic priorities, goals and objectives that are of greatest value to the community. South Jordan City implemented this philosophy in FY 2015-16, by first, identifying the communities most important strategic priorities; and then, through a collaborative, evidence-based process ranked programs or services according to how well they align with the priorities and then allocated funding in accordance with the ranking.

Financial Reporting and Monitoring: The Finance Department will provide monthly financial reports reflecting the operations of individual funds. Such reports contain information by which City Management can manage city departments and services effectively. These reports are in part designed to alert impending short falls in revenues or overruns in expenditures. The City will monitor revenues against expenditures.

Audit Committee: The Audit Committee is responsible for the selection of an independent auditing firm and management of the auditing and reporting process.

Independent Audit: State statutes require an annual audit by independent certified public accountants. Generally accepted auditing standards and the standards set forth in the General Accounting Office's Governmental Auditing Standards will be used by auditors in conducting the engagement. The selection of the Auditor and management of the auditing and reporting process will be directed by the City's Audit Committee.

Fund Balances and Reserves

South Jordan City defines fund balance for governmental and enterprise funds as the difference between a fund's current assets and current liabilities. The City accumulates fund balances in its various funds for the following purposes:

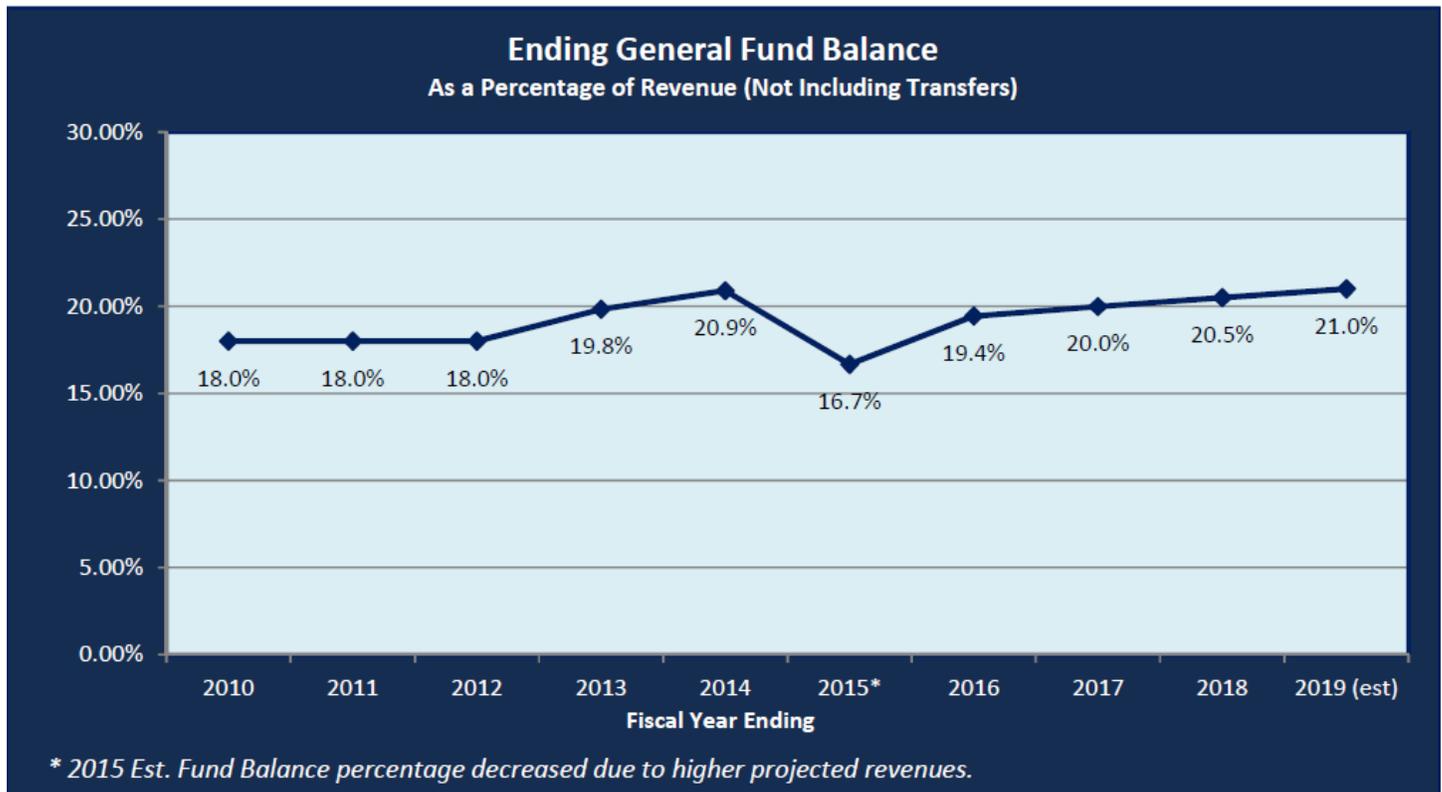
- To have adequate funds in case of an emergency or unexpected events
- To secure the City's debt and related bond ratings
- To meet requirements for liabilities already incurred but not yet paid
- To avoid short-term debt
- To provide for planned and unplanned capital expenditures

According to Utah Code 10-6-116, as amended in 2013, cities are allowed to accumulate retained earnings or fund balances in any fund. However, the law imposes a limit on general fund balance which is 25% of total estimated general fund revenue. Any fund balance in excess of 5%

and less than 25% could be utilized for budget purposes. Any fund balance less than 5% of the estimated revenue could be used for working capital, certain emergency expenditures, or to cover a pending year-end excess of expenditures over revenues from an unavoidable shortfall in revenues. Any funds in excess of 25% of general fund revenues could be retained if they were earmarked for specific future capital projects. The City maintains a 5-year CIP plan.

The following graph depicts the City's reserved fund balance over the last 10 years.

Reserve fund balance for FY 2018-19 is estimated to be at 21% in the amount of \$10,534,347. The City will continue to build its reserve to the 25% maximum.



Fund Balances and Reserves

The state does not impose limits on accumulation of fund balances for enterprise or special revenue funds. However, South Jordan defines fund balance for enterprise funds as current assets minus current liabilities and strives to maintain a target reserve of 35% of next year's revenue for the storm drain and secondary water funds. For the culinary water, sanitation, and recycling funds, the target reserve is 25% of the next year's

budgeted revenues.

The Governmental Funds table below illustrates the estimated beginning and projected ending fund balances for South Jordan's major and non-major governmental funds.

Changes in Fund Balance - Governmental Funds						
	General	Debt Service	RDA	Capital	Nonmajor Funds	Total Governmental Funds
Financing Sources						
Revenues	50,163,556	2,161,925	12,025,000	2,045,850	4,125,533	70,521,864
Transfers In	8,818	3,876,614	545,000	10,330,151	721,513	15,482,096
Total Financing Sources	50,172,374	6,038,539	12,570,000	12,376,001	4,847,046	86,003,960
Financing Uses						
Expenditures	46,987,736	6,038,539	10,471,452	7,191,500	4,483,369	75,172,596
Transfers Out	3,184,638	-	2,828,857	3,138,651	441,390	9,593,536
Total Financing Uses	50,172,374	6,038,539	13,300,309	10,330,151	4,924,759	84,766,132
Excess (Deficiency) of Sources over Uses	-	-	(730,309)	2,045,850	(77,713)	1,237,828
Actual Unrestricted Fund Balance - July 1, 2018	9,818,217	3,669,812	13,276,274	78,464,501	5,281,380	110,510,184
Estimated Fund Balance - July 1, 2019	10,534,347	3,669,812	13,776,274	74,564,501	5,721,380	108,266,314
Projected Fund Balance - June 30, 2020	10,534,347	3,669,812	13,045,965	76,610,351	5,643,667	109,504,142
Percentage Change	0.00%	0.00%	-5.30%	2.74%	-1.36%	1.14%

The table to the right illustrates the estimated beginning and projected ending fund balances for South Jordan's enterprise funds.

Changes in Fund Balance - Enterprise Funds				
	Water	Mulligans	Sanitation	Total Enterprise Funds
Financing Sources				
Revenues	20,861,700	1,301,000	3,567,052	25,729,752
Transfers In	12,410,225	-	-	12,410,225
Total Financing Sources	33,271,925	1,301,000	3,567,052	38,139,977
Financing Uses				
Expenditures	27,476,003	1,124,748	3,870,971	32,471,722
Transfers Out	12,601,893	469	187,772	12,790,134
Total Financing Uses	40,077,896	1,125,217	4,058,743	45,261,856
Excess (Deficiency) of Sources over Uses	(6,805,971)	175,783	(491,691)	(7,121,879)
Actual Fund Balance - July 1, 2018	22,212,395	660,255	2,581,642	25,454,292
Estimated Fund Balance - July 1, 2019	19,412,395	1,060,255	2,591,642	23,064,292
Projected Fund Balance - June 30, 2020	12,606,424	1,236,038	2,099,951	15,942,413
Percentage Change	-35.06%	16.58%	-18.97%	-30.88%



Work

2018 City Accomplishments

South Jordan City and its residents have accomplished great things in 2018. From strong economic development, to improving the quality of life for residents, and our public services, South Jordan's future is looking bright. Below are a few statistics that show us how far we've come in 2018:

- 620 streetlights repaired
- 108.6 tons of leaves collected during leaf drop off
- 133,300 pounds of glass recycled
- 2,553 bulbs replaced with LED's
- Assisted 106 residents to locate leaks
- Repaired 8,793 Sq. Ft. of asphalt
- Added 1,000 residents to the water customer portal
- Increased 2018 senior programs attendance by 15%



Fund Balance Summary - All Funds

	FY2018 Fund Balance	FY2019 Estimated FB	Budgeted Revenues	Budgeted Expenditures	Transfers In (Out)	Ending Fund Balance
Governmental Funds						
General Fund	9,818,217	10,534,347	50,163,556	(46,987,736)	(3,175,820)	10,534,347
Debt Service Fund	3,669,812	3,669,812	2,161,925	(6,038,539)	3,876,614	3,669,812
Redevelopment Fund	13,276,274	13,776,274	12,025,000	(10,471,452)	(2,283,857)	13,045,965
Capital Projects Fund	78,464,501	74,564,501	2,045,850	(7,191,500)	7,191,500	76,610,351
CDBG Fund	-	-	228,033	(228,033)	-	-
Fitness Center Fund	1,757,328	1,817,328	1,739,500	(1,845,796)	(949)	1,710,083
Storm Drain Fund	3,184,750	3,564,750	2,156,250	(1,686,277)	(440,441)	3,594,282
Municipal Building Authority	339,302	339,302	1,750	(723,263)	721,513	339,302
Total Governmental Funds	110,510,184	108,266,314	70,521,864	(75,172,596)	5,888,560	109,504,142
Proprietary Funds						
Water Operations Fund	22,212,395	19,412,395	20,861,700	(27,476,003)	(191,668)	12,606,424
Mulligans	660,255	1,060,255	1,301,000	(1,124,748)	(469)	1,236,038
Sanitation	2,581,642	2,591,642	3,567,052	(3,870,971)	(187,772)	2,099,951
Total Proprietary Funds	25,454,292	23,064,292	25,729,752	(32,471,722)	(379,909)	15,942,413
Total	135,964,476	131,330,606	96,251,616	(107,644,318)	5,508,651	125,446,555

Consolidated Budget

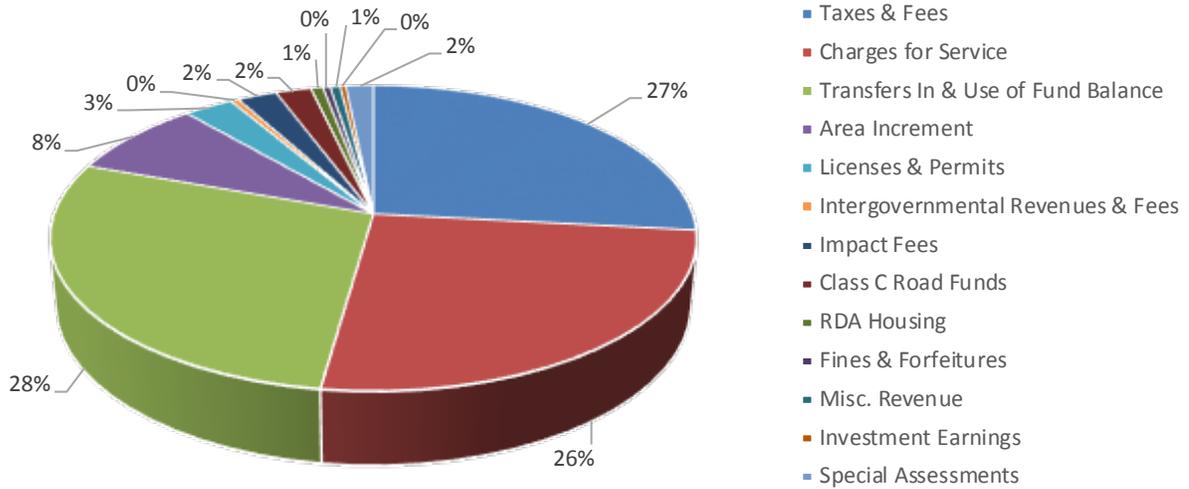
	Prior Year Actual FY 17-18	Adopted Budget FY 18-19	Estimated Actual FY 18-19	Proposed Budget FY 19-20
Financing Sources:				
Taxes & Fees	31,228,122	34,220,245	33,420,865	35,818,915
Impact Fees	3,921,692	4,177,940	3,978,296	3,095,000
Area Increment	12,069,328	9,255,000	9,255,000	10,955,000
RDA Housing	2,679,222	885,000	885,000	950,000
Class C Road Funds	2,483,083	2,713,553	2,731,392	2,758,706
Licenses & Permits	3,579,709	3,620,261	3,722,898	3,871,814
Intergovernmental Revenues & Fees	731,846	702,806	576,985	624,468
Charges for Services	34,559,088	32,722,420	36,207,308	34,244,864
Fines & Forfeitures	601,668	576,133	564,374	564,374
Special Assessments	3,093,546	0	3,499,132	2,153,675
Investment Earnings	2,208,262	428,100	867,351	430,850
Misc. Revenue	5,023,633	749,500	1,965,483	783,950
Transfers In & Use of Fund Balance	22,455,896	23,367,983	29,824,289	37,876,196
Total Financing Sources	124,635,095	113,418,941	127,498,373	134,127,812
Financing Uses:				
Wages & Benefits	31,625,452	36,469,780	35,475,171	39,301,337
Materials & Supplies	2,320,118	2,424,884	2,313,230	2,539,013
Operating Expenses	25,941,425	27,665,454	26,979,682	29,639,283
Debt Expenditures	8,055,569	12,515,224	17,194,652	11,253,185
Project Expenditures	19,988,584	19,168,870	21,310,796	24,911,500
Transfers Out & Contribution to Fund Balance	36,703,947	15,174,729	24,224,842	26,483,494
Total Financing Uses	124,635,095	113,418,941	127,498,373	134,127,812

Notes to the Consolidated Budget:

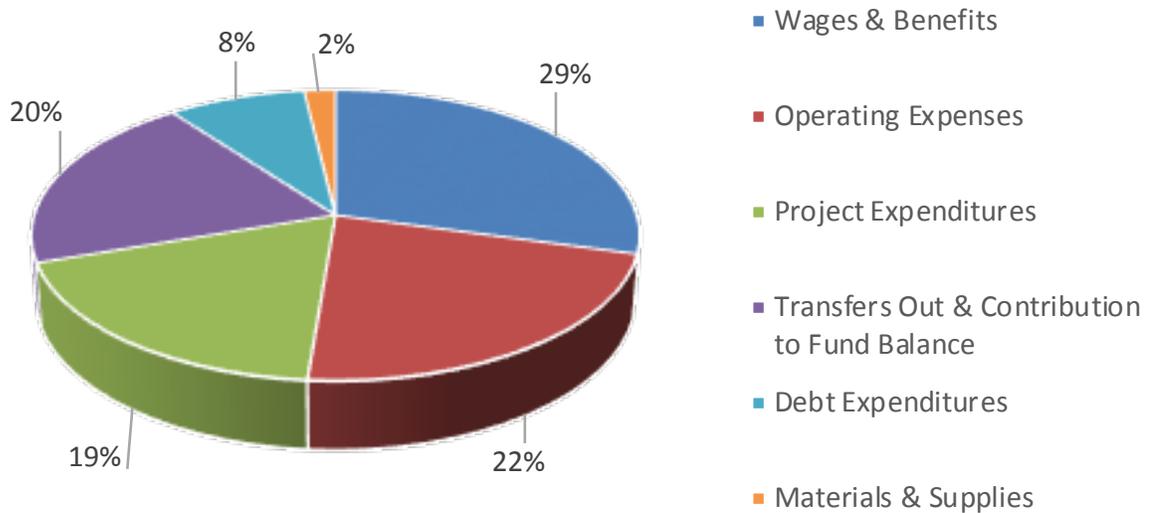
The above Consolidated Budget is a consolidation of all budgets included in the FY 2019-2020 Budget Book.

Consolidated Financing Sources & Uses

Consolidated Financing Sources

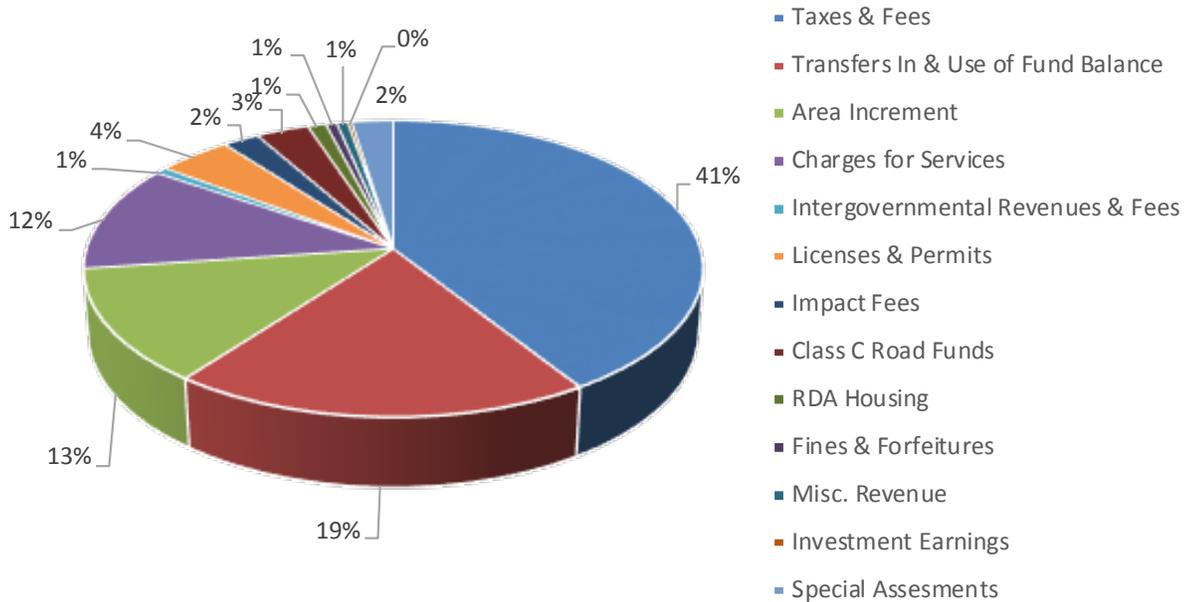


Consolidated Financing Uses

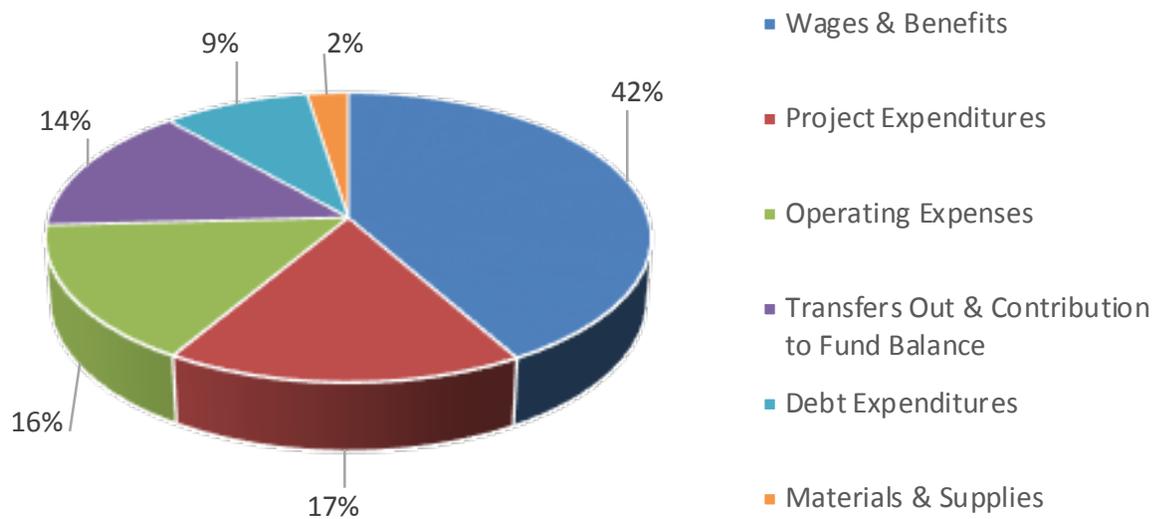


Sources & Uses - Governmental Funds

Governmental Funds Financing Sources

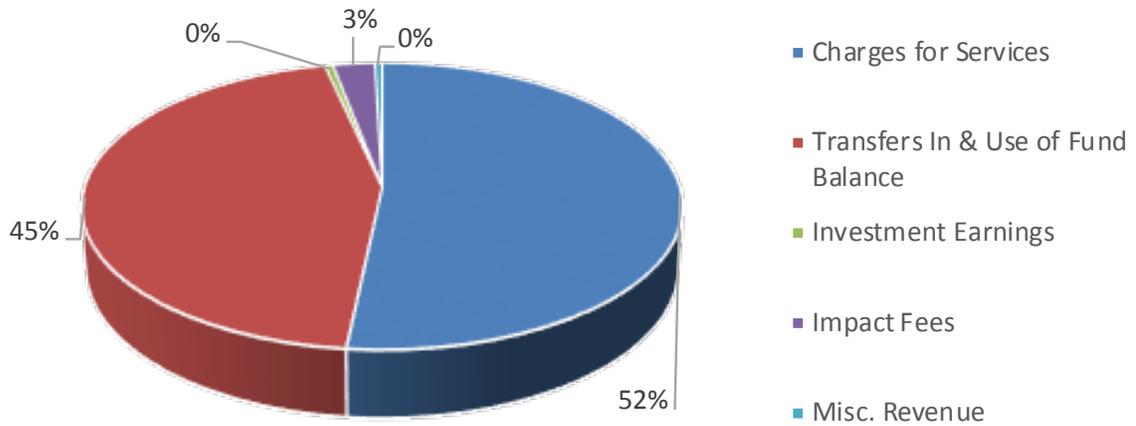


Governmental Funds Financing Uses

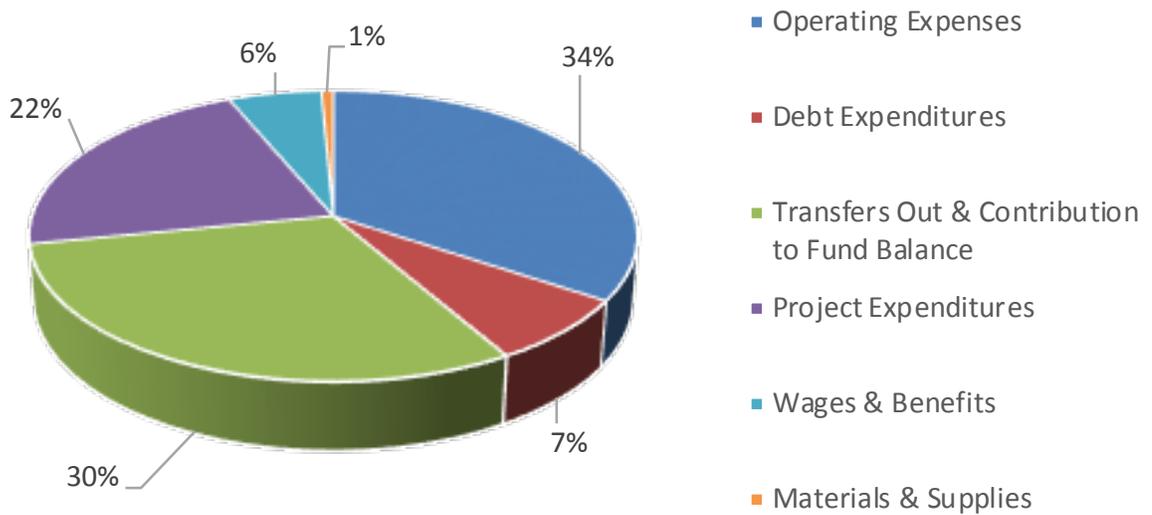


Sources & Uses - Enterprise Funds

Enterprise Funds Financing Sources



Enterprise Funds Financing Uses



Fund Types - Descriptions

Governmental Funds

Major Fund Descriptions:

General Fund - The general fund is used to account for resources traditionally associated with a government which are not required legally or by sound financial management to be accounted for in another fund.

Debt Service Fund - The debt service fund is used to account for the accumulation of resources and payment of bond principal and interest from governmental resources and special assessment bond principal and interest from special assessment levies when the government is obligated in some manner for the payment.

Redevelopment Agency (RDA) Fund - The RDA fund is used to account for the activities of the Redevelopment Agency. The Agency is an entity established to further public purpose in the redevelopment of particular City areas.

Capital Projects Fund - The capital projects fund is used to account for the construction of budgeted capital projects of the City, Impact Fees, intergovernmental grants, transfers from the general fund, and interest earnings are the principal sources of funding for these projects.

Non-Major Fund Descriptions:

Storm Drain Fund - The Storm Drain fund is used to track revenue from a monthly fee paid by City residents for the maintenance of the City's storm drain system.

CDBG Fund - The CDBG fund is used to account for the revenues received by the City as a grantee participant in the Community Development Block Grant Program.

Fitness Center Fund - The Fitness Center fund is used to account for the fees charged to users and expenditures dealing with operation and maintenance of the facility.

Municipal Building Authority (MBA) Fund - The MBA fund is used to account for the construction of the City's capital facilities.

Proprietary Funds

Major Fund Descriptions:

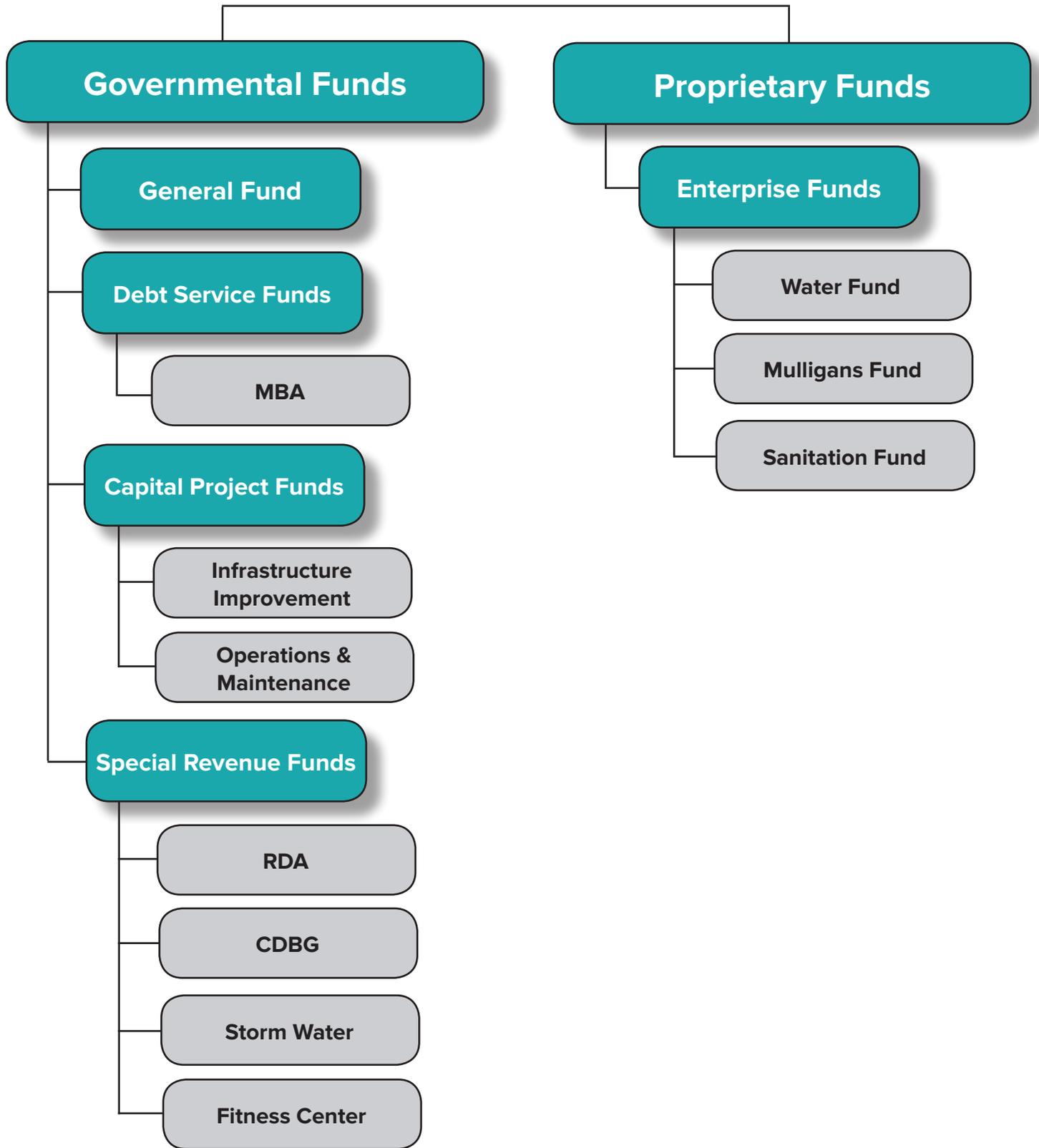
Water Fund - The water fund is used to account for the activities of the City's water operations.

Mulligans Fund - The Mulligans fund is used to account for the operation of Mulligans Golf & Games. This City recreation facility includes golf, miniature golf, driving range, and batting cages.

Non-Major Fund Descriptions:

Sanitation Fund - The sanitation fund is used to account for the activities of the City's sanitation operations.

Fund Types - Fund Organizational Chart



Department/Fund Relationship Chart

Department	Governmental Funds							Proprietary Funds		
	Major Funds				Non Major Funds			Major Funds	Non Major Funds	
	General Fund	Debt Service	Capital Projects	Redevelopment Agency	Storm Water	Fitness Center	CDBG	Water Fund	Sanitation Fund	Mulligans Fund
Office of the City Manager	5,617,029	6,761,802	9,349,413	13,948,968			228,033			
Administrative Services	9,804,373					1,846,745				1,301,000
Development Services	4,828,867									
Fire/EMS	7,764,433									
Police	9,340,329									
Public Works	8,418,931		12,376,001		2,156,250			38,077,896	4,058,743	
City Attorney	1,213,774									



City Council Chambers

Revenue Manual

The revenue section provides basic information about the revenue sources for the City that exceed \$10,000.

The city revenues in this section are generally organized by:

- a. State Authorized Revenues
- b. Franchise Fees
- c. Charges for Services
- d. Other Miscellaneous Revenues
- e. Other Funds

The revenues include:

- Property Tax
- Sales & Use Tax
- Energy Sales & Use Franchise Tax
- Telecommunications License Tax
- Transient Room Tax
- Cable Television Franchise Tax
- Water Fund
- Secondary Water Fund
- Sanitation Fund
- Recycling Fund
- Mulligans
- Fitness Center
- Stormwater Fund
- RDA
- RDA Housing
- CDA
- CDBG
- Fines & Forfeitures

Each revenue source includes the following information (when applicable):

- Description
- Fund Number
- Responsible Department
- Current Formula
- Current Rate
- Method Received
- Authorized Uses
- Revenue History & Projections

Sources of information for the revenue sources include: adopted budgets and related financial statements, South Jordan City Code, Utah State Code, and the Utah State Tax Commission.

For complete fee schedules of funds within this section, please see pages 183-198.



Property Tax

Description

Property Tax is an Ad Valorem Tax levied against the taxable value of property. The rate is applied to the most recent taxable assessed value. Taxable assessed value equals total assessed value less allowable exemptions.

Property Tax is South Jordan City's second largest source of revenue, accounting for approximately 23% of general fund revenue. Relevant factors in the preliminary property tax forecast include changes to the certified tax rate, property value appreciation, or depreciation, and new growth.

In order to understand property tax in Utah, it is necessary to understand a section of Utah State law known as "truth in taxation". The county is responsible for administering property taxes and each June it submits to the cities a certified tax rate, a rate that will generate the same amount of revenue as the previous year plus any new growth. The certified tax rate does not provide for additional tax revenue due to increased valuation of existing property. If the city chooses to adopt a tax rate higher than the certified rate, state law has very specific requirements for newspaper advertisements and public hearings from which the name "truth in taxation" is derived.

For FY 2018-2019, the City adopted a rate higher than the certified tax rate set by the county in order to fund a portion of the 2019 Sales Tax Bond Debt Service. This bond was issued for the purpose of building Fire Station 64,

Police substation and Administration building to maintain the current level of service to South Jordan residents. As illustrated in the Property Tax Comparison chart at the bottom of the page,

South Jordan's property tax rate is comparable to other cities in the Salt Lake County.

Fund/Object

Property Tax - Current: 100-400000

Property Tax - Delinquent: 100-403000

Property Tax - Green Belt: 100-404000

Department

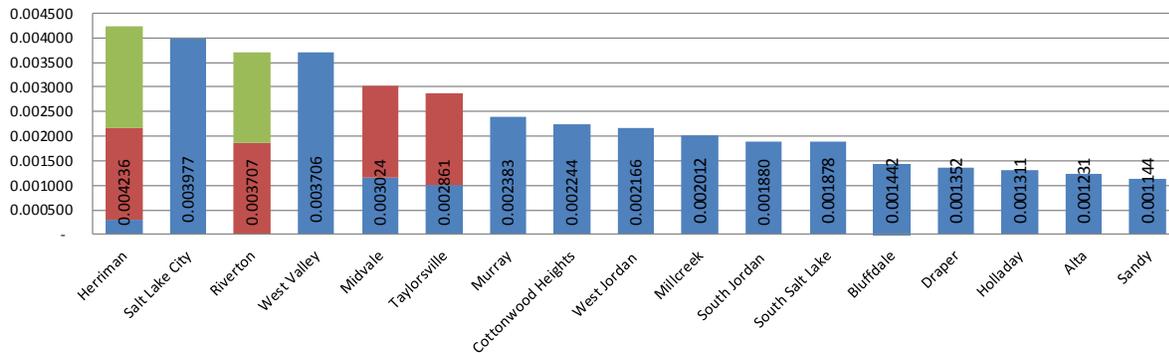
Finance

Definition:

Ad valorem is Latin for "according to value". An ad valorem tax is assessed on real and personal property located within city limits, based on the value of the property.

45% exempt on primary resident.

Property Tax Comparison - Tax Year 2018



Comparative Rates Based on the Total Cost of Providing Municipal Services

Data Provided by Utah Tax Commission

■ Municipal Rate

■ UFA (.001858)

■ Safety Enforcement

Property Tax

Current Formula

$$\frac{\text{Previous Year's Budgeted Revenues}}{\text{Current Year's Adjusted Taxable Value} - \text{less New Growth}}$$

Revenue Neutral

Current Rate

The current (FY 18-19) property tax rate in South Jordan is .001880.

Method Received

The Salt Lake County Treasurer distributes revenues to South Jordan City on a monthly basis.

Authorized Uses

General fund, unrestricted.

Taxing Entity Allocation of Property Tax (rate as of 2018):

Organization	% Of Total Mill Levy
Mosquito Abatement	.12%
South Valley Sewer	2.40%
Jordan Valley Water	3.25%
Central Utah Water	3.25%
Salt Lake County Library	4.54%
South Jordan City	15.27%
Salt Lake County	16.45%
Jordan School District	38.05%

Collection History & Future Projections



Sales & Use Tax

Summary

Sales tax in SL County is a consumption tax imposed on the sale of goods and services purchased at the retail level. The tax is collected and remitted by businesses/retailers on a regular basis.

Sales tax is the largest revenue source for the City of South Jordan, making up approximately 27% of the overall general fund revenues. Sales tax revenues are forecasted utilizing existing collection trends, state budget forecasts, and other economic data which may influence the level of sales within the city.

Change in population is one factor that currently influences the distribution of sales tax revenue in South Jordan City. From the 2000 census to the 2010 census, population growth in South Jordan (71%) far exceeded the population vs Utah State as a whole (29%). This population growth resulted in South Jordan receiving a larger amount of tax revenue, as the Utah State Tax Commission uses new population estimates to distribute sales tax revenue.

Fund/Object

100-406000

Department

Finance

Current Rate

As of April 1, 2019, the sales tax rate in South Jordan City is 7.25%.

As of January 1, 2014, the statewide grocery food sales tax rate is 3%. (This tax applies to all non-prepared food purchases)

Rate Breakdown

Sales Tax (7.25%)

1.00% local option*

*Of the local option tax collected (1%), 50% is distributed to the city. The remaining 50% is collected into a statewide pool and then allocated to each local jurisdiction based

on each city's population as a percentage of statewide population.

4.85% State of Utah

0.55% Mass Transit

0.50% Salt Lake County

0.25% Transportation Infrastructure

0.10% Zoo, Arts, and Parks (ZAP)

Food Tax Allocation Breakdown (3%)

1.75% State of Utah

1% Local Option

.25% County Option

Collection/Distribution

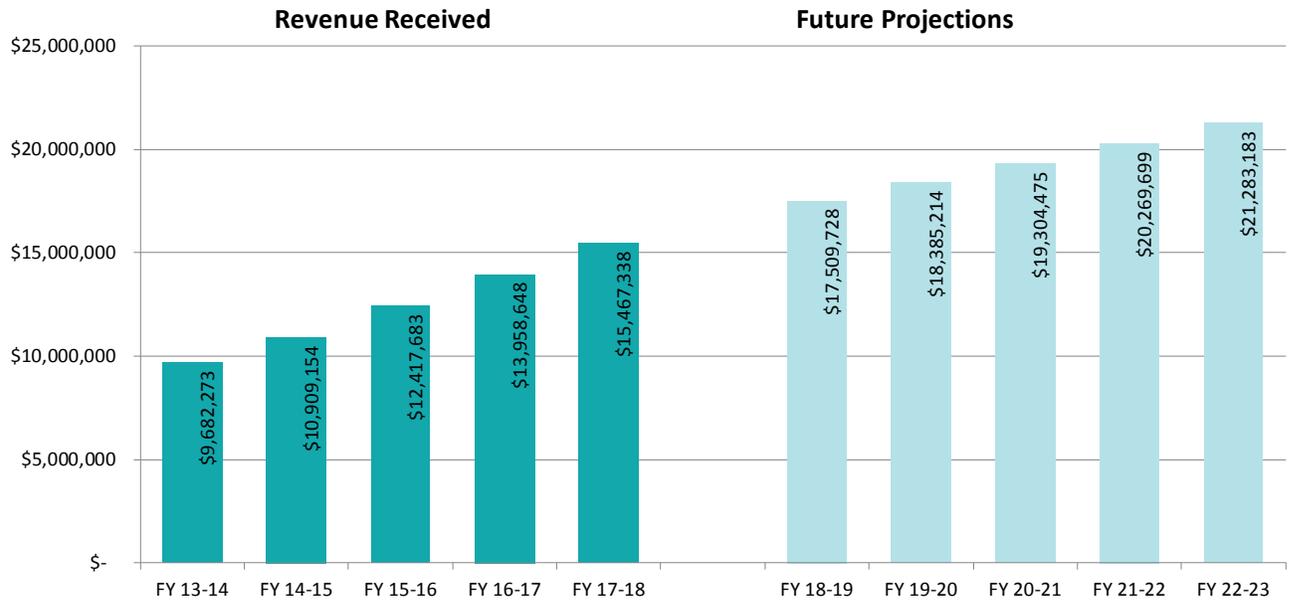
Funds are collected and distributed by the Utah State Tax Commission on a monthly basis.

Authorized Uses

The City Council appropriates sales tax revenues to the general fund.

Sales & Use Tax

Collection History & Future Projections



Forecasted future growth is estimated using census data and information supplied by the City Commerce, Development Services, and Planning departments, the City Council, and various committees.

Energy Sales & Use Franchise Tax

Summary

Franchise Fees are levied on the electric and gas utilities that operate within the City’s geographical boundaries, based on state statute. Energy Sales & Use tax has a maximum allowable rate of 6%. Dominion Energy and PacifiCorp as of July 1, 2018 will remit a monthly collection of 6%.

Method Received

The Electric and Natural Gas Utilities tax is remitted to the city by Dominion Energy & PacifiCorp on a monthly basis.

Fund/Object

100-408000

Authorized Uses

General Fund, unrestricted.

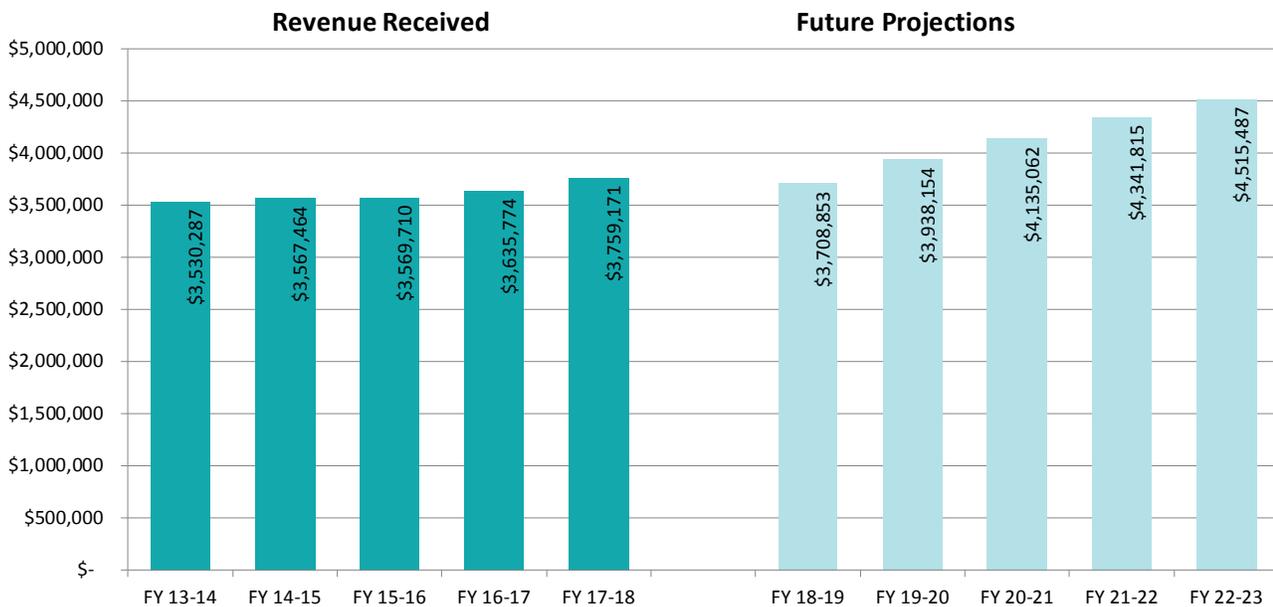
Department

Finance

Current Rate

As of FY 18-19, 6% of revenue earned in South Jordan goes to the City.

Collection History & Future Projections



Telecommunications License Tax

Summary

A business providing telecommunication services is required to have a Telecommunication Franchise Agreement with the City. These agreements ensure the collection of the tax.

Method Received

The Telecommunications Services Fee is distributed to the City by the Utah State Tax Commission on a monthly basis.

Fund/Object

100-409000

Authorized Uses

General Fund, unrestricted.

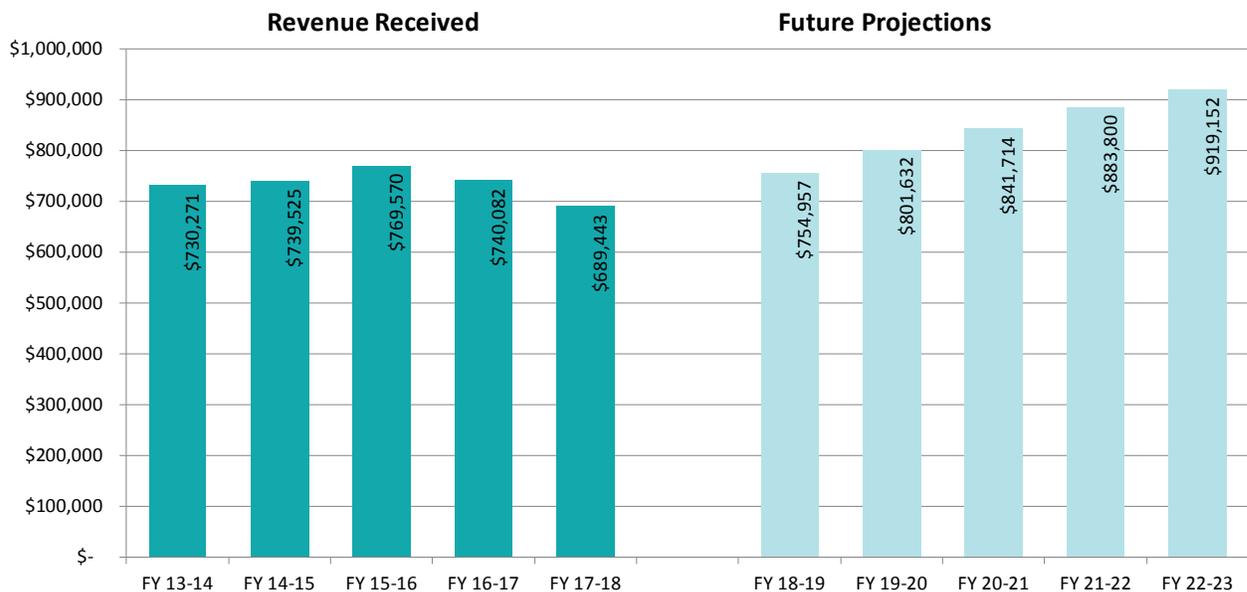
Department

Finance

Current Rate

As of FY 18-19, 3.5% of revenue earned from land line and cellular services in South Jordan goes to the City.

Collection History & Future Projections



Transient Room Tax

Summary

Transient room Tax (TRT) is a tax imposed by a county, city or town to rent temporary lodging for stays of less than 30 consecutive days at the following locations:

- Hotels
- Motels
- Inns
- Trailer courts
- Campgrounds
- Tourist homes
- Similar accommodations

TRT is charged in addition to sales and other applicable taxes.

Fund/Object

100-401101

Department

Finance

Current Rate

As of FY 18-19, the current rate collected by South Jordan City is 1%.

Method Received

Revenues are collected by the Utah State Tax Commission and distributed to the City on a monthly basis.

Authorized Uses

General Fund, unrestricted.

Collection History & Future Projections



Cable Television Franchise Tax

Summary

Any entity in South Jordan providing cable television services is subject to this tax. As of FY 17-18, the only two entities that provide this service are Century Link and Comcast.

Method Received

Comcast and Century Link collect and remit the 5% fee to the city on a quarterly basis.

Fund/Object

100-401100

Authorized Uses

General fund, unrestricted.

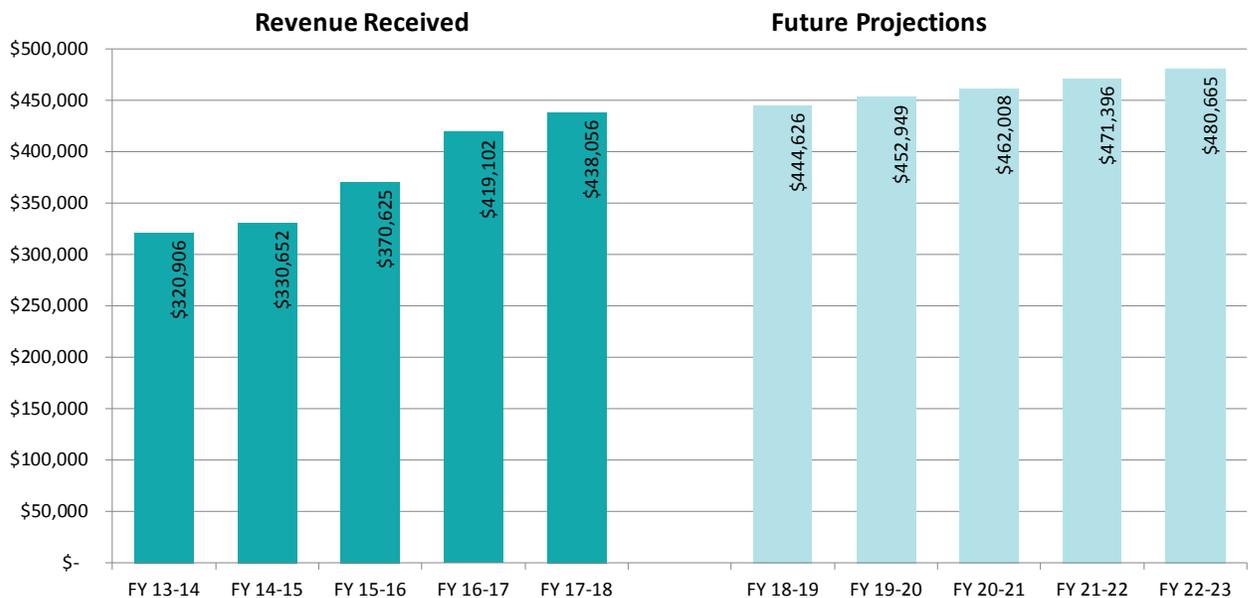
Department

Finance

Current Rate

As of FY 18-19, the current rate is 5%.

Collection History & Future Projections



Water Fund

Summary

The Water division provides safe and high quality water with sufficient pressure and at flow rates that exceed state standards. This is accomplished through compliance, state standards sampling, system upgrades, quick response to resident concerns and system failures, and continuous monitoring of tanks and delivery points.

Primary Activities

- Proactive and reactive maintenance of 360.66 miles of pipe, 20,648 water connections, and 3,589 fire hydrants.
- Endure uninterrupted quality supply from all connections.
- Water distribution and pressure management.
- Water system compliance with all applicable State and Federal laws and requirements.

Method Received

Water Bills are sent out monthly and paid by the resident.

Authorized Uses

All collected funds are restricted to use within the Water Fund.

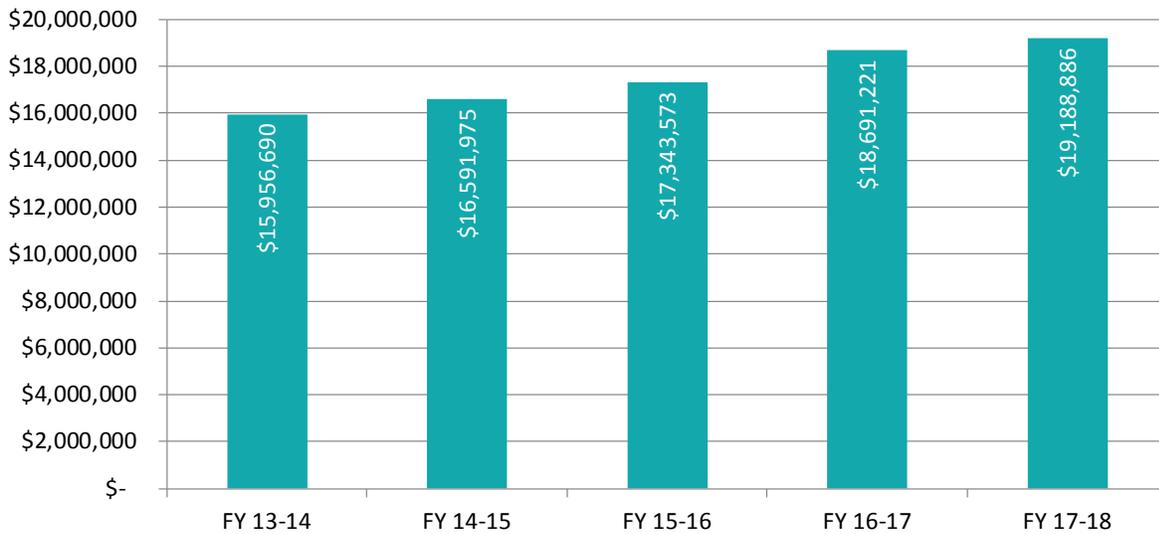
Fund/Object

600-432100	Water Sales
600-432300	Water Meter Sets
600-432400	Hydrant Meter Rental
600-432500	Commercial & Landscape Meters
600-450000	Other Donations & Reimbursements
600-450100	Finance Charges
600-450400	Interest Income
600-450700	Water Share Lease
600-450800	Miscellaneous
600-471000	Sale of Capital Assets

Fee Schedule

For the complete fee schedule, see pages 183-198.

Revenue History



Secondary Water Fund

Summary

The Secondary Water division manages the delivery of irrigation water to approximately 3,500 South Jordan residential properties by a gravity and pumped distribution system.

Primary Activities

- Maintain water pipes from four canals in the City and ownership/maintenance responsibilities of the Beckstead Canal.
- Install distribution system improvements to improve reliability and quality of irrigation water.
- Maintain 3,500+ secondary water connections and 176.15 miles of secondary water piping.
- Manage inventory of secondary water shares owned by the City.

Fund/Object

610-432200	Secondary Water Fees
610-450400	Interest Income
610-450900	Other Miscellaneous

Method Received

Secondary Water Fees are billed with the monthly utility bill and paid by the resident.

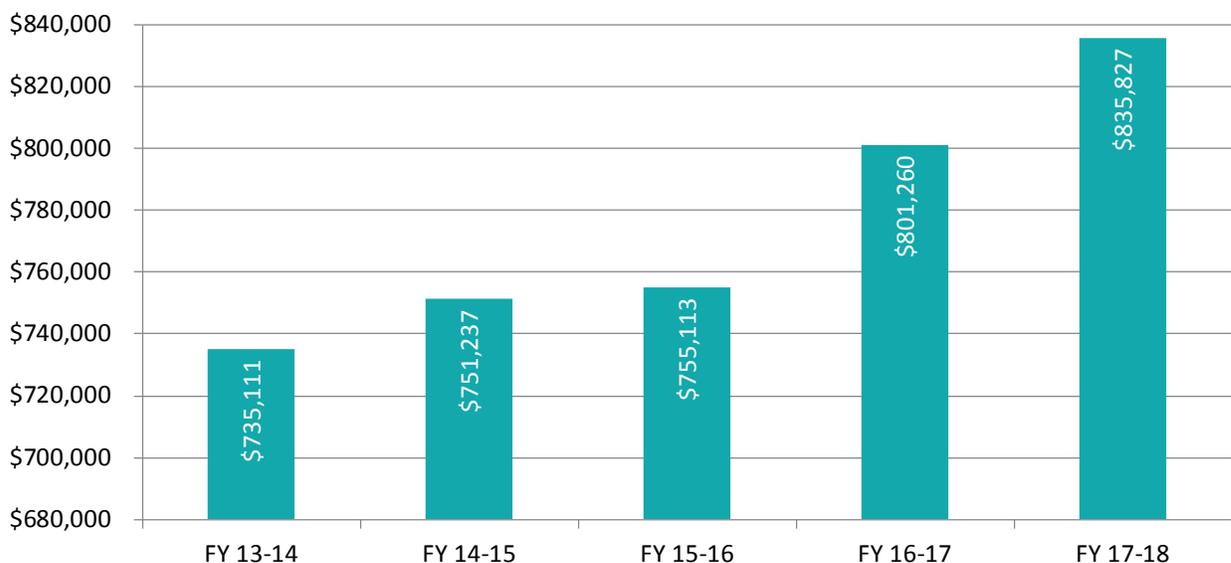
Authorized Uses

All collected funds are restricted for use within the Secondary Water Fund.

Fee Schedule

For the complete fee schedule, see pages 183-198.

Revenue History



Sanitation Fund

Summary

The Sanitation division administers and manages solid waste and refuse services. The City currently contracts with Ace Recycling and Disposal for residential curbside garbage pickup. The Sanitation division provides residents with 96-gallon containers for garbage services and is responsible for the delivery and repair of the 21,000 containers.

Primary Activities

- Residential curbside pickup of garbage material performed by the city contractor.
- Responsible for the delivery and repair of curbside garbage containers.
- Manage and operate special services, including neighborhood dumpster program, special service pickup, glass recycling, tree and leaf drop-off program, and other services.
- Conducts the annual Spring Cleanup program.

Fund/Object

620-432600	Garbage Fees
620-432620	Neighborhood Cleanup
620-432630	Special Service Pickup
620-450900	Other Miscellaneous

Method Received

Sanitation bills are sent out by monthly and paid by the resident.

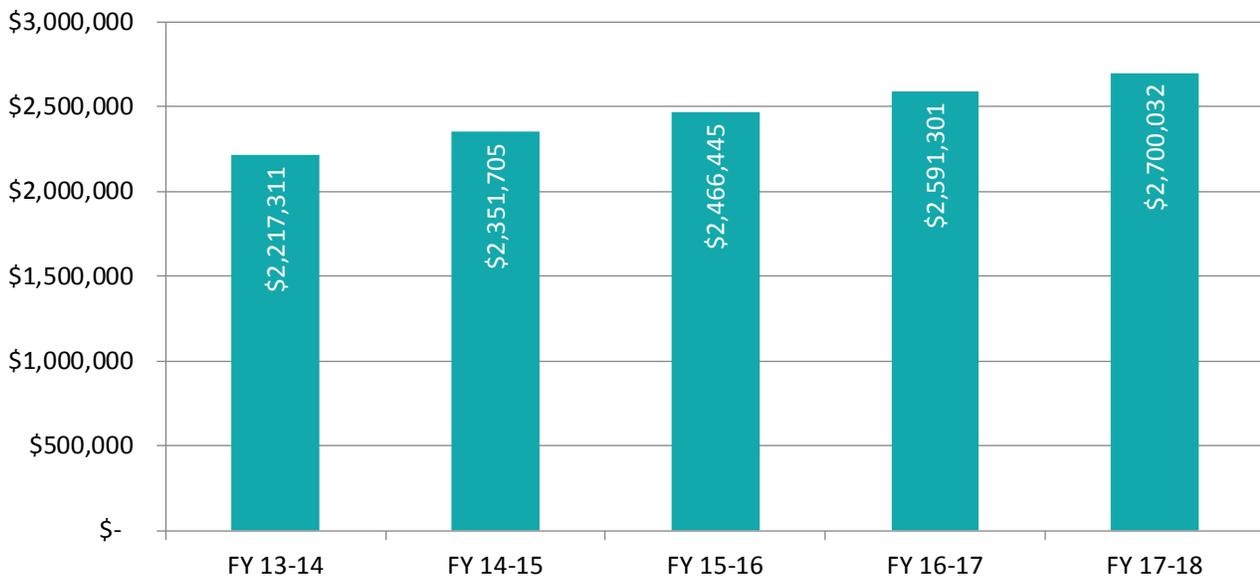
Authorized Uses

All collected funds are restricted for use within the Sanitation Fund.

Fee Schedule

For the complete fee schedule, see pages 183-198.

Revenue History



Recycling Fund

Summary

The recycling division administers and manages curbside recycle pickup and additional recycle services. The City maintains 17,000 residential co-mingle recycling cans.

Primary Activities

- Residential curbside recycle pickup performed by the City contractor.
- Responsible for the delivery and repair of curbside garbage containers.
- Manage glass recycle program.

Fund/Object

630-432600 Recycling Fees
630-450900 Other Miscellaneous

Method Received

Recycling Bills are sent out monthly as part of the utility bill and paid by the resident.

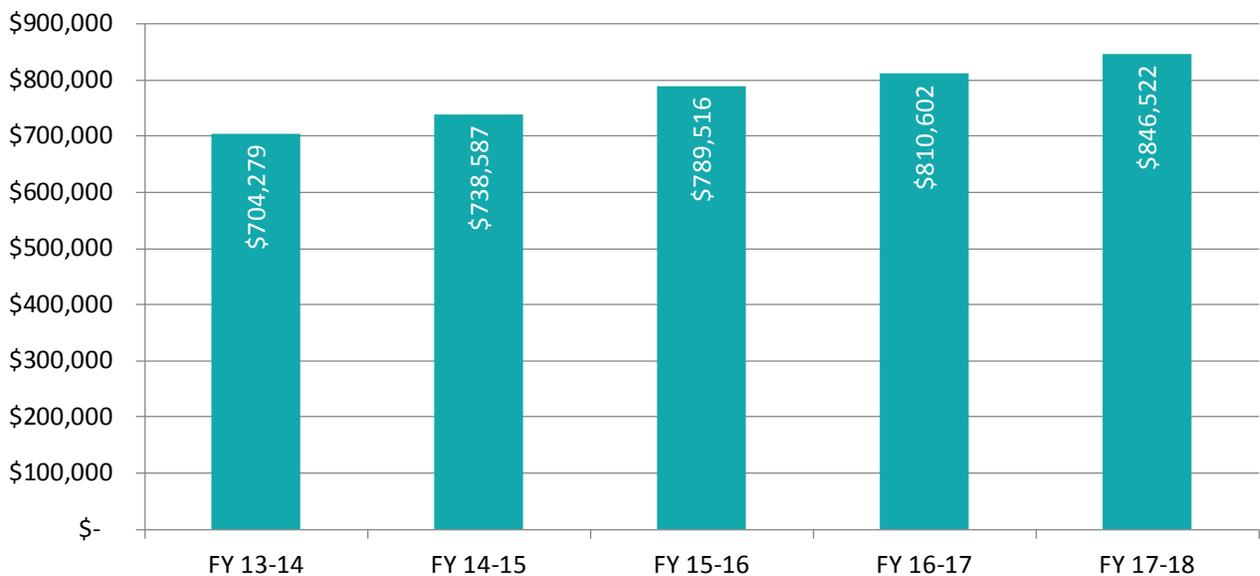
Authorized Uses

All collected funds are restricted for use within the Recycling Fund.

Fee Schedule

For the complete fee schedule, see pages 183-198.

Revenue History



Mulligans

Summary

Mulligans offers golfing and entertainment opportunities for the entire family, including 2 nine-hole golf courses, a driving range with 32 covered and heated stalls, 36 holes of miniature golf, and 8 batting cages. The facility also hosts a snack bar, pro shop, a comprehensive junior golf program, and PGA instruction.

Primary Activities

Maintaining and operating:

- Two 9-hole golf courses.
- Driving range with 32 covered and heated stalls.
- 36 holes of miniature golf.
- Eight batting cages.

Fee Schedule

For the complete fee schedule, see pages 183-198.

Fund/Object

640-435000	Instructor Fees
640-435010	Driving Range
640-435020	Greens Fees
640-435030	Miniature Golf
640-435040	Program Revenue
640-435050	Golf Cart Rental
640-435060	Batting Cages
640-435070	Food & Beverages
640-435080	Golf Shop
640-435090	Rental Revenue
640-450900	Other Miscellaneous

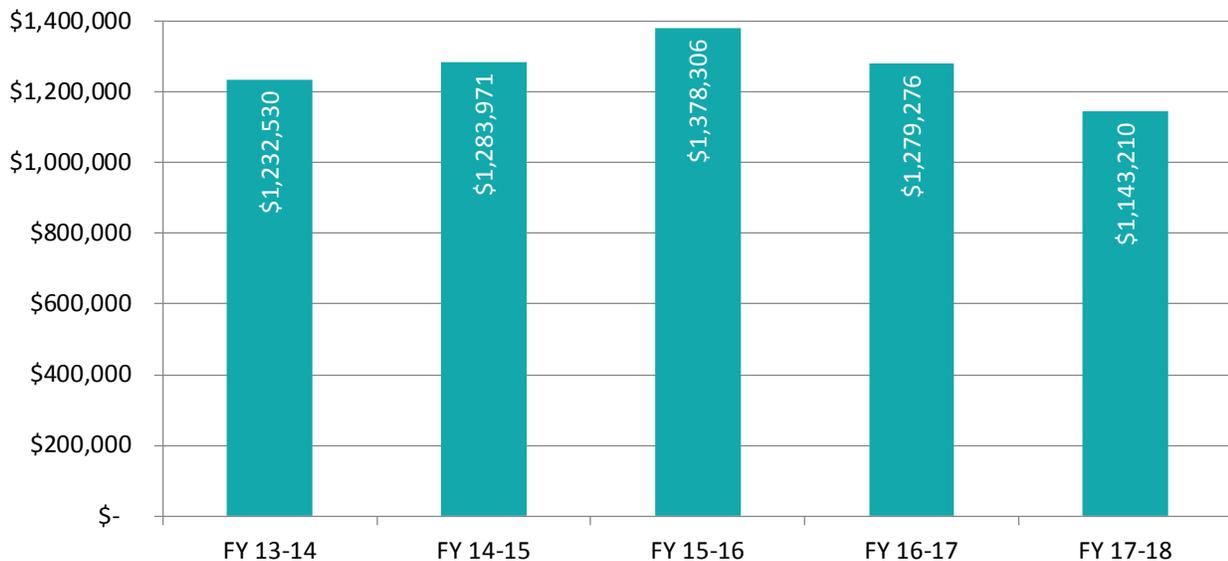
Method Received

All funds come from customer payments for services.

Authorized Uses

All collected funds are restricted for use within Mulligans operations.

Revenue History



Fitness Center

Summary

The Fitness and Aquatics Center provides daily fitness, aquatic, and recreational programs for youth and adults. Fitness classes range from personal training to group classes and take place at all levels. Aquatic programs include swimming lessons, water fitness, merit badge classes, leisure swim, and pre-comp swim team. A variety of year-round recreation programs are also available.

Primary Activities

- Provides daily fitness, aquatic, and recreational programs for youth and adults.

Fee Schedule

For the complete fee schedule, see pages 183-198.

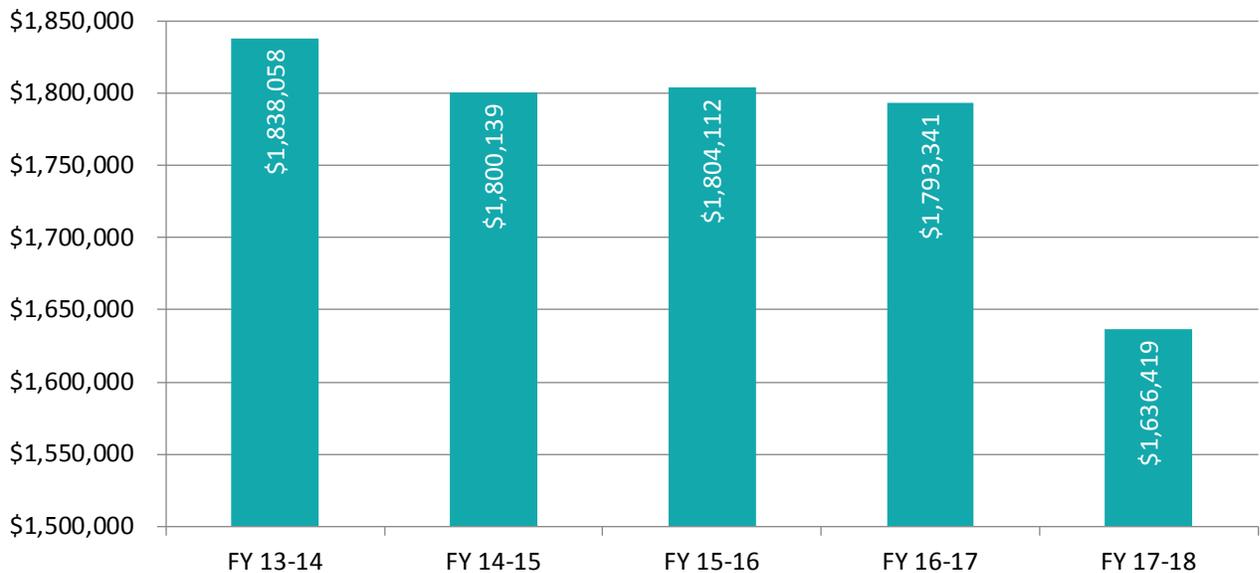
Method Received

All funds come from customer payments for services.

Fund/Object

230-434000	Membership Fees
230-434010	Day Pass Fees
230-434020	Silver Sneaker
230-434025	Silver & Fit
230-434030	Daycare
230-434040	Aquatic Programs
230-434050	Adult Programs
230-434060	Camps
230-434070	Recreation Revenue
230-434080	Vending Revenues
230-434085	Concessions Revenues
230-434090	Pro Shop
230-434100	Outside Organizations
230-434110	Room Rental
230-434120	SoJo Marathon
230-435070	Food & Beverages
230-437060	Facility Rental
230-450000	Other Donations and Reimburse
230-450900	Other Miscellaneous
230-471000	Sale of Capital Assets

Revenue History



Storm Water Fund

Summary

The Storm Water division is responsible for the maintenance, cleaning, and inspection of storm water infrastructure within the City to ensure that it is working properly during storm events.

The Storm Water Division is also responsible for maintaining compliance with State and Federal permits. Some of the activities to maintain compliance include: public education and outreach programs, investigating and eliminating illegal discharges into the storm drain system, monitoring and enforcing runoff, erosion control processes concerning construction activities, and minimizing adverse impacts on storm water quality after construction.

Primary Activities

- Maintenance, cleaning, and inspection of storm water infrastructure.
- Flood prevention
- Maintaining compliance pertaining to UPDES.

Fund/Object

220-432000	Storm Water Fees
220-450400	Interest Income
220-450900	Other Miscellaneous

Method Received

Storm Water bills are sent out monthly as part of the utility bill and paid by the resident.

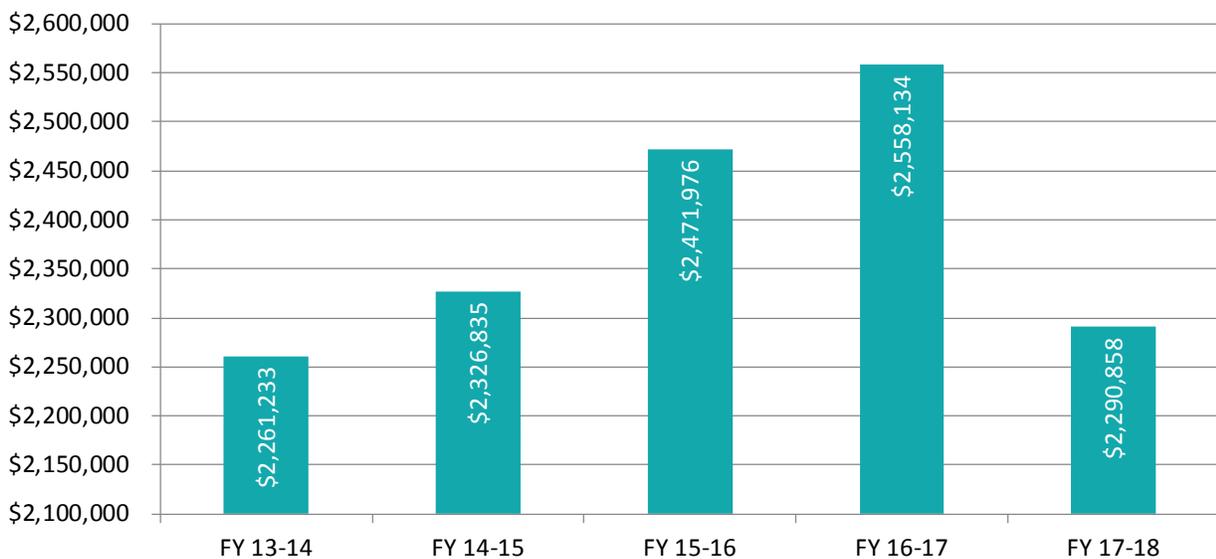
Authorized Uses

All collected funds are restricted for use within the Storm Water Fund.

Fee Schedule

For the complete fee schedule, see pages 183-198.

Revenue History



Redevelopment Agency (RDA)

Summary

The Redevelopment Agency exists to encourage economic development and improve designated areas of South Jordan. The Redevelopment agency works with City staff to maintain RDA, CDA, and EDA projects and areas.

Primary Activities

- Provides administration of the Redevelopment Agency budgeting and accounting.
- Works with participants and creation of new project areas when needed.
- Economic Development Services: recruitment of new businesses, retention of existing businesses and expansion of existing businesses.

Department

Redevelopment Agency

Fund/Object

200-401000-20000 - Prop Tax Increment-Project 1
 200-401000-20001 - Prop Tax Increment-Project 2
 200-401000-20002 - Prop Tax Increment-Project 3
 200-401000-20003 - Prop Tax Increment-Project 5
 200-401000-20004 - Prop Tax Increment-Project 6
 200-401000-20005 - Prop Tax Increment-Project 7
 200-401000-20006 - Prop Tax Increment-Project 8
 200-401000-20007 - Prop Tax Increment-Project 10
 200-401000-20008 - Prop Tax Increment-Project 11
 200-402000-20000 - Prop Tax Haircut-Project 1
 200-436060 - Administrative Fees-CDA
 200-450400 - Interest Income

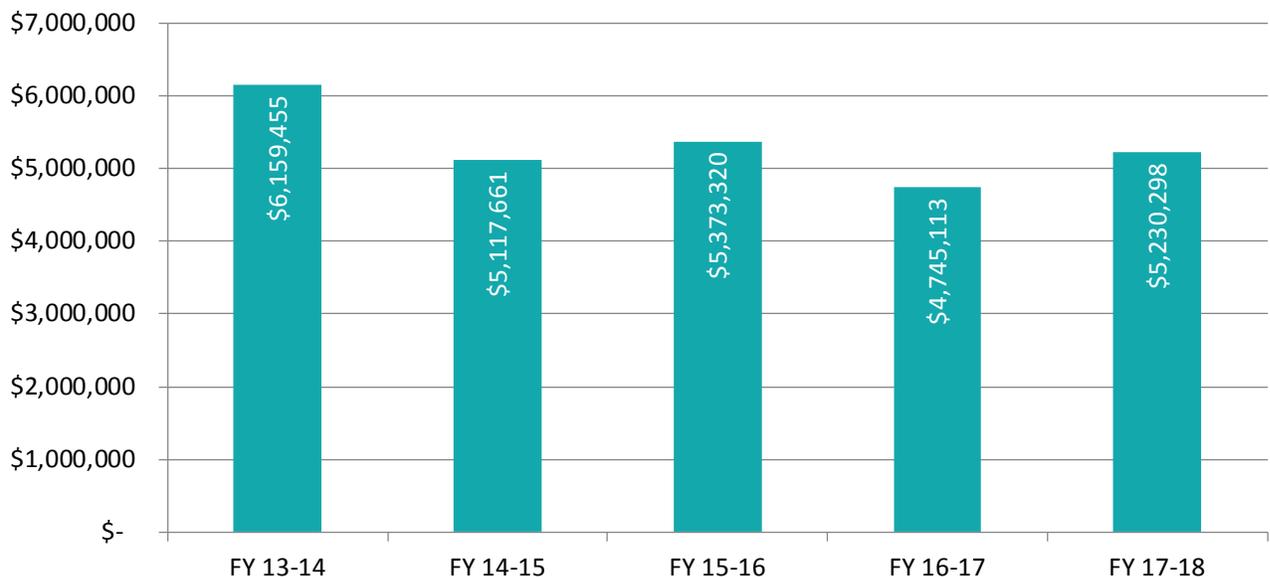
Method Received

RDA funds are remitted annually by Salt Lake County.

Authorized Uses

RDA funds are restricted to use within statutory guidelines set by the State of Utah.

Revenue History



RDA Housing

Summary

The RDA Housing division invests obligatory funds toward improving housing within the City. Housing funds can be used for a variety of purposes, including but not limited to: Infrastructure, affordable housing projects, senior housing, interest rate buy-downs, and contributions to the Olene Walker or Pamela Atkinson Funds.

Primary Activities

- Administration of the Redevelopment Agency Housing funds - budgeting, accounting and facilitating project proposals for City Council coordination.

Department

Redevelopment Agency

Method Received

The City's RDA housing budget is based on tax increment calculations submitted by the City to Salt Lake County in the prior year. Calculations submitted to the County are

the best estimates available and are based on current property values. Per state law, 20 percent of the tax increment generated by new economic or redevelopment project areas must be used to encourage the development of low income housing.

Fund/Object

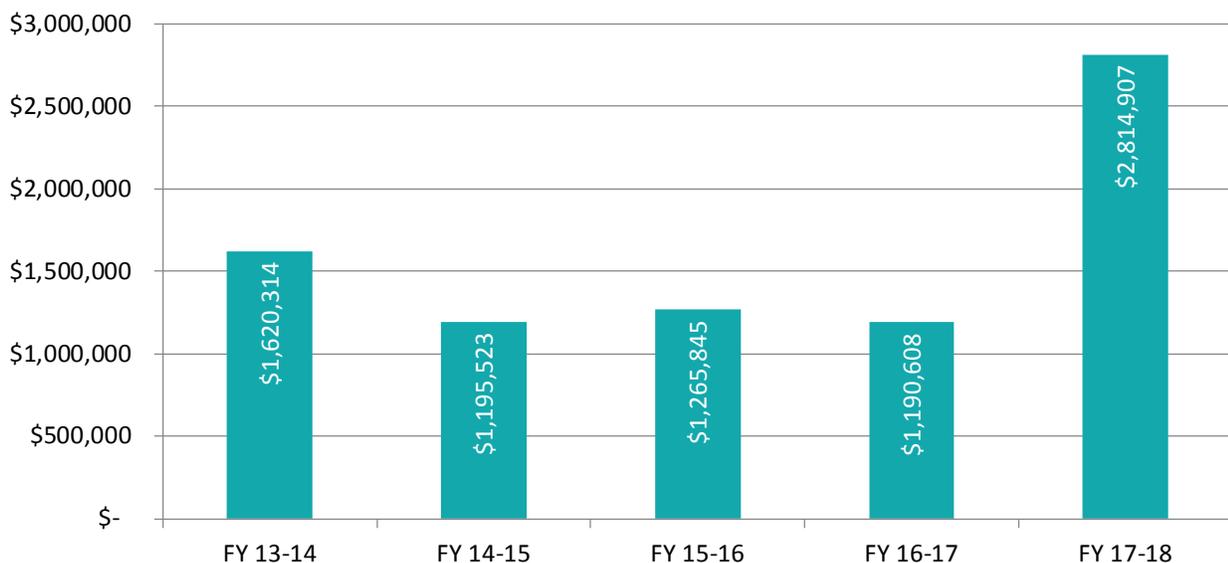
- 201-401000-20002 - Prop Tax Increment-Project 3
- 201-401000-20003 - Prop Tax Increment-Project 5
- 201-401000-20005 - Prop Tax Increment-Project 7
- 201-401000-20006 - Prop Tax Increment-Project 8
- 201-401000-20007 - Prop Tax Increment-Project 10
- 201-401000-20008 - Prop Tax Increment-Project 11
- 201-450400 - Interest Income

Authorized Uses

RDA Housing funds are restricted for use within statutory guidelines set by the State of Utah.

In 2018 the legislature approved the use of housing funds for its share of County homeless shelter expenditures.

Revenue History



CDA

Summary

The South Jordan Community Development Area is part of the City’s Redevelopment Agency efforts. Its primary purpose is to encourage economic development within the City by using tax increment financial tools.

CDA areas require specific interlocal agreements with participating taxing agencies, and the CDA fund includes the following projects:

- #12 Commerce Park
- #13 South Station
- #14 Tim Dahle Nissan
- #15 Riverton Chevrolet

Primary Activities

- Provides administration of the CDA and the Redevelopment Agency budgeting and accounting.
- Economic Development Services - recruitment of new businesses, retention of existing businesses and expansion of new businesses.

Department

City Commerce

Fund/Object

202-401000-20009 - Prop Tax Increment-Project 12
 202-401000-20010 - Prop Tax Increment-Project 13
 202-450400 - Interest Income

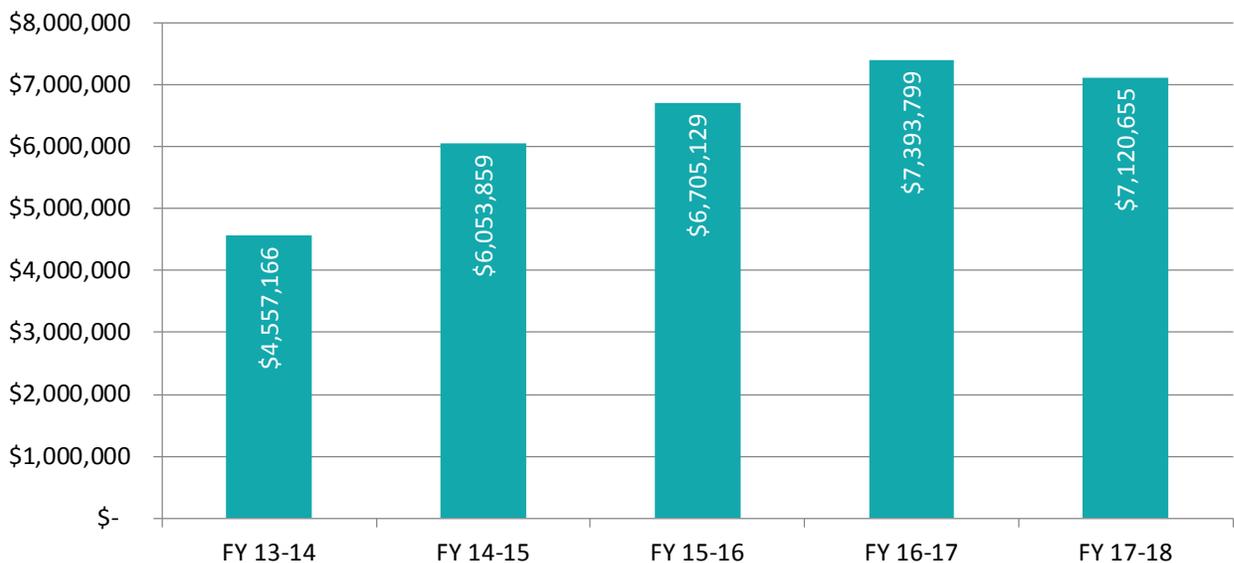
Method Received

Salt Lake County distributes CDA funding on a regular basis.

Authorized Uses

CDA funds are restricted for use within state statute and authorized by the RDA Board.

Revenue History



CDBG

Summary

The CDBG entitlement program allocates annual grants to develop viable communities by providing affordable housing, a suitable living environment, and opportunities to expand economic opportunities, principally for low and moderate-income persons.

Primary Activities

- South Jordan's program focuses its efforts on public services, neighborhood improvements, and Senior Center improvements.

Department

Development Services

Fund/Object

210-420400 - CDBG Revenue

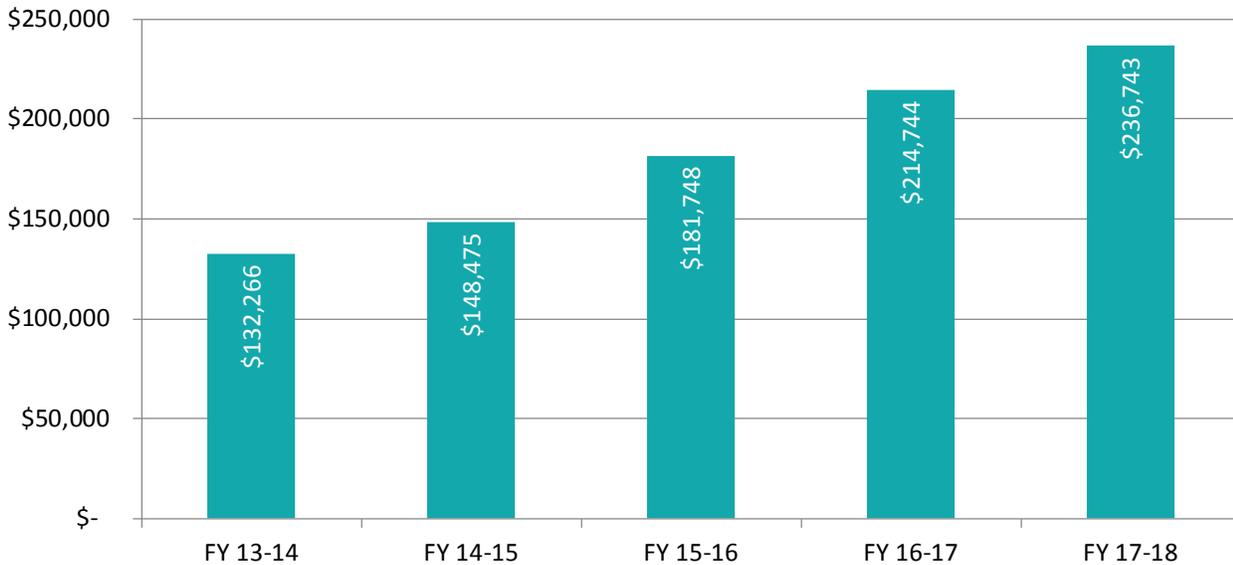
Method Received

CDBG funds are reimbursed by HUD after funds are spent.

Authorized Uses

Funds are authorized by an annual contract with HUD based on a 5-year planning document.

Revenue History



Fines & Forfeitures

Summary

Fines and forfeitures primarily originate from the City court, and include traffic school, small claims related fees, expungement, certified copies of documents, and records fees.

Department

Court

Fund/Object

100-100-440000

Method Received

Traffic citations and other fines & fees are paid by the individual and are collected by the municipal court.

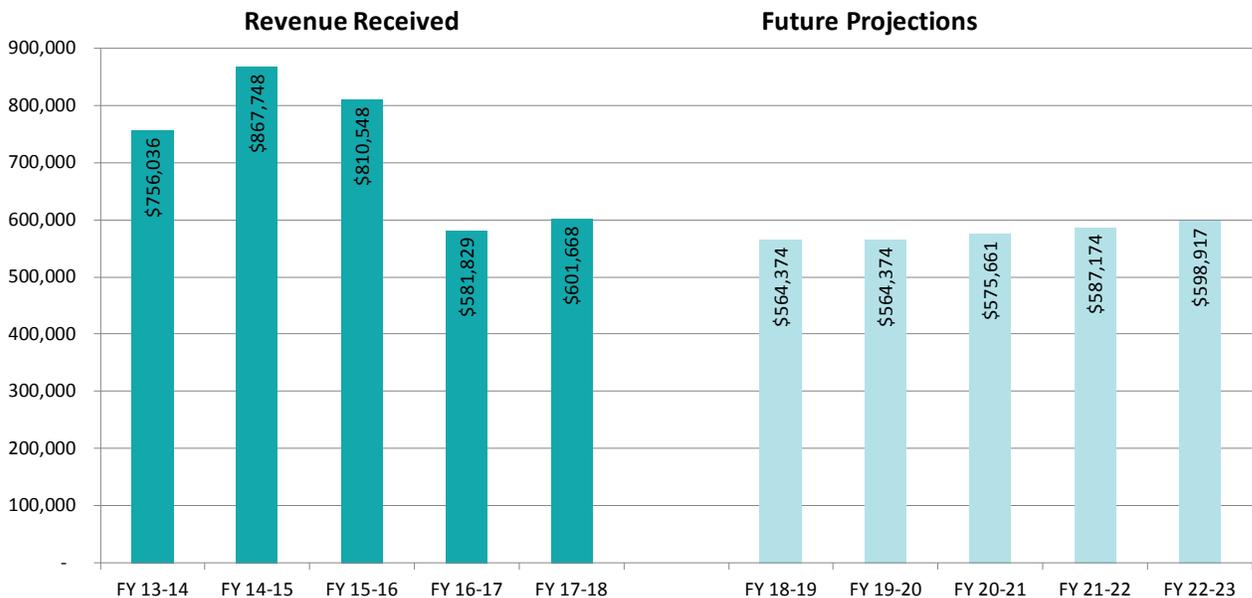
Authorized Uses

General Fund, unrestricted.

Fee Schedule

For the complete fee schedule, see pages 183-198.

Collection History & Future Projections



Licenses & Permits

Summary

Licenses and permits are fees collected to provide the respective service. Licenses are collected for building permits, sign permits, special events, and road cuts. License fees are collected for dog licenses, solid waste fees, and business licenses.

Departments

Building, City Commerce, Administrative Services, Engineering, Planning & Zoning, Animal Control, Finance

Current Rate

Fees vary. For the complete fee schedule, see pages 183-198.

Method Received

Permit & License fees are collected by the City as permits are applied for.

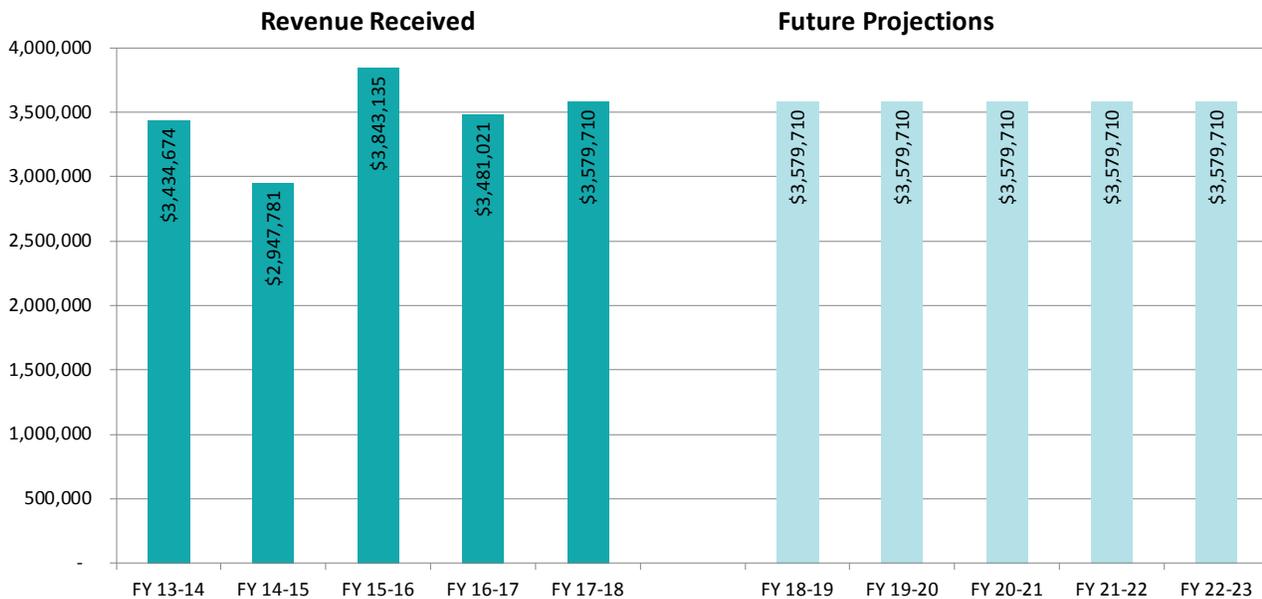
Authorized Uses

General Fund, unrestricted.

Fund/Object

- 100-410000 - Building Permits
- 100-411000 - Electrical, Plumbing, & Mechanical Permits
- 100-416000 - Fire Department Permits
- 100-412000 - Business Licenses
- 100-413000 - Special Events Permits
- 100-414000 - Road Cut Permits
- 100-415000 - Sign Permits
- 100-418000 - Dog Licenses
- 100-417000 - Solid Waste License Fee

Collection History & Future Projections



Charges for Services

Summary

The city collects a variety of fees for services rendered. Examples of these include cemetery fees, ambulance fees, leases, and a variety of Development Services fees.

- 100-433000 - Burial Fees
- 100-433100 - Plot Fees
- 100-433200 - Perpetual Care
- 100-430300 - Animal Control Impound Fee
- 100-430200 - False Alarm Charges
- 100-433300 - Park Use Fees

Departments

Engineering, Building, Planning & Zoning, Finance, Fire Department, Cemetery, Animal Control, Police, Parks

Method Received

Collected by the City through various methods specific to the fund.

Fund/Object

- 100-431000 - Engineering Fees
- 100-431200 - After Hours Inspection Fees
- 100-431300 - RMP Connection Fee
- 100-437050 - Miscellaneous Fees
- 100-431700 - Zoning & Subdivision Fees
- 100-437030 - Maps & Publication Fees
- 100-437040 - Cell Tower Lease
- 100-430000 - Ambulance Fee
- 100-430100 - Ambulance Fee-Transport

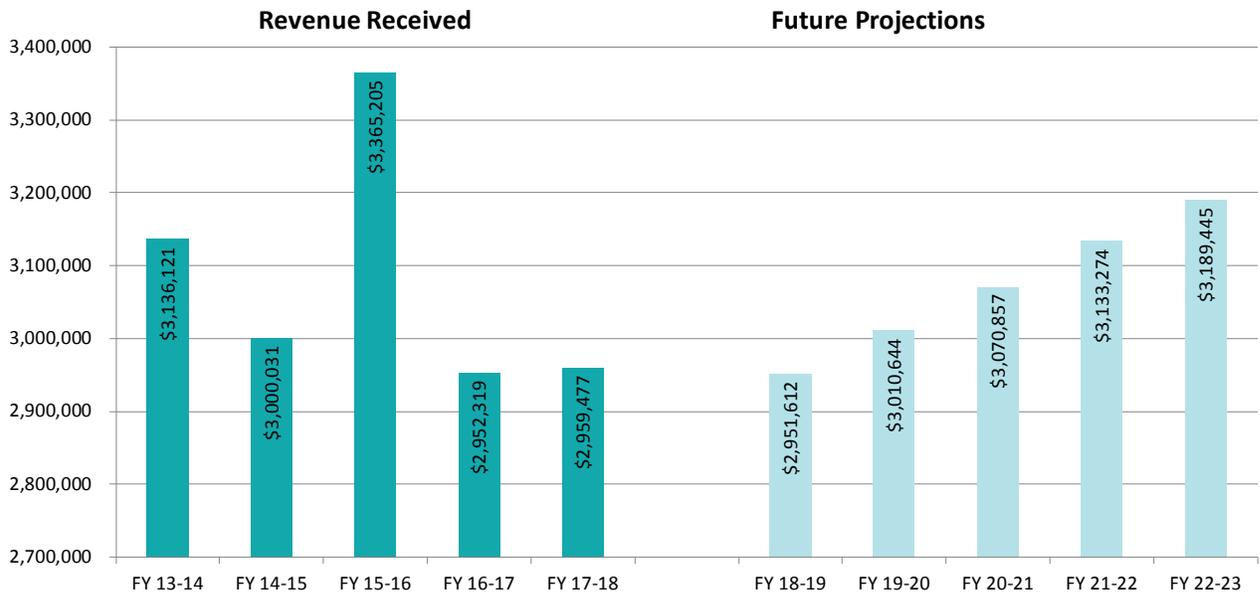
Authorized Uses

General Fund, unrestricted.

Fee Schedule

For the complete fee schedule, see pages 183-198.

Collection History & Future Projections



General Fund Summary

	Prior Year Actual FY 17-18	Adopted Budget FY 18-19	Estimated Actual FY 18-19	Proposed Budget FY 19-20
REVENUES				
Sales Tax	15,467,338	17,509,728	17,168,745	19,057,307
Property Taxes	9,952,928	10,966,380	10,351,045	10,765,087
Franchise Taxes	4,448,614	4,463,810	4,493,100	4,538,031
Transient Room Tax	125,488	78,877	129,252	133,130
Cable TV Fees	438,056	444,626	451,197	464,733
Motor Vehicle Fees	795,698	756,824	827,526	860,627
Penalties & Interest	16,241	9,000	9,000	10,000
Class C Road Funds	2,483,083	2,713,553	2,731,392	2,758,706
Licenses & Permits	3,579,709	3,620,261	3,722,898	3,871,814
Intergovernmental Revenues	495,103	393,952	348,952	396,435
Administration Fees	2,494,594	2,842,806	2,842,806	3,072,113
Charges for Services	3,038,106	3,009,812	2,842,806	3,108,699
Fines and Forfeitures	601,668	576,133	564,374	564,374
Miscellaneous Revenue	1,217,686	532,300	520,000	562,500
Total General Fund Revenue	45,154,312	47,918,062	47,003,093	50,163,556
TRANSFERS IN AND USE OF FUND BALANCE				
Transfers In	1,460,045	8,818	39,413	8,818
Use of Fund Balance	16,919	0	0	0
Total Transfers In and Use of Fund Balance	1,476,964	8,818	39,413	8,818
Total Rev, Trans in, and Use of Fund Balance	46,631,276	47,926,880	47,042,506	50,172,374
EXPENDITURES				
Wages and Benefits	27,521,022	32,259,744	31,265,135	34,725,924
Materials and Supplies	1,550,718	1,567,424	1,455,770	1,599,851
Operating Expenditures	11,257,536	10,766,938	10,261,943	10,661,961
Total General Fund Expenditures	40,329,276	44,594,106	42,982,848	46,987,736
TRANSFERS OUT AND CONTRIBUTION TO FUND BALANCE				
Transfers Out	6,302,000	3,332,774	3,332,774	3,184,638
Contribution to Fund Balance	0	0	726,884	0
Total Transfers Out and Contribution to Fund Balance	6,302,000	3,332,774	4,059,658	3,184,638
Total Exp, Trans Out, and Cont to Fund Balance	46,631,276	47,926,880	47,042,506	50,172,374

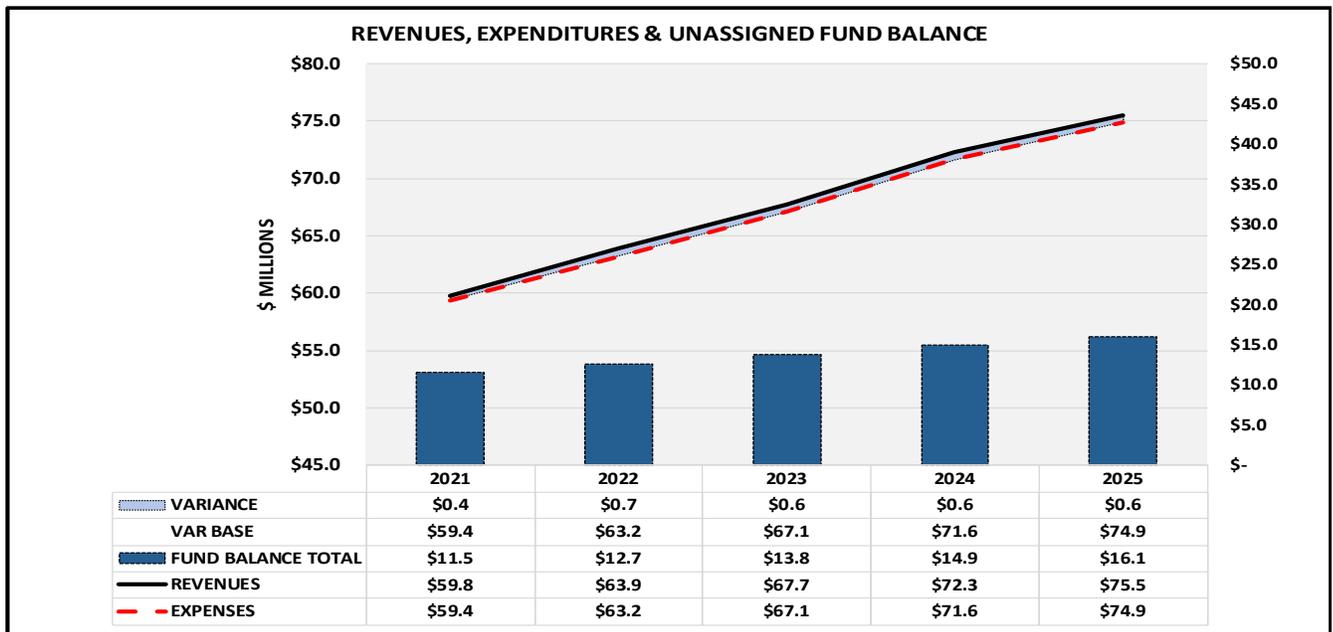
Notes to the General Fund:

1. Total New Positions: 12 Full-Time
2. Current Ratio: 69/31

General Fund Five-Year Forecast

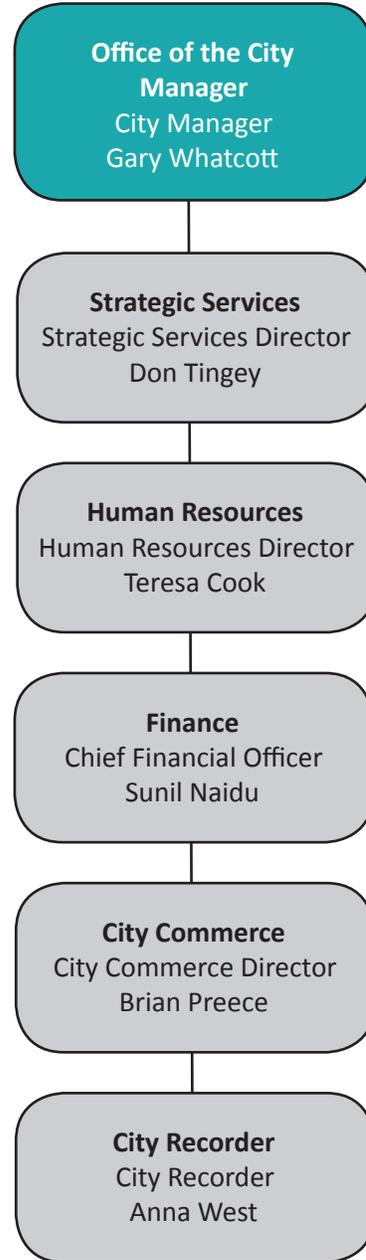
The City of South Jordan provides a five-year forecast based on calculations utilizing historical data, the City's General Plan, and the goals established by the Strategic Plan (page 3). Forecasted future growth is estimated using census data and information supplied by the City Commerce, Development Services, and Planning departments, the City Council, and various committees. Expenditures are calculated using information provided by City departments to anticipate required staffing levels, obligations to employee benefits, and future operating expenditures. The result is projected future revenues, estimated expenditures, and anticipated fund balances in order to achieve long-term sustainability for the City. Staff performs continuous reevaluation of the five-year forecast to consider the changes to economic environment to ensure sound long-range planning.

	2021F	2022F	2023F	2024F	2025F
Property Taxes	13,570,737	13,570,737	14,380,409	15,241,062	16,006,234
Sales Tax	18,920,024	18,920,024	19,393,025	20,553,677	21,585,567
Other Taxes-Assessments	5,829,996	6,120,733	6,364,906	6,619,054	6,817,575
Licenses & Permits	4,036,289	4,238,103	4,407,627	4,583,933	4,721,451
Other Revenues & Sources	17,453,902	21,048,229	23,166,706	25,284,047	26,404,029
Total Revenues & Sources	59,810,947	63,897,826	67,712,674	72,281,773	75,534,856
Salaries & Wages	27,938,404	29,977,819	31,897,033	34,311,491	35,626,853
Retirement	8,437,504	9,104,306	9,750,532	10,455,964	10,858,522
Health Insurance	6,230,187	6,853,206	7,538,526	8,292,379	9,121,617
Other Benefits	623,747	667,404	707,775	762,958	792,043
Other Expenditures & Uses	16,136,451	16,637,830	17,187,369	17,824,953	18,505,233
Total Expenditures & Uses	59,366,292	63,240,565	67,081,236	71,647,745	74,904,268
Net Surplus/(Deficit)	444,655	657,261	631,438	634,028	630,588
Unassigned Fund Balance	11,497,379	12,654,640	13,786,079	14,920,107	16,050,695



General Fund - Office of the City Manager

The Office of the City Manager houses and provides management direction and support for Strategic Services, Human Resources, Finance, City Commerce and the City Recorder's Office.



Office of the City Manager at a Glance:

FY 2019-20
Total Office of the City Manager
Budget

\$5,411,092

Executive & Mayor	\$1,622,890
Human Resources	\$602,785
Finance	\$2,435,547
City Commerce	\$299,212
City Recorder	\$450,658

Full-Time Employees

31

General Fund - Executive

Department Purpose:

South Jordan operates under a Manager by Ordinance form of Government and is a City of the second class. It is governed by a six member Council comprised of five elected Council Members and an elected Mayor. The City Manager is hired by the Mayor and Council to manage all day to day operations of the City. The City Manager is the Chief Administrative Officer (CAO) of the City. The Executive Department budget is the title of the City Manager's budget.

Core Programs:

- Budget & Finance Accountability
- Operational Excellence
- Policy Development
- Strategic Planning
- Inter-governmental Liaison
- Boards & Commissions

FY 2018-19 Results:

- Conducted a strategic planning session with elected officials and leadership.

FY 2019-20 Goals:

Strategic Initiative: Fiscally Responsible Governance

- Conduct a strategic planning session with elected officials and leadership after 2019 election.
- Align City's overall strategic initiatives, goals and objectives with the goals and objectives identified in the updated General Plan by June 2020.

Department at a Glance:

FY 2019-20

\$1,622,890

Full-Time Employees

5

Location

City Hall
1600 W. Towne Center Dr.

General Fund - Executive

Summary of Expenditures:

	Prior Year Actual FY 17-18	Adopted Budget FY 18-19	Estimated Actual FY 18-19	Proposed Budget FY 19-20
Wages and Benefits	852,142	1,207,720	1,119,720	1,297,582
Materials and Supplies	40,478	82,546	82,546	83,846
Operating Expenditures	356,292	230,762	230,762	241,462
Total Executive & Mayor	1,248,912	1,521,028	1,433,028	1,622,890

Department Staffing:

	Actual		Proposed
	2017-18	2018-19	2019-20
Executive	4	4	5
City Manager	1	1	1
Assistant to the City Manager	0	0	1
Assistant City Manager	0	1	1
Judge	1	0	0
Executive Assistant	1	1	1
Strategic Services Director	1	1	1

Staffing Notes:

New Assistant to the City Manager position for FY 2019-20.

General Fund - Human Resources

Department Purpose:

The Human Resources division provides a variety of support services to other departments in the areas of Administration, Employee Relations, Employment and Compensation, Benefits, and Training and Development.

Core Programs:

- City Leadership Training
- Employee Handbook Development & Maintenance
- Employment Verification & Background Checks
- Federal and State Law Compliance & Reporting
- Classification, Compensation, Salary Survey, Authorized Position Maintenance
- Employee Performance Evaluation Management
- Employee Recruitment & Selection Administration
- Benefits Management & Administration
- Employee Orientation & Exit Interview Processing
- Management & Supervisory Resource Guidance & Policy Interpretation
- Employee Leave Management & Administration
- Employee Recognition, Retention & Appreciation
- Communication, Engagement & Conflict Resolution

FY 2018-19 Results:

- Conducted annual Employee Engagement survey to assess employee engagement and provide feedback to leadership.
- Provided at least two (2) effective trainings for the workforce that covers either best practices for supervisors, Employee Handbook policies, or federal regulations.

FY 2019-20 Goals:

Strategic Initiative: Fiscally Responsible Governance

- Streamline and improve onboarding process for new City employees, to include more involvement and cooperation with City departments by June 2020.
- Provide four supervisor and general employee trainings throughout the year.

Division at a Glance:

FY 2019-20

\$602,785

Full-Time Employees

4

Location

City Hall Annex
1645 W. Towne Center Dr., Suite #4

General Fund - Human Resources

Summary of Expenditures:

	Prior Year Actual FY 17-18	Adopted Budget FY 18-19	Estimated Actual FY 18-19	Proposed Budget FY 19-20
Wages and Benefits	419,491	443,642	443,642	466,686
Materials and Supplies	24,271	38,938	38,938	38,938
Operating Expenditures	106,251	96,171	96,171	97,161
Total Human Resources	550,013	578,751	578,751	602,785

Note: Increase in operations for Employee Assistance Program.

Division Staffing:

	Actual		Proposed
	2017-18	2018-19	2019-20
Human Resources	5	4	4
Human Resource Director	1	1	1
HR Analyst	0	1	1
HR Generalist	3	2	2
Payroll Coordinator	1	0	0

General Fund - Finance

Department Purpose:

The Finance division provides useful, timely, and reliable financial information and support to City Staff, Management, Council, Citizens, and external parties. This includes accounts payable, accounts receivable, reporting all financial transactions for the City, and producing the City's Annual Financial Report (CAFR). Additionally, the Finance division provides budget and financial support for the City's Redevelopment Agency (RDA) and the Municipal Building Authority (MBA).

Core Programs:

- Budget Development
- External Audit
- Strategic Planning & Visioning
- Internal Audit, Internal Controls & Policy Analysis
- CAFR Preparation
- Accounts Payable
- Cash Investment Management
- General Ledger Maintenance
- Long-Term Financial Forecasting
- Transparency Reporting
- Water Utility Billing & Collections
- Debt Management
- Budget Analysis and Forecasting
- RFP and Bid Management
- Financial Policy and Procedure Management
- Development Agreement Tracking
- Utility Work Orders
- Emergency Purchase Order Management
- Fixed Asset Management
- Payroll Processing & Reporting

FY 2018-19 Results:

- Increased utility billing e-Billing participation rate to 30% of all accounts.
- Split commercial utility billing routes and fully tested.

FY 2019-20 Goals:

Strategic Initiative: Fiscally Responsible Governance

- Implement CAFR builder software by June 2020.
- Increase accounts payable ACH/EFT payments participation rate to 40% of all regular vendors by June 2020.
- Increase utility billing e-Billing participation rate to 30% of all accounts by June 2020.
- Implement new online payment portal for utility billing by December 2019.
- Upgrade Munis system by June 2020.

Division at a Glance:

FY 2019-20

\$2,435,547

Full-Time Employees

18

Location

City Hall
1600 W. Towne Center Dr.

General Fund - Finance

Summary of Expenditures:

	Prior Year Actual FY 17-18	Adopted Budget FY 18-19	Estimated Actual FY 18-19	Proposed Budget FY 19-20
Wages and Benefits	1,388,271	1,549,395	1,472,395	1,901,547
Materials and Supplies	246,788	255,175	243,175	265,175
Operating Expenditures	486,177	278,825	278,825	268,825
Total Finance	2,121,236	2,083,395	1,994,395	2,435,547

Division Staffing:

	Actual		Proposed
	2017-18	2018-19	2019-20
Finance	13	18	18
Chief Financial Officer	1	1	1
Controller	1	0	0
Associate Director of Finance	0	1	1
Assistant Controller	1	1	1
Senior Financial Analyst	1	1	0
City Treasurer	1	1	1
Purchasing Coordinator	1	1	1
Project Accountant	0	0	1
Accounting Technician	1	1	1
Accounts Payable Technician	1	1	1
Finance Specialist	0	1	1
Accountant II	1	2	2
Accountant I	1	1	1
Billing Manager	0	1	1
Billing Lead	0	0	1
Billing Supervisor	1	1	0
Billing Clerk	2	3	3
Water Meter Technician	0	1	1

General Fund - City Commerce

Department Purpose:

The City Commerce & Sustainability division coordinates and promotes the implementation of economic development and growth through long-term strategic planning and resource allocation. It also establishes and maintains cooperative-working relationships with other organizations at all levels and in a variety of locations. Business Licenses are also handled by the City Commerce & Sustainability division.

Core Programs:

- Business Licensing
- Business Expansion (non-Redevelopment Agency)
- Business Recruitment (non-Redevelopment Agency)
- Business Retention (non-Redevelopment Agency)

FY 2018-19 Results:

- Submitted potential business recruitment proposals when available and as appropriate.

FY 2019-20 Goals:

- See Redevelopment Agency Goals.

Division at a Glance:

FY 2019-20

\$299,212

Full-Time Employees

2

Location

City Hall
1600 W. Towne Center Dr.

General Fund - City Commerce

Summary of Expenditures:

	Prior Year Actual FY 17-18	Adopted Budget FY 18-19	Estimated Actual FY 18-19	Proposed Budget FY 19-20
Wages and Benefits	246,640	264,086	261,086	278,612
Materials and Supplies	7,820	14,210	14,210	14,210
Operating Expenditures	908	6,390	6,390	6,390
Total City Commerce	255,368	284,686	281,686	299,212

Division Staffing:

	Actual		Proposed
	2017-18	2018-19	2019-20
City Commerce	2	2	2
City Commerce Director	1	1	1
Executive Assistant	1	1	1

General Fund - City Recorder

Department Purpose:

The City Recorder's Office is responsible for maintaining all City records and files through an electronic filing system. The recorder's office also manages all municipal elections, GRAMA requests, and public meeting agendas, minutes, and recordings.

Core Programs:

- Planning Commission Support
- Record Management
- City Council Support
- Redevelopment Agency, Advisory Boards, Committee Support
- Government Records Management Act (GRAMA) Requests
- Municipal Code
- Record Retention
- Municipal Election

FY 2018-19 Results:

- Received and facilitated all GRAMA requests received.
- Prepared meeting agendas and packets for City Council, Planning Commission and Redevelopment Agency.

FY 2019-20 Goals:

Strategic Initiative: Fiscally Responsible Governance

- Prepare, monitor and update information for the 2019 Municipal Election by November 2019.
- Receive and process all GRAMA requests within statutory guidelines.
- Prepare agendas, packets and meeting minutes in accordance to statutory requirements for the Planning Commission, City Council, Redevelopment Agency and other assigned City committees.

Division at a Glance:

FY 2019-20

\$450,658

Full-Time Employees

2

Location

City Hall
1600 W. Towne Center Dr.

General Fund - City Recorder

Summary of Expenditures:

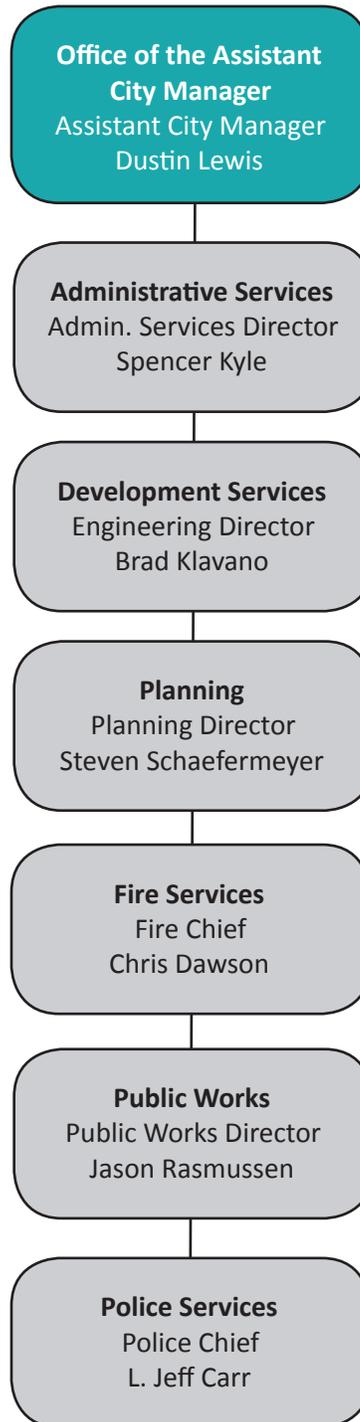
	Prior Year Actual FY 17-18	Adopted Budget FY 18-19	Estimated Actual FY 18-19	Proposed Budget FY 19-20
Wages and Benefits	195,309	226,529	226,529	235,128
Materials and Supplies	10,431	31,050	31,050	31,050
Operating Expenditures	113,895	184,480	184,480	184,480
Total City Recorder	319,635	442,059	442,059	450,658

Division Staffing:

	Actual		Proposed
	2017-18	2018-19	2019-20
City Recorder	2	2	2
City Recorder	1	1	1
Deputy City Recorder	1	1	1

General Fund - Office of the Assistant City Manager

The Office of the Assistant City Manager houses and provides management direction and support for the Administrative Services, Development Services, Fire Services, Public Works and Police Services.



Office of the Assistant City Manager at a Glance:

FY 2019-20
Total Office of the Assistant City Manager Budget

\$40,362,870

Assistant City Manager	\$205,937
Admin Services	\$9,804,373
Development Services	\$4,001,595
Planning	\$827,272
Fire Services	\$7,764,433
Police Services	\$9,340,329
Public Works	\$8,418,931

Full-Time Employees

273

General Fund - Assistant City Manager

Department Purpose:

The Office of the Assistant City Manager is responsible for management direction and support for all City operations departments, as well as special projects related to City Code, City-wide policies, and other issues.

Core Programs:

- Provide leadership to City operations.
- Budget/Finance Accountability
- Operational Excellence
- Policy Development

FY 2018-19 Results:

- Established a template that can be used to produce an Annual Report on City operations to be published within the first quarter following the end of the calendar year.

FY 2019-20 Goals:

Strategic Initiative: Fiscally Responsible Governance

- Conduct session two of the Effective Supervisory and Leadership Skills course during FY 2019-20.

Department at a Glance:

FY 2019-20

\$205,937

Full-Time Employees

0

Location

City Hall
1600 W. Towne Center Dr.

General Fund - Assistant City Manager

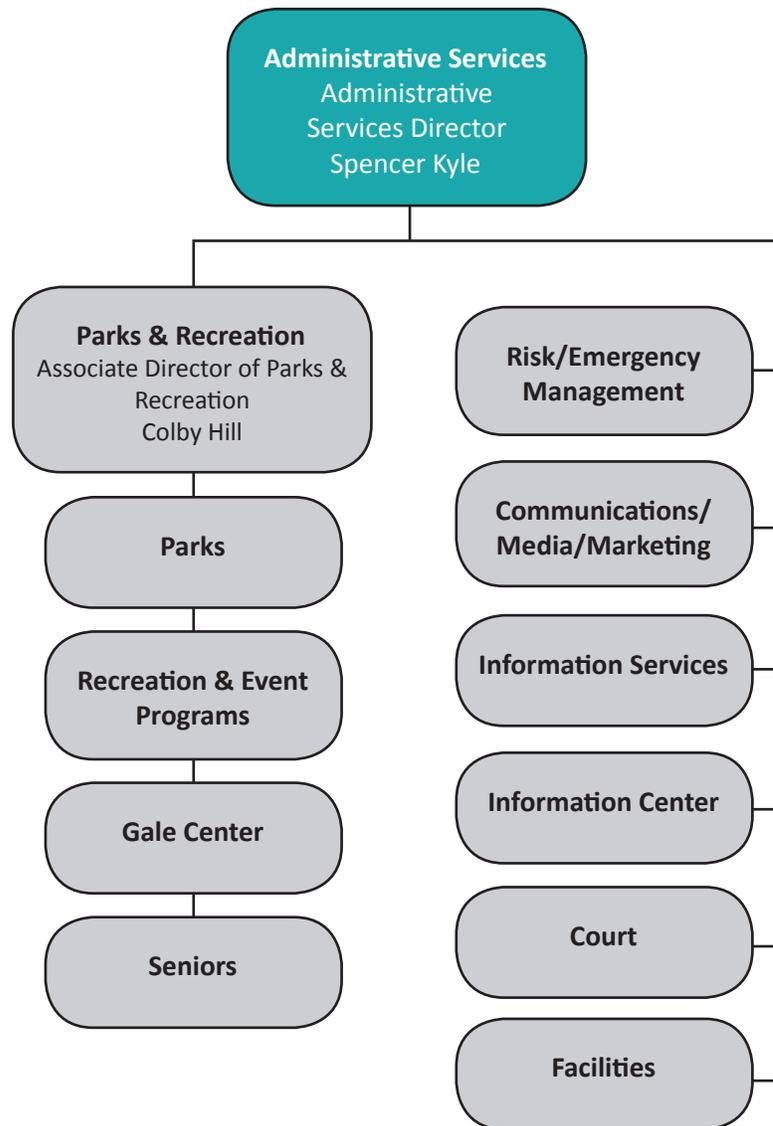
Summary of Expenditures:

	Prior Year Actual FY 17-18	Adopted Budget FY 18-19	Estimated Actual FY 18-19	Proposed Budget FY 19-20
Materials and Supplies	3,167	17,963	15,963	17,963
Operating Expenditures	39,226	119,654	102,654	187,974
Total Assistant City Manager	225,272	137,617	118,617	205,937

Note: Increase in operations for indigent defense services.

General Fund - Administrative Services

The Administrative Services department provides leadership and administrative support for Emergency & Risk Management, Communications/Media/Marketing, Information Services, Court, Information Center, Recreation & Event Programs, Facilities, Parks, Gale Center, Seniors, Fitness Center and Mulligans.



Administrative Services at a Glance:

FY 2019-20
Total Administrative Services Budget

\$9,804,373

Admin Services	\$448,151
Emerg./Risk Management	\$831,989
Communications/Media	\$380,582
Information Services	\$1,724,639
Court	\$666,968
Information Center	\$430,456
Recreation & Event Prog	\$844,482
Parks	\$2,731,437
Gale Center	\$42,682
Facilities	\$1,398,497
Seniors	\$304,490

Full-Time Employees

70

General Fund - Administrative Services

Department Purpose:

Administrative Services provides leadership and administrative support for Emergency & Risk Management, Communications/Media/Marketing, Information Services, Court, Information Center, Recreation & Event Programs, Facilities, Parks, Gale Center, Seniors, Fitness Center and Mulligans.

Core Programs:

- Department Strategic Planning
- Division Operations Support

FY 2018-19 Results:

- Supported and facilitated the accomplishment of Administrative Services Division's goals (see individual Administrative Services Division's goals).

FY 2019-20 Goals:

- See individual Department's goals.

Department at a Glance:

FY 2019-20

\$448,151

Full-Time Employees

3

Location

City Hall
1600 W. Towne Center Dr.

General Fund - Administrative Services

Summary of Expenditures:

	Prior Year Actual FY 17-18	Adopted Budget FY 18-19	Estimated Actual FY 18-19	Proposed Budget FY 19-20
Wages and Benefits	645,285	510,074	510,074	374,576
Materials and Supplies	5,524	5,800	5,800	8,800
Operating Expenditures	68,867	64,075	64,075	64,775
Total Administrative Services	719,676	579,949	579,949	448,151

Note: Increase in operations due to a transfer from Communications/Media/Marketing.

Department Staffing:

	Actual		Proposed
	2017-18	2018-19	2019-20
Administrative Services	7	3	3
Director of Administrative Services	1	1	1
Associate Director of Admin. Services	1	0	0
Multi Media Coordinator	1	0	0
Emergency/Safety Manager	1	0	0
Associate Director of Parks & Recreation	1	1	1
Marketing Specialist	1	0	0
Parks & Recreation Admin Assistant	1	1	1

General Fund - Emerg./Risk Management

Department Purpose:

Emergency/Risk Management exists to encourage, develop, and maintain a safe work place and community. The division is responsible to create an environment that promotes and fosters safe practices by employees that eliminates and/or reduces the potential for accidents to person or property. It is also responsible for coordinating the City's emergency management efforts and works with all levels of government and various volunteer organizations to assist and protect the residents from the effects of disasters, both natural and man-made.

Core Programs:

- Incident Investigation & Review
- Property Insurance and Administration
- Safety Program Management
- Liability Insurance and Administration
- Workers Compensation Administration
- Surety Bonding
- Third Party Claim Management
- Emergency Planning
- Emergency Communications
- Emergency/Disaster Response Exercises

FY 2018-19 Results:

- Encouraged culture of risk management and accountability among employees by holding the first quarterly risk management meeting with the Leadership Team.
- Maintained an e-mod rating better than .90.
- Maintained an URMMA annual inspection score of 90% or higher.

FY 2019-20 Goals:

Strategic Initiative: Safe Community

- Maintain an e-mod rating better than .90.
- Maintain an URMMA annual inspection score of 90% or higher.
- Encourage culture of risk management and accountability among employees by holding the first quarterly risk management meeting with the Leadership Team.

Division at a Glance:

FY 2019-20

\$831,989

Full-Time Employees

2

Location

City Hall
1600 W. Towne Center Dr.

General Fund - Emerg./Risk Management

Summary of Expenditures:

	Prior Year Actual FY 17-18	Adopted Budget FY 18-19	Estimated Actual FY 18-19	Proposed Budget FY 19-20
Wages and Benefits	75,685	213,336	209,336	224,043
Materials and Supplies	2,943	8,600	8,600	8,600
Operating Expenditures	649,051	589,346	589,346	599,346
Total Emergency/Risk Management	727,679	811,282	807,282	831,989

Note: Increase in operations due to property insurance for Public Safety Building.

Division Staffing:

	Actual		Proposed
	2017-18	2018-19	2019-20
Emergency/Risk Management	2	2	2
Risk Management Analyst	1	1	1
Emergency/Safety Manager	1	1	1

General Fund - Communications/Media

Division at a Glance:

FY 2019-20

\$380,582

Full-Time Employees

3

Location

City Hall
1600 W. Towne Center Dr.

Department Purpose:

The Communications/Media/Marketing exists to assist elected officials and city staff in developing and implementing messages to the public. The Communications Coordinator serves as the City spokesperson and works with the media in coordinating and delivering interviews and issuing press releases. In addition, Communications/Media/Marketing manages and maintains the City's social media sites.

Core Programs:

- Community Outreach
- Special Events
- Social Media
- Public Information Officer
- Branding
- Broadcasting
- Leisure Guide
- Recreation Program Content Marketing
- Community Outreach (Focus Newsletter)
- South Jordan Fit Radio

FY 2018-19 Results:

- Developed and initiated implementation of a communication outreach initiative for South Jordan City's General Plan.
- Increased resident communication email database by 30%.
- Determined at least 5 pages on our website that have a high bounce rate and redesigned them to lower their bounce rates by at least 10%.

FY 2019-20 Goals:

Strategic Initiative: Engaged Community

- Increase the number of email subscribers by 25% by June 2020.
- Create and launch a bi-weekly e-newsletter by October of 2019.
- Develop and complete Census 2020 Communication Plan by June of 2020.
- Develop and launch new intranet platform by August of 2019.

General Fund - Communications/Media

Summary of Expenditures:

	Prior Year Actual FY 17-18	Adopted Budget FY 18-19	Estimated Actual FY 18-19	Proposed Budget FY 19-20
Wages and Benefits	97,463	248,762	248,762	268,976
Materials and Supplies	66,725	72,206	72,206	75,106
Operating Expenditures	28,611	43,100	43,100	36,500
Total Communications/Media/Marketing	192,799	364,068	364,068	380,582

Note: Decrease in operations due to a transfer to Admin Services.

Division Staffing:

	Actual		Proposed
	2017-18	2018-19	2019-20
Communications/Media/Marketing	1	3	3
Communications Manager	1	1	1
Multi Media Coordinator	0	1	1
Marketing Specialist	0	1	1

General Fund - Information Services

Division at a Glance:

FY 2019-20

\$1,724,639

Full-Time Employees

10

Location

City Hall
1600 W. Towne Center Dr.

Department Purpose:

Information Services provides all the electronic voice and data communication connectivity for the staff of South Jordan. This service includes all internal communication along with interface to the residents of the City. This division provides and maintains all software programs and data storage including all relative hardware.

Core Programs:

- Geographical Information Services (GIS)
- Software Purchase & Disposition
- Software Maintenance
- Data Management - Backup
- Audio & Video System Operations & Maintenance
- User Interface/Maintenance & Disposition
- Data Management
- Hardware Purchase & Disposition
- Hardware Maintenance Support
- Operation Computer Support
- Data Management
- File Storage

FY 2018-19 Results:

- Installed fiber optic cable connection between City Hall and the new Police Department building.
- Designed and installed deploy audio/visual capabilities in the new court room and multiple purpose room in the new police building

FY 2019-20 Goals:

Strategic Initiative: Fiscally Responsible Governance

- Design and implement a state of the art audio and video system in the new city council chamber by June 2020.
- Increase the network capacity between City buildings and City Hall by June 2020.

General Fund - Information Services

Summary of Expenditures:

	Prior Year Actual FY 17-18	Adopted Budget FY 18-19	Estimated Actual FY 18-19	Proposed Budget FY 19-20
Wages and Benefits	874,176	1,003,133	999,133	1,059,921
Materials and Supplies	15,454	19,540	19,540	19,540
Operating Expenditures	571,497	563,327	563,327	645,178
Total Information Services	1,461,127	1,586,000	1,582,000	1,724,639

Note: Increase in operations due to actual costs of existing software and telephone service for Public Safety Building.

Division Staffing:

	Actual		Proposed
	2017-18	2018-19	2019-20
Information Services	9	10	10
Chief Technology Officer	1	1	1
Lan/Web Developer	1	1	1
Senior IS Technician	1	1	1
IS Technician	2	2	2
GIS Coordinator	1	1	1
GIS Specialist	1	2	2
Systems Administrator	2	2	2

General Fund - Court

Department Purpose:

The Justice Court Judge exercises authority over matters within the court's jurisdiction and conducts proceedings, hearings and trials. The Justice Court staff supports the administration of justice by handling all public inquiries, maintaining files and permanent records and providing court security and transportation of prisoners.

Core Programs:

- Manage Court Funds
- Court Security
- Prisoner Management
- Judicial Actions
- Court Process Service
- Records Management

FY 2018-19 Results:

- Continue to scan all DUI retention files into the system.
- Disposed of 90% of cases within 90 days of first court appearance.

FY 2019-20 Goals:

Strategic Initiative: Balanced Regulatory Environment

- Dispose of 90% of cases within 90 days of first court appearance.

Division at a Glance:

FY 2019-20

\$666,968

Full-Time Employees

5

Location

City Hall
1600 W. Towne Center Dr.

General Fund - Court

Summary of Expenditures:

	Prior Year Actual FY 17-18	Adopted Budget FY 18-19	Estimated Actual FY 18-19	Proposed Budget FY 19-20
Wages and Benefits	276,094	464,283	444,283	509,398
Materials and Supplies	11,253	18,532	18,532	17,559
Operating Expenditures	22,676	26,051	26,051	140,011
Total Court	310,023	508,866	488,866	666,968

Note: Increase in operations due to Bailiff services and an increase in translation services.

Division Staffing:

	Actual		Proposed
	2017-18	2018-19	2019-20
Court	4	5	5
Judge	0	1	1
Justice Court Administrator	1	1	1
Justice Court Clerk II	3	3	3

General Fund - Information Center

Division at a Glance:

FY 2019-20

\$430,456

Full-Time Employees

6

Location

City Hall
1600 W. Towne Center Dr.

Department Purpose:

The Information Center is a centralized group of problem-solvers who assist citizens when they call or visit City Hall. The agents who work in this division take utility payments, accept business license applications and renewals, register participants for recreation programs, fill out work order requests, and much more. Agents are also able to redirect citizens to appropriate staff members when additional information or expertise is needed, ensuring they are directed to the best person to address the citizens questions or concerns.

Core Programs:

- E-Payments
- Department Support
- Mail Processing
- Service Request Processing
- Dog Licensing
- New Resident Orientations
- Delinquent Account Support
- Final Utility Account Assessments
- Business Licensing Support
- Information Management

FY 2018-19 Results:

- Answered 90% of all calls within three (3) rings each month.
- Information Center staff handled 80% of all inbound calls without calls transferred each month.
- Certified all Information Center employees as Notary Publics.

FY 2019-20 Goals:

Strategic Initiative: Engaged Community

- Answer 90% of all calls within three rings each month.
- Conduct customer service trainings with agents at least once a quarter during FY2019-2020.

Strategic Initiative: Fiscally Responsible Governance

- Develop a plan that will ensure continual updates the “Knowledge Base” by December 2019.

General Fund - Information Center

Summary of Expenditures:

	Prior Year Actual FY 17-18	Adopted Budget FY 18-19	Estimated Actual FY 18-19	Proposed Budget FY 19-20
Wages and Benefits	462,663	487,431	486,006	391,481
Materials and Supplies	38,308	37,375	37,375	37,375
Operating Expenditures	1,364	1,600	1,600	1,600
Total Information Center	502,335	526,406	524,981	430,456

Division Staffing:

	Actual		Proposed
	2017-18	2018-19	2018-19
Information Center	7	6	6
Information Center Manager	1	0	0
Information Center Agents	6	5	5
Information Center Lead	0	1	1

General Fund - Recreation & Event Programs

Division at a Glance:

FY 2019-20

\$844,482

Full-Time Employees

5

Locations

Gale Center
10300 S. Beckstead Ln.

Fitness & Aquatics Center
10866 S. Redwood Rd.

Department Purpose:

The Recreation & Event Programs division provides a variety of youth and adult recreation, community events and education programs. Some programs include: Summer Fest, Historical Preservation, Youth Council, and the Arts Council.

Core Programs:

- Grants Giving & Management
- Public Art Displays, Contest & Events
- Arts at the Gale
- Literary Contest
- SoJo Summer Fest
- Volunteer Coordination
- Historical Committee
- Youth Council
- Holiday Events
- Summer Events & Promotions
- Farmers Market
- South Jordan City Parade Float

FY 2018-19 Results:

- Created and implemented a standard process and forms for coordinators to use to track their programs/event information (registration statistics, financial information, staffing, etc.) for use in the future decision making, resource needs justification, etc.
- Developed and implemented a survey feedback system to collect information from program and event participants, to include an inquiry regarding their likelihood of repeat participation with the objective of achieving an 80% rate of those likely to participate again.
- Marketed Special Events through multiple media sources, including Facebook, Instagram, newsletters, radio, schools, etc. to reach an even larger population. Utilized survey results to determine residency of participants and effectiveness of marketing.

FY 2019-20 Goals:

Strategic Initiative: Desirable Amentities and Open Space

- Complete an Arts Master Plan by December 2019.

Strategic Initiative: Fiscally Responsible Governance

- Create and implement a facility use policy, including their respective use fees, that for recreation and leisure facilities by December 2019.
- Develop key performance indicators for current recreation programs and implement them into a standard reporting format by June 2020.

General Fund - Recreation & Event Programs

Summary of Expenditures:

	Prior Year Actual FY 17-18	Adopted Budget FY 18-19	Estimated Actual FY 18-19	Proposed Budget FY 19-20
Wages and Benefits	423,785	538,104	538,104	551,757
Materials and Supplies	11,048	12,115	12,115	12,115
Operating Expenditures	393,005	279,110	279,110	280,610
Total Recreation & Event Programs	827,838	829,329	829,329	844,482

Note: Increase due to additional training for the Youth Council.

Division Staffing:

	Actual		Proposed
	2016-17	2017-18	2018-19
Recreation & Event Programs	5	5	5
Program Coordinator	4	4	4
Special Events Coordinator	1	1	1

General Fund - Parks

Department at a Glance:

FY 2018-19

\$2,731,437

Full-Time Employees

23

Locations

Municipal Services
10996 S. Redwood Rd.

Department Purpose:

The Parks, Trails and Open Space division provides maintenance to over 400 acres of park space which includes 40 parks with maintenance for the following items; playgrounds, restrooms, pavilions, tennis courts, basketball courts, volleyball courts, horseshoes and drinking fountains, along with maintenance of recreational sport fields (baseball/softball, football).

Core Programs:

- Parks Maintenance
- Parks Planning
- Tree Management & Maintenance
- Snow Plowing
- Trails & Open Space Maintenance
- Arbor Day Celebration/Tree Planting Events
- Event Support - Summer Fest
- Streetscape Maintenance
- Event Support - Light the Night
- Event Support - Community Events
- Holiday Lights
- Event Support - Sights and Sounds of Summer
- Event Support - Farmer’s Market

FY 2018-19 Results:

- Replaced the main pavilion at South City Park to improve the structure, aesthetics, restrooms, and capacity to better accomodate resident's needs and improve the quality of the park.
- Finished construction of a new park from the current storm water basins located on River Heights Drive to include amenities such as a playground, pavilion, and open turf for informal activities.
- Replaced the existing play structure at Riverfront East with an inclusive play structure, creating opportunities for children of all abilities to play and recreate together and providing a location in the city that is a regional example and destination of inclusive play.

FY 2019-20 Goals:

Strategic Initiative: Desirable Amentities and Open Space

- Complete the construction of Highland Park - Phase II by June 2020.
- Participate with SL County in the design and construction development of Welby Park during FY 19-20.

General Fund - Parks

Summary of Expenditures:

	Prior Year Actual FY 17-18	Adopted Budget FY 18-19	Estimated Actual FY 18-19	Proposed Budget FY 19-20
Wages and Benefits	1,357,317	1,533,086	1,502,478	1,806,631
Materials and Supplies	245,250	236,431	236,431	211,431
Operating Expenditures	852,003	688,375	688,375	713,375
Total Parks	2,454,570	2,457,892	2,427,284	2,731,437

Division Staffing:

	Actual		Proposed
	2017-18	2018-19	2019-20
Parks	20	20	23
Parks Manager	1	1	1
Urban Forestry/Open Space Coordinator	1	1	1
Parks Maintenance Lead Worker	3	3	3
Parks Maintenance Worker	15	15	18

Staffing Notes:

Three new Parks Maintenance Worker positions for FY 2019-20.

General Fund - Gale Center

Department Purpose:

The Gale Center division provides preservation and education of South Jordan City and local history. Programs include educational lectures and art series, as well as hands-on exhibits and display space for historical museum items, artwork, and educational exhibits.

Core Programs:

- Auditorium Maintenance and Rental
- Exhibit Maintenance, Preservation and Development
- Volunteer Management and Coordination
- Terrific Tuesday's Education Program
- Gale Center Activities

FY 2018-19 Results:

- Continued work on creating and presenting a plan for traveling exhibits in an effort to encourage return patronage of the museum.

FY 2019-20 Goals:

Strategic Initiative: Desirable Amenities and Open Space

- Evaluate and create a plan for future museum exhibit updates, specifically reviewing the Merit Medical display, by June 2020.

Division at a Glance:

FY 2019-20

\$42,682

Full-Time Employees

0

Locations

Gale Center
10300 S. Beckstead Ln.

General Fund - Gale Center

Summary of Expenditures:

	Prior Year Actual FY 17-18	Adopted Budget FY 18-19	Estimated Actual FY 18-19	Proposed Budget FY 19-20
Materials and Supplies	10,466	4,220	3,720	4,220
Operating Expenditures	25,715	38,462	34,462	38,462
Total Gale Center	36,181	42,682	38,182	42,682



Gale Center of History & Culture

General Fund - Facilities

Department Purpose:

The Facilities division provides preventative and routine maintenance as well as custodial services to all city owned facilities. They also evaluate utility related equipment to effectively conserve power or natural gas costs.

Core Programs:

- Planned Projects Management
- Oquirrh Shadows Park Splash Pad Maintenance
- Fitness & Aquatic Center Maintenance
- Preventive Facility Maintenance
- Work Orders
- Facility Maintenance Data Management
- Building Assessments , Maintenance, Inspections and Repairs
- Parks & Outdoor Amenities Maintenance, Repair, and Operation
- Electrical, Mechanical and HVAC Systems Repair and Maintenance
- Fire Alarm, Elevator and Security Inspections and Certifications.
- Custodial Services
- Events Support
- Key Coordination Management

FY 2018-19 Results:

- Completed building audits on Community Center, Public Works and Fire Station 61.
- Retrofit Public Works, Community Center, Fitness and Aquatics Center lighting to LED lighting.
- Proactively identified preventative maintenance items by increasing the number of work orders initiated by 20%.

FY 2019-20 Goals:

Strategic Initiative: Fiscally Responsible Governance

- Complete a comprehensive inventory audit of the mechanical equipment as well as furnishings, fixtures and equipment at the Public Safety Building by June 2020.

Division at a Glance:

FY 2019-20

\$1,398,497

Full-Time Employees

10

Locations

Facilities Office
4034 W. South Jordan Pkwy.

General Fund - Facilities

Summary of Expenditures:

	Prior Year Actual FY 17-18	Adopted Budget FY 18-19	Estimated Actual FY 18-19	Proposed Budget FY 19-20
Wages and Benefits	677,509	736,605	726,605	834,606
Materials and Supplies	192,453	145,153	145,153	154,726
Operating Expenditures	383,273	390,232	390,232	409,165
Total Facilities	1,253,235	1,271,990	1,261,990	1,398,497

Note: Increase in operations due to utilities and custodial supplies for the Public Safety Building.

Division Staffing:

	Actual		Proposed
	2017-18	2018-19	2019-20
Facilities	9	9	10
Facilities Manager	1	1	1
Preventative Maintenance Worker	1	1	1
Facilities Worker	3	3	3
Facilities Administrative Assistant	1	1	1
Lead Custodian	0	1	1
Custodian	2	1	2
HVAC/Facilities Maintenance Worker	1	1	1

Staffing Notes:

New Custodian position for FY 2019-20.

General Fund - Seniors

Department Purpose:

The Senior division provides programs for Seniors at the Community Center. The Community Center also hosts other community programs and meeting space for both public and private events. The Community Center is “home base” for the South Jordan Youth Council.

Core Programs:

- Daily Operations & Customer Service
- Community Senior Recreation Programs
- Food Management - Senior Meals
- Senior Transportation
- Beauty Salon

FY 2018-19 Results:

- Increased 2018 senior programs attendance by 15%.

FY 2019-20 Goals:

Strategic Initiative: Desirable Amenities and Open Space

- Improve partnership relations during FY2019-20 with Salt Lake County Aging Services by designating a City employee representative to participate in and report back from regularly scheduled programming and nutrition trainings.

Division at a Glance:

FY 2019-20

\$304,490

Full-Time Employees

3

Locations

Community Center
10778 S. Redwood Rd.

General Fund - Seniors

Summary of Expenditures:

	Prior Year Actual FY 17-18	Adopted Budget FY 18-19	Estimated Actual FY 18-19	Proposed Budget FY 19-20
Wages and Benefits	192,454	200,977	197,977	245,930
Materials and Supplies	19,991	10,050	10,050	10,050
Operating Expenditures	36,191	48,510	48,510	48,510
Total Seniors	248,636	259,537	256,537	304,490

Division Staffing:

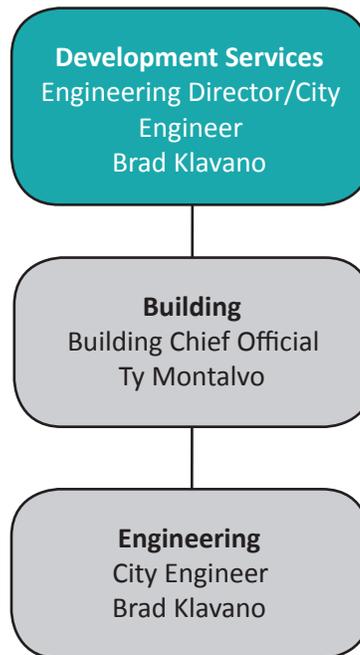
	Actual		Proposed
	2017-18	2018-19	2019-20
Seniors	2	2	3
Community Center Supervisor	1	1	1
Senior Program Assistant	0	0	1
Driver	1	1	1

Staffing Notes:

New Senior Program Assistant position for FY 2019-20.

General Fund - Development Services

The Development Services Department houses and provides administrative support for Building & Safety, Code Enforcement, and Engineering.



**Development Services
at a Glance:**

FY 2019-20
Total Development Services
Budget

\$4,001,595

Building	\$1,620,474
Engineering	\$2,381,121

Full-Time Employees

34

General Fund - Building

Division at a Glance:

FY 2019-20

\$1,620,474

Full-Time Employees

16

Locations

City Hall
1600 W. Towne Center Dr.

Department Purpose:

The Building and Safety Division promotes the general health, safety and welfare of South Jordan citizens by effectively administering and enforcing building regulations mandated by City and State governments. We provide professional and accurate understanding of adopted codes and ordinances throughout the residential and commercial building process. Using a proactive approach to educate and request compliance of the Municipal Code in a friendly, fair, and impartial manner, Code Compliance Inspectors assist in maintaining the aesthetic appeal and property values of the City.

Core Programs:

- Commercial Inspections
- Residential Inspections
- Residential Plan Review
- Commercial Plan Review
- Property Maintenance
- Building Permit
- Signs and Banners Compliance
- Business License/Home Occupation Compliance
- Fire Plan Review
- Fire Inspection

FY 2018-19 Results:

- Completed all plan reviews within 2 weeks.
- Completed 90% of requested building inspections within 24 hours.

FY 2019-20 Goals:

Strategic Initiative: Balanced Regulatory Environment

- Complete all Buildings' portions of plan reviews within 2 weeks.

Strategic Initiative: Sustainable Growth

- Complete 90% of requested building inspections within 24 hours.

General Fund - Building

Summary of Expenditures:

	Prior Year Actual FY 17-18	Adopted Budget FY 18-19	Estimated Actual FY 18-19	Proposed Budget FY 19-20
Wages and Benefits	1,271,907	1,400,650	1,396,631	1,433,184
Materials and Supplies	13,163	21,930	21,930	21,930
Operating Expenditures	232,761	165,360	165,360	165,360
Total Building	1,517,831	1,587,940	1,583,921	1,620,474

Division Staffing:

	Actual		Proposed
	2017-18	2018-19	2019-20
Building	15	16	16
Building Chief Official	1	1	1
Fire Marshal	1	1	1
Plans Examiner	2	2	2
Assistant Building Official	1	1	1
Building Inspector I/II/III	5	6	6
Permit Specialist	1	1	1
Development Services Assistant I/II	2	2	2
Code Inspector	2	2	2

General Fund - Engineering

Division at a Glance:

FY 2019-20

\$2,381,121

Full-Time Employees

18

Locations

City Hall
1600 W. Towne Center Dr.

Municipal Services
10996 S. Redwood Rd.

Department Purpose:

The Engineering Division develops master plans for the storm drain, transportation and culinary water systems within the City. Master plans take into account existing and future needs of the City. The Engineering Division ensures that projects are constructed in accordance with City codes, plans, and other appropriate industry specifications. The Division manages the Capital Improvement Program (CIP) and oversees the designs, bids, and construction of CIP Projects. In addition, the Division addresses traffic concerns and issues within the City.

Core Programs:

- Site Plan Review
- Subdivision Plan Review
- Bike and Pedestrian Planning
- Traffic Signal Maintenance Management
- Site Inspections
- Traffic Calming and Speed Management
- Development Review Committee
- Traffic Counts
- Development Project Management
- Land Disturbance Permit
- Foundation Drain Inspections
- Construction Inspection
- Capital Improvement Project (CIP) Design
- Water Modeling
- Encroachment Permits
- Capital Improvement Program (CIP) Oversight
- Infrastructure Survey
- Capital Improvement Project (CIP) Construction Management and Oversight
- Land Disturbance Permits
- Designing and Bidding projects for the Street Maintenance Program (Overlays, Slurry Seals, HA5 Treatments, etc.)
- Street Maintenance Program Support

FY 2018-19 Results:

- Reviewed subdivision and site plans for development within three (3) weeks for initial submittal and one (1) week for subsequent reviews.
- Integrated City View modules more effectively through training and process improvements.
- Improved communication with community stakeholders on construction project schedules and impacts through social media and other outlets as available.

FY 2019-20 Goals:

Strategic Initiative: Engaged Community

- Develop and implement effective social media plans for all FY 2020 construction projects.

Strategic Initiative: Civic Development

- Develop a GIS layer to inventory telecommunication infrastructure within the City's right-of-way by June 2020.

General Fund - Engineering

Summary of Expenditures:

	Prior Year Actual FY 17-18	Adopted Budget FY 18-19	Estimated Actual FY 18-19	Proposed Budget FY 19-20
Wages and Benefits	1,779,338	2,051,001	2,030,814	2,183,071
Materials and Supplies	31,776	41,500	41,500	41,500
Operating Expenditures	159,904	144,550	144,550	156,550
Total Engineering	1,971,018	2,237,051	2,216,864	2,381,121

Note: Increase in operations due to increased traffic signal maintenance and repair costs.

Division Staffing:

	Actual		Proposed
	2017-18	2018-19	2019-20
Engineering	17	18	18
Director of Engineering/City Engineer	1	1	1
Deputy City Eng/Transportation Engineer	0	1	1
Assistant City Engineer	1	0	0
Supervising Senior Engineer	0	2	2
Senior Engineer	3	2	2
Construction Manager	1	1	1
Engineering Inspector Supervisor	1	1	1
Engineering Inspector	4	5	5
Associate Engineer	2	2	2
Engineering Designer	1	1	1
Operations Support Supervisor	1	1	1
Survey Technician	1	0	0
Engineering Permit Technician	1	1	1

General Fund - Planning

Department at a Glance:

FY 2019-20

\$827,272

Full-Time Employees

7

Locations

City Hall
1600 W. Towne Center Dr.

Department Purpose:

The Planning and Zoning Department guides the planned physical development of the city in a manner that preserves the quality of life for South Jordan residents, by ensuring that all new planning programs and development projects comply with the City's adopted General Plan. Advice and technical support is provided to the City Council and Planning Commission regarding the compliance of all development proposals with the City's Land Use and Development Codes. In addition, the department does analysis and prepares reports pertaining to the development and maintenance of the General Plan, the drafting of new and the amendment of existing land use ordinances and the review of private development projects. The department also provides information to assist residents in understanding the General Plan, Land Use Codes and Development Codes and how they apply to their property or to development project proposals.

Core Programs:

- Zoning Administration
- Long Range Planning
- Development Application Review & Processing
- Plan Review and Inspection
- Planning Administration
- Community Development Block Grant Administration
- Planning Commission & Architectural Review Committee
- Variance Application and Appeals Processing

FY 2018-19 Results:

- Coordinated with the Communications and Marketing Team the public outreach component of the 2019 General Plan including effective use of available social media platforms, electronic and print communication, and website resources.

FY 2019-20 Goals:

Strategic Initiative: Sustainable Growth

- Present to the City Council a final draft of the updated General Plan by December 2019.

Strategic Initiative: Balanced Regulatory Government

- Present to the City Council by June 2020 a proposed priority list, including implementation timelines, of City Code changes necessary to implement the updated General Plan.

General Fund - Planning

Summary of Expenditures:

	Prior Year Actual FY 17-18	Adopted Budget FY 18-19	Estimated Actual FY 18-19	Proposed Budget FY 19-20
Wages and Benefits	670,198	754,936	749,355	787,390
Materials and Supplies	12,735	18,218	18,218	18,218
Operating Expenditures	16,086	21,664	21,664	21,664
Total Planning	699,019	794,818	789,237	827,272

Division Staffing:

	Actual		Proposed
	2017-18	2018-19	2019-20
Planning	7	7	7
Director of Planning	0	1	1
City Planner	1	1	1
Planner I/II/III	3	3	3
Development Services Assistant	1	1	1
Long Range Planner	1	0	0
Planning Permit Technician	1	1	1

General Fund - Fire Department

Fire Department at a Glance:

FY 2019-20
Total Fire Department
Budget

\$7,764,433

Full-Time Employees

64

Locations

Fire Station 61
10758 S. Redwood Rd.

Fire Station 62
4022 W. South Jordan Pkwy.

Fire Station 63
10451 South 1055 West

Department Purpose:

As leaders in fire, rescue, and pre-hospital emergency medicine the South Jordan Fire Department provides innovative, high-quality, and efficient service with unwavering professionalism and reliability. Operating out of three stations, for FY 2019 the fire department is expected to respond to 5,900 calls for service. These calls range from structure fires and emergency medical calls to specialized hazardous materials and technical rescue calls as well as inter-facility transfers between the South Jordan Health Center and the main University of Utah campus in Salt Lake City.

Core Programs:

- Public Access AED
- Fire Prevention Education
- Annual Business Inspections
- Community Education
- Fire - EMS Emergency Service
- Emergency Ground Ambulance Service
- Hazardous Materials Service
- Urban Search & Rescue Service
- Facility and Equipment Maintenance
- Technical Rescue - Structural Collapse
- Technical Rescue - Vehicle / Machinery Extrication
- Technical Rescue - Confined Space
- Technical Rescue - High Angle / Slope
- Standby Service
- Interfacility Ground Ambulance Service
- Training/Certification

FY 2018-19 Results:

- Trained at least three captains to fill the role of acting battalion chief in the event of a battalion chief being absent and for succession planning.
- Secured funding for the purchase of at least 100 Stop The Bleed kits and deployed all 100 kits into the community with at least 100 people trained in the use of the kits.
- Updated and revised the fire department's standards of cover document.
- Trained at least two individuals on each shift (six total) to fill the role of acting-officer in the event of an officer being absent, acting-driver in the event of a driver being absent.

FY 2019-20 Goals:

Strategic Initiative: Civic Development

- Participate in and ensure program efficiency, while balancing costs, the design of Station 64 by September 2019.

Strategic Initiative: Fiscally Responsible Governance

- Review, evaluate and make recommendations to the Inter-facility Transport program by January 2020.

General Fund - Fire Department

Summary of Expenditures:

	Prior Year Actual FY 17-18	Adopted Budget FY 18-19	Estimated Actual FY 18-19	Proposed Budget FY 19-20
Wages and Benefits	5,909,515	6,689,836	6,501,957	7,243,908
Materials and Supplies	91,558	104,525	104,525	107,525
Operating Expenditures	408,166	354,275	354,275	413,000
Total Fire Department	6,409,239	7,148,636	6,960,757	7,764,433

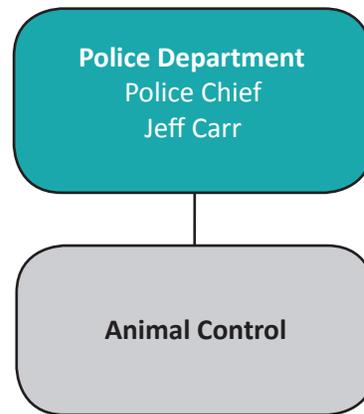
Note: Increase in operations due to increased supplies, uniform and heart monitor costs.

Department Staffing:

	Actual		Proposed
	2017-18	2018-19	2019-20
Fire Department	63	64	64
Fire Chief	1	1	1
Deputy Fire Chief	0	1	1
Battalion Chief	4	3	3
Fire Captain	6	9	9
Fire Training Captain	1	0	0
Firefighter Paramedic	14	15	19
Firefighter Engineer	6	9	9
Firefighter Advanced EMT	30	24	20
Fire Assistant	1	1	1
Fire Inspector	0	1	1

General Fund - Police Department

The Police Department houses and provides administrative support for the Animal Control Division.



Police Department at a Glance:

FY 2019-20
Total Police Department
Budget

\$9,340,329

Police	\$9,097,226
Animal Control	\$243,103

Full-Time Employees

74

General Fund - Police Department

Department at a Glance:

FY 2019-20

\$9,097,226

Full-Time Employees

72

Locations

City Hall
1600 W. Towne Center Dr.

Department Purpose:

The Police Department is fully dedicated to providing an environment of safety, security confidence, and well-being for all citizens who reside, conduct business, recreate or travel through or within the community. Police services are rendered with an emphasis on best practices and ongoing officer training in areas such as preservation of human life, crime prevention, criminal investigation, and prosecution, traffic management, data collection and maintenance, public education, fiscal prudence, and creative problem solving.

Core Programs:

- Police Administration
- Criminal Investigations
- Records Management
- Crossing Guards
- Training
- Quartermaster
- Tactical Unit
- Community Services
- Citizen Academy
- City Special Events
- Patrol Operations
- Traffic Enforcement
- Traffic Investigations
- K-9 Unit
- Professional Standards

FY 2018-19 Results:

- Coordinated with Jordan School District to conduct active shooter training in all middle schools and high schools in the City starting in the 2018 school year.
- Completed re-accreditation for the South Jordan Police Department from the Utah Chiefs of Police Accreditation process.
- Implemented at least one functioning neighborhood watch program in each of the six districts within the City.

FY 2019-20 Goals:

Strategic Initiative: Safe Community

- Assign patrol officers to individual beats within the city to ensure they are physically on every street within their beat 4 times during the year.
- Address traffic issues with the newly established traffic unit by organizing a monthly enforcement blitz. The blitz approach uses data as well as resident complaints to address current traffic-related issues through enforcement and education in hopes of changing dangerous driving behaviors.

Strategic Initiative: Engaged Community

- Effectively use social media platforms on a quarterly basis to educate citizens on a variety of community safety topics (e.g. safety, crime prevention, victimization, police operations familiarization, etc.) in an effort to prevent and reduce crime.

General Fund - Police Department

Summary of Expenditures:

	Prior Year Actual FY 17-18	Adopted Budget FY 18-19	Estimated Actual FY 18-19	Proposed Budget FY 19-20
Wages and Benefits	6,124,470	7,807,198	7,493,042	8,419,878
Materials and Supplies	245,197	118,017	118,017	153,401
Operating Expenditures	492,971	559,331	559,331	523,947
Total Police Department	6,862,638	8,484,546	8,170,390	9,097,226

Department Staffing:

	Actual		Proposed
	2017-18	2018-19	2019-20
Police Department	65	70	72
Chief of Police	1	1	1
Deputy Police Chief	1	1	1
Police Lieutenant	2	2	3
Master/Senior/Police Officer	47	52	53
Police Sergeant	8	9	9
Property/Evidence Coordinator	1	1	1
Special Program Admin	1	0	0
Support Staff Supervisor	1	1	1
Records Technician	2	2	2
Victim Advocate Coordinator	1	1	1

Staffing Notes:

New Police Lieutenant and Police Officer position for FY 2019-20.

General Fund - Animal Control

Department Purpose:

The Animal Control division is responsible for the safety and well-being of animals of all types. The division is well trained to investigate animal related complaints, enforce relevant laws, and ordinances, apprehend unlicensed or stray animals, and remove dead or injured animals as needed. They also manage the animal control shelter, where basic care such as food, water, and appropriate medical attention are provided to any housed animals as needed.

Core Programs:

- Animal Code Enforcement
- Adoption

FY 2018-19 Results:

- See Police Department results.

FY 2019-20 Goals:

Strategic Initiative: Safe Community

- Increase adoption rates of feral cats by 10% by June 2020.

Division at a Glance:

FY 2019-20

\$243,103

Full-Time Employees

2

Locations

Animal Control
10882 S. Park Rd.

General Fund - Animal Control

Summary of Expenditures:

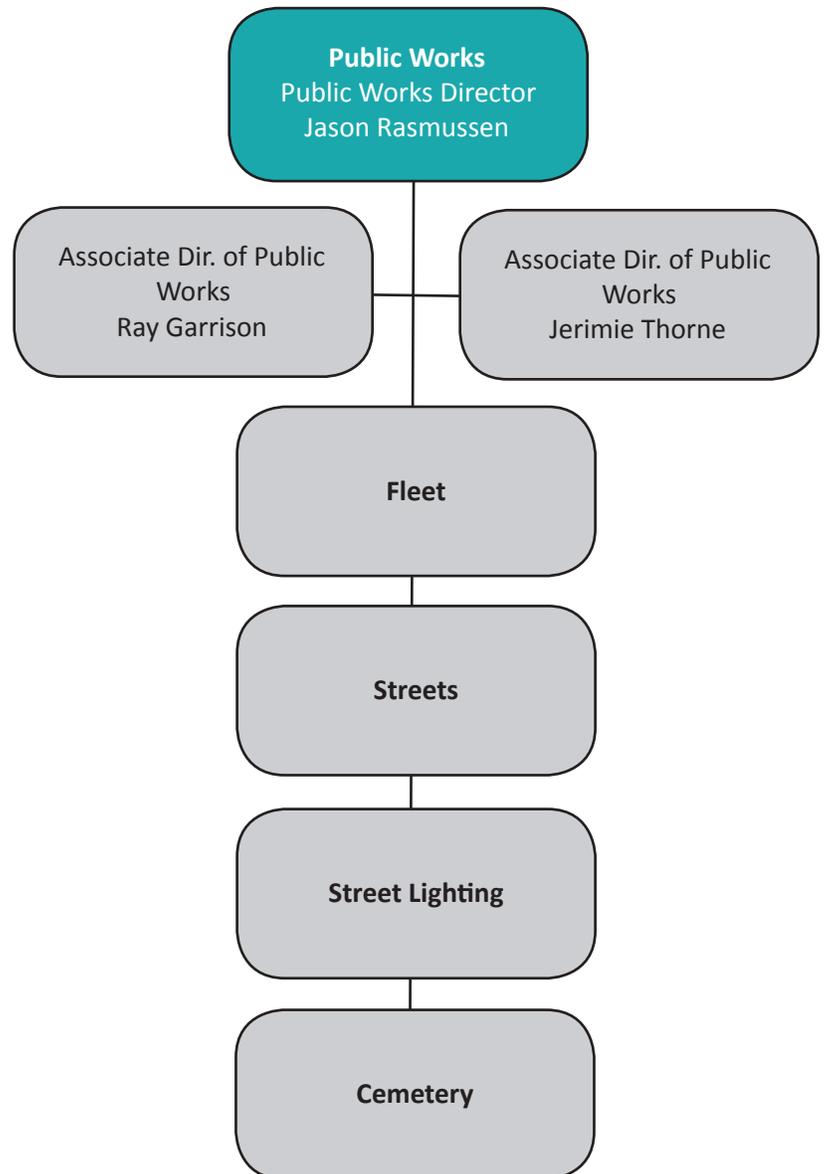
	Prior Year Actual FY 17-18	Adopted Budget FY 18-19	Estimated Actual FY 18-19	Proposed Budget FY 19-20
Wages and Benefits	185,217	215,410	215,410	223,635
Materials and Supplies	11,563	6,432	6,432	6,432
Operating Expenditures	17,137	13,036	13,036	13,036
Total Animal Control	213,917	234,878	234,878	243,103

Division Staffing:

	Actual		Proposed
	2017-18	2018-19	2019-20
Animal Control	2	2	2
Animal Control Officer	2	2	2

General Fund - Public Works

The Public Works department provides leadership and administrative support for Fleet, Cemetery, Street Lighting, and the Streets divisions.



Public Works at a Glance:

FY 2019-20
Total Public Works Budget

\$8,418,931

Public Works Admin	\$774,582
Fleet	\$2,621,565
Cemetery	\$304,592
Street Lighting	\$365,391
Streets	\$4,352,801

Full-Time Employees

33

General Fund - Public Works Admin

Department Purpose:

Public Works Administration consists of one director, one associate director, and three administrative support positions. Public Works Admin oversees the following divisions; Streets, Street Lighting, Cemetery, Water, Secondary Water, Storm Water, Sanitation, Recycling, and Fleet Management.

Core Programs:

- Department Strategic Planning
- Budget Oversight
- Safety Program
- Performance Management
- Policy & Procedure Administration
- Division Operations Support

FY 2018-19 Results:

- Met the existing and future needs of community by updating Public Works strategic plan.

FY 2019-20 Goals:

Strategic Initiative: Fiscally Responsible Governance

- Achieve re-accreditation for the Public Works Department from American Public Works Association by June 2020.
- Effectively implement new work and asset management software by June 2020.

Department at a Glance:

FY 2019-20

\$774,582

Full-Time Employees

6

Locations

Municipal Services
10996 S. Redwood Rd.

General Fund - Public Works Admin

Summary of Expenditures:

	Prior Year Actual FY 17-18	Adopted Budget FY 18-19	Estimated Actual FY 18-19	Proposed Budget FY 19-20
Wages and Benefits	667,495	714,117	713,951	720,620
Materials and Supplies	17,670	18,620	18,620	18,620
Operating Expenditures	28,316	35,342	32,365	35,342
Total Public Works Admin	713,481	768,079	764,936	774,582

Department Staffing:

	Actual		Proposed
	2017-18	2018-19	2019-20
Public Works Admin	7	7	7
Director of Public Works	1	1	1
Associate Director of Public Works	2	2	2
Operations Supervisor	1	1	1
Public Works Administrative Assistant	1	1	1
Public Works Customer Service Assistant	2	2	2

General Fund - Fleet

Department Purpose:

The Fleet division is an internal support team providing repair and maintenance for all city vehicles and equipment. Fleet currently maintains and repairs over 326 vehicles and large equipment, as well as numerous small equipment and hand tools. The Fleet division also manages a fuel station located in the Public Works maintenance yard.

Core Programs:

- Fleet Repairs
- Fleet Acquisition/Surplus and Replacement
- Fleet Preventative Maintenance
- Fleet Warranty Administration
- Bulk Fuel Acquisition and Fuel Site Management

FY 2018-19 Results:

- Evaluated and implemented options to improve Fleet maintenance shop scheduling, efficiency and labor utilization.

FY 2019-20 Goals:

Strategic Initiative: Fiscally Responsible Governance

- Review, evaluate and implement recommendations for the parts inventory and management practices by June 2020.

Division at a Glance:

FY 2019-20

\$2,621,565

Full-Time Employees

5

Locations

Municipal Services
10996 S. Redwood Rd.

General Fund - Fleet

Summary of Expenditures:

	Prior Year Actual FY 17-18	Adopted Budget FY 18-19	Estimated Actual FY 18-19	Proposed Budget FY 19-20
Wages and Benefits	436,216	468,361	465,779	502,725
Materials and Supplies	31,092	22,794	22,794	23,750
Operating Expenditures	2,236,454	2,092,045	2,092,45	2,095,090
Total Fleet	2,703,762	2,583,200	2,580,618	2,621,565

Note: Increase in operations to continue to maintain an inventory of oils.

Division Staffing:

	Actual		Proposed
	2017-18	2018-19	2019-20
Fleet	5	5	5
Fleet Manager	1	1	1
Mechanic	3	3	3
Fleet Assistant	1	1	1

General Fund - Cemetery

Department Purpose:

Every effort is made to maintain the cemetery with the respect deserved of the deceased. Our staff works with funeral directors and the public to ensure the burial portion of the death process is handled professionally and with compassion for each individual's needs.

Core Programs:

- Facilities Maintenance
- Grounds Maintenance
- Burial Services
- Memorial Day
- Cemetery Administration

FY 2018-19 Results:

- Forty-six headstones were identified as a potential hazard. Of those forty-six, twenty-four have been repaired.

FY 2019-20 Goals:

Strategic Initiative: Desirable Amenities and Open Space

- Complete cemetery expansion project by June 2020.

Division at a Glance:

FY 2019-20

\$304,592

Full-Time Employees

3

Locations

Municipal Services
10996 S. Redwood Rd.

General Fund - Cemetery

Summary of Expenditures:

	Prior Year Actual FY 17-18	Adopted Budget FY 18-19	Estimated Actual FY 18-19	Proposed Budget FY 19-20
Wages and Benefits	148,109	224,383	224,383	245,465
Materials and Supplies	18,030	34,807	34,807	34,807
Operating Expenditures	72,129	576,020	286,160	24,320
Total Cemetery	238,268	835,210	545,350	304,592

Note: Decrease in operations due to use of one-time Capital Expenditure funds.

Division Staffing:

	Actual		Proposed
	2017-18	2018-19	2019-20
Cemetery	2	3	3
Cemetery Sexton	1	1	1
Maintenance Worker	1	2	2

General Fund - Street Lighting

Department Purpose:

The Streetlight division manages and maintains over 5,600 street lights within the City and growing at a rate of approximately 150 additional street lights each year. The Streetlight division employees assist all City departments with electrical installing, changes and repairs in City buildings. Additionally, the division coordinates with Rocky Mountain Power to maintain an additional 830 street lights.

Core Programs:

- Snow Removal
- Blue Staking Infrastructure
- Holiday Lights and Banners
- City Wide Electrical Support
- Street Light Maintenance

FY 2018-19 Results:

- Continued implementation of LED Street Lighting program by installing 1000 LED lights.

FY 2019-20 Goals:

Strategic Initiative: Civic Development

- Develop a plan and initiate implementation of streetlight replacement program for all Rocky Mountain Power owned streetlights by June 2020.

Division at a Glance:

FY 2019-20

\$365,391

Full-Time Employees

3

Locations

Municipal Services
10996 S. Redwood Rd.

General Fund - Street Lighting

Summary of Expenditures:

	Prior Year Actual FY 17-18	Adopted Budget FY 18-19	Estimated Actual FY 18-19	Proposed Budget FY 19-20
Wages and Benefits	161,354	168,729	168,729	255,872
Materials and Supplies	40,830	62,325	41,924	62,325
Operating Expenditures	54,151	45,983	45,983	47,194
Total Street Lighting	256,335	277,037	256,636	365,391

Note: Increase in operations to maintain growing infrastructure.

Division Staffing:

	Actual		Proposed
	2017-18	2018-19	2019-20
Street Lighting	2	3	3
Electrician	1	1	1
Street Light Technician	1	2	2

General Fund - Streets

Division at a Glance:

FY 2019-20

\$4,352,801

Full-Time Employees

16

Locations

Municipal Services
10996 S. Redwood Rd.

Department Purpose:

The Streets division maintains roads, sidewalks, street signs, and provides graffiti removal and snow removal. The Streets division services are rendered with an emphasis on best management practices, Federal requirements along with trained personnel in all related areas such as preservation of pedestrian safety, roadway striping, concrete and asphalt preservation programs, equipment maintenance, traffic management, data collection and reporting, and creative problem solving.

Core Programs:

- Street Sign Maintenance
- City Wide Street Striping
- Snow Plowing
- Road and Bridge/Culvert Maintenance
- Sidewalk, Curb and Gutter Maintenance
- Right of Way (ROW) Weed Control
- Collector Street Fencing Maintenance
- Event Support
- City Wide Fabrication

FY 2018-19 Results:

- Evaluated all services and work provided by the division to determine the appropriate mix of work provided by staff vs. contract work. Have plan for updated service delivery.

FY 2019-20 Goals:

Strategic Initiative: Safe Community

- Develop and implement a sidewalk condition survey that effectively assesses and mitigates trip hazards by June 2020.

General Fund - Streets

Summary of Expenditures:

	Prior Year Actual FY 17-18	Adopted Budget FY 18-19	Estimated Actual FY 18-19	Proposed Budget FY 19-20
Wages and Benefits	1,057,216	1,203,763	1,153,316	1,260,749
Materials and Supplies	56,109	64,961	64,961	63,948
Operating Expenditures	253,376	246,552	246,552	269,398
Total Streets	1,366,701	1,515,276	1,464,829	1,594,095

Note: Increase in operations to maintain growing infrastructure.

Operating Expenditures	2,993,517	2,684,480	2,684,480	2,758,706
Total Class C Road Funds	2,993,517	2,684,480	2,684,480	2,758,706

Division Staffing:

	Actual		Proposed
	2017-18	2018-19	2019-20
Streets	16	15	16
Streets Manager	1	1	1
Streets Maintenance Lead Worker	2	2	3
Streets Maintenance Worker	13	12	12
Staffing Notes:			
New Streets Maintenance position for FY 2019-20.			

General Fund - Office of the City Attorney

Department at a Glance:

FY 2019-20

\$1,213,774

Full-Time Employees

7

Locations

City Hall
1600 W. Towne Center Dr.

Department Purpose:

The Office of the City Attorney, under the independent direction of the City Attorney, provides a full scope of in-house legal counsel services including general counsel and transactional advice, risk management, litigation, representation, outside counsel oversight, criminal prosecution, government relations, and legislative representation services to the City corporation, the City Council, the City administration, and the City's affiliated entities and personnel. The Office provides services to and on behalf of the City of South Jordan, a Utah municipal corporation; it does not represent or provide legal services to individual citizens or businesses.

Core Programs:

- Internal Legal Support - Civil Case Legal Advice
- Internal Legal Support - Civil Case Investigation
- Internal Legal Support - Document Review
- Internal Legal Support - Case Management (Civil)
- State and Federal Legislative Affairs
- Intergovernmental Affairs
- Internal Legal Support - Case Management (Criminal)
- Internal Legal Support - Criminal Proceedings Document Review
- Internal Legal Support - Criminal Case Legal Advice

FY 2018-19 Results:

- Finished implementation of legal case management software.
- Continued to develop attorney knowledge base.

FY 2019-20 Goals:

Strategic Initiative: Fiscally Responsible Governance

- Continue to develop attorney knowledge base.

General Fund - Office of the City Attorney

Summary of Expenditures:

	Prior Year Actual FY 17-18	Adopted Budget FY 18-19	Estimated Actual FY 18-19	Proposed Budget FY 19-20
Wages and Benefits	742,824	934,197	919,197	1,002,553
Materials and Supplies	25,841	36,691	36,691	36,691
Operating Expenditures	156,060	174,530	174,530	174,530
Total Office of the City Attorney	924,725	1,145,418	1,130,418	1,213,774

Department Staffing:

	Actual		Proposed
	2017-18	2018-19	2019-20
Office of the City Attorney	6	7	7
City Attorney	1	1	1
Assistant City Attorney/Prosecutor	1	1	1
Associate Dir of Intergovernmental Affairs	0	1	1
Assistant City Attorney	1	0	0
Staff Attorney	1	2	2
Executive Legal Assistant	1	1	1
Legal Assistant	1	1	1

Play



New Parks in South Jordan

- River Heights Park - 3594 West Vista Pradera Way
River Heights Park is approximately 4 acres that includes a few small pavilions and a playground.
- Highland Park - 6050 West Lake Avenue
Highland Park is approximately 20 acres and will serve as great open space for residents on the west side of the Mountain View Corridor. Phase one includes a large pavilion, restrooms, concession stand, large playground and three soccer fields. Phase two will include a second playground, second pavilion, six pickleball courts and three more soccer fields.



Highland Park

Special Revenue Funds

Used to account for specific revenues that are legally restricted to expenditure for a particular purpose.

RDA

The RDA fund is used to account for the activities of the Redevelopment Agency. The Agency is an entity established to further public response in the redevelopment of particular City areas.

CDBG

The CDBG fund is used to account for the revenues received by the City as a grantee participant in the Community Development Block Grant Program.

Storm Drain

The Storm Drain fund is used to track revenue from a monthly fee paid by City residents for the maintenance of the City's storm drain system.

Fitness Center

The Fitness Center fund is used to account for the fees charged to users and expenditures dealing with operation and maintenance of the facility.

Special Revenue Fund Summary

	Prior Year Actual FY 17-18	Adopted Budget FY 18-19	Estimated Actual FY 18-19	Proposed Budget FY 19-20
REVENUES				
RDA Project Area Increment	5,073,975	4,555,000	4,555,000	4,255,000
RDA Housing	2,679,222	885,000	885,000	950,000
CDA Project Area Increment	6,995,353	4,700,000	4,700,000	6,700,000
Grant Revenue (CDBG)	236,743	308,854	228,033	228,033
User Fees	3,828,716	3,803,500	3,803,500	3,845,000
Admin. Fees	120,000	120,000	120,000	120,000
Investment Earnings	354,483	36,000	36,000	36,000
Other Miscellaneous	41,379	10,500	10,500	14,750
Total Special Revenue Fund Revenue	19,329,871	14,418,854	14,338,033	16,148,783
TRANSFERS IN AND USE OF FUND BALANCE				
Transfers In	130,000	125,000	125,000	125,000
Use of Fund Balance	1,376,624	3,561,061	3,561,061	1,906,213
Total Transfers In and Use of Fund Balance	1,506,624	3,686,061	3,686,061	2,031,213
Total Rev, Trans in, and Use of Fund Balance	20,836,495	18,104,915	18,024,094	18,179,996
EXPENDITURES				
Wages and Benefits	1,536,137	1,702,344	1,702,344	1,948,488
Materials and Supplies	498,520	535,125	535,125	600,625
Operating Expenditures	1,610,549	2,109,212	2,028,391	2,990,341
Debt Expenditures	1,196,772	1,524,923	1,524,923	1,097,104
Project Expenditures	7,993,188	9,857,370	9,857,370	7,595,000
Total Special Revenue Fund Expenditures	12,835,166	15,728,974	15,648,153	14,231,558
TRANSFERS OUT AND CONTRIBUTION TO FUND BALANCE				
Transfers Out	4,062,691	2,375,941	2,375,941	3,270,247
Contribution to Fund Balance	3,938,638	0	0	678,191
Total Transfers Out and Contribution to Fund Balance	8,001,329	2,375,941	2,375,941	3,948,438
Total Exp, Trans Out, and Cont to Fund Balance	20,836,495	18,104,915	18,024,094	18,179,996

Special Revenue - Redevelopment Agency

Department Purpose:

The Redevelopment Agency exists to improve blighted areas of South Jordan and encourage economic development. The Redevelopment Agency works with City staff to maintain RDA, CDA and EDA projects and areas.

Core Programs:

- Provide administration of the Redevelopment Agency
- See City Commerce

FY 2018-19 Results:

- Continue to submit potential business recruitment proposals when available and as appropriate.

FY 2019-20 Goals:

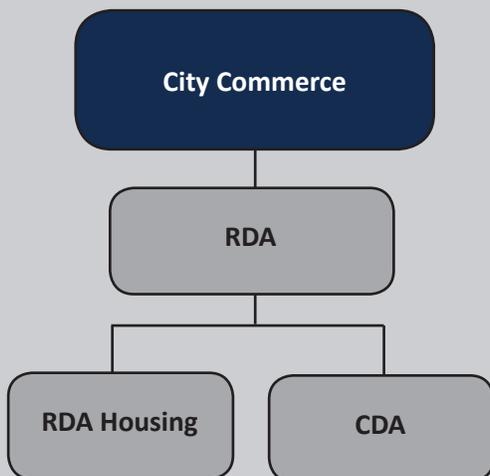
Strategic Initiative: Economic Development

- Complete an Area Plan by June 2020 for the development and/or redevelopment of Redwood Road.
- Complete an Area Plan by June 2020 for the development and/or redevelopment of area west of RiverPark.

Agency at a Glance:

FY 2019-20 Budget

\$5,753,968



Project Areas

Area #	Project Title	Trigger Year	Completion Year
1	Towers at South Towne	1992	2023
2	The Landings (Harmon's)	2002	2021
3	South Gate	1999	Completed
4	South Gateway (Ultradent)	2001	Completed
5	South Jordan Parkway	2001	Completed
6	South I-15 Frontage Road	2006	2030
7	North Jordan Gateway	2003	2017
8	South Jordan Towne Center	2005	2019
9	Gateway Central	2017	2032
10	The District	2006	2020
11	Merit Medical	2007	2021

Special Revenue - Redevelopment Agency

	Prior Year Actual FY 17-18	Adopted Budget FY 18-19	Estimated Actual FY 18-19	Proposed Budget FY 19-20
Revenues				
Project #1 Towers Increment	423,145	415,000	415,000	415,000
Project #2 Harmons	357,574	230,000	230,000	350,000
Project #5 South Jordan Parkway Increment	0	620,000	620,000	0
Project #6 South I-15 Frontage	385,480	390,000	390,000	400,000
Project #7 North Jordan Gateway Increment	626,382	540,000	540,000	550,000
Project #8 South Towne Center Increment	280,594	230,000	230,000	240,000
Project #9 Gateway Central	584,097	0	0	0
Project #10 South Bangerter	1,408,810	1,240,000	1,240,000	1,400,000
Project #11 Merit Medical	1,007,893	890,000	890,000	900,000
Admin. Fee - CDA	120,000	120,000	120,000	120,000
Investment Earnings	36,323	0	0	0
Total Revenues	5,230,298	4,675,000	4,675,000	4,375,000
Transfers In and Use of Fund Balance				
Use of Fund Balance	0	797,571	797,571	1,378,968
Total Transfers In and Use of Fund Balance	0	797,571	797,571	1,378,968
Total Rev, Trans in, and Use of Fund Balance	5,230,298	5,472,571	5,472,571	5,753,968
Operating Expenditures				
Materials and Supplies	41,759	67,075	67,075	79,075
Operating Expenditures	278,352	572,313	572,313	450,273
Debt Service	866,210	1,194,449	1,194,449	793,950
Trustee Fees	1,813	1,813	1,813	1,813
Total Operating Expenditures	1,188,134	1,835,650	1,835,650	1,325,111
Project Expenditures				
Tax Increment Commitments	1,605,763	1,847,370	1,847,370	1,600,000
Total Project Expenditures	1,605,763	1,847,370	1,847,370	1,600,000

Special Revenue - Redevelopment Agency

	Prior Year Actual FY 17-18	Adopted Budget FY 18-19	Estimated Actual FY 18-19	Proposed Budget FY 19-20
Transfers Out and Contribution to Fund Balance				
Transfer to General Debt Service Fund	766,838	763,713	763,713	768,325
Transfer to CDA	125,000	125,000	125,000	125,000
Transfer to CIP General	0	175,000	175,000	0
Transfer to SID	0	0	0	1,214,000
Transfer to MBA	723,819	725,819	725,819	721,513
Transfer to Risk Management	19	19	19	19
Contribution to Fund Balance	820,725	0	0	0
Total Transfers Out and Contribution to Fund Balance	2,436,401	1,789,551	1,789,551	2,828,857
Total Exp, Trans Out, and Cont to Fund Balance	5,230,298	5,472,571	5,472,571	5,753,968

Notes to the Redevelopment Agency Fund:

RDA/CDA Tax Increment Revenue - The City's RDA/CDA budgets are based on tax increment calculations submitted by the City to Salt Lake County in the prior year. For the 2019-2020 budget year, calculations were submitted to Salt Lake County in November 2018. Calculations submitted to the County are the best estimates available at the time and are based on current property values (which do not include growth).

RDA Expenditures - Major expenditures include tax increment commitments within the project areas and debt service on the 2008 Tax Increment Financing Bond.

Special Revenue - Redevelopment Agency

**Redevelopment Agency of South Jordan City
Tax Increment Revenue, Series 2008**

<u>Fiscal Yr</u>	<u>Principal</u>	<u>Interest</u>	<u>Rates</u>
2009	942,000.00	255,277.72	4.395%
2010	775,000.00	452,685.00	4.395%
2011	809,000.00	418,623.75	4.395%
2012	844,000.00	383,068.20	4.395%
2013	859,000.00	345,974.40	4.395%
2014	897,000.00	308,221.35	4.395%
2015	937,000.00	268,798.20	4.395%
2016	967,000.00	227,617.05	4.395%
2017	1,009,000.00	185,117.40	4.395%
2018	1,054,000.00	140,771.85	4.395%
2019	1,100,000.00	94,448.55	4.395%
2020	1,049,000.00	46,103.55	4.395%
	11,242,000.00	3,126,707.02	

Original Bond:

Redevelopment Agency Tax
Increment and Revenue Bonds
Series 2008

Term:

12 Years

Refunded:

Can not be refunded until after
4/1/2016

Purpose:

Reimbursement to Developer for
the District Project

Funding Source:

RDA, tax increment

Call Date:

4/1/2016

Callable Amount:

\$4,212,000

Note: This bond is solely paid by RDA, i.e. tax increment paid by business only.

Special Revenue - RDA Housing

Department Purpose:

The RDA Housing division invests obligatory funds toward improving housing within the City. Housing funds can be used for a variety of purposes, including (but not limited to): infrastructure, affordable housing projects, senior housing, interest rate buy-downs, and contributions to the Olene Walker Housing fund.

Core Programs:

- RDA Housing Initiatives

FY 2018-19 Results:

- Provided RDA Housing Funds to assist eligible low income housing organizations.

FY 2019-20 Goals:

Strategic Initiative: Economic Development

- Establish partnership(s) by June 2020 to provide workforce housing opportunities, utilizing RDA housing funds, within the community for individuals such as public employees (e.g. Jordan School District, South Jordan City and other public employees) who work in or around South Jordan.

RDA Housing at a Glance:

FY 2019-20 Budget

\$950,000

Locations

City Hall
1600 W. Towne Center Dr.



South Ridge

Special Revenue - RDA Housing

	Prior Year Actual FY 17-18	Adopted Budget FY 18-19	Estimated Actual FY 18-19	Proposed Budget FY 19-20
Revenues				
Housing Revenue	1,215,900	885,000	885,000	950,000
SoJo Station Parking Loan	1,463,322	0	0	0
Investment Earnings	135,685	0	0	0
Total Revenues	2,814,907	885,000	885,000	950,000
Transfers In and Use of Fund Balance				
Use of Fund Balance	0	588,661	588,661	0
Total Transfers In and Use of Fund Balance	0	588,661	588,661	0
Total Rev, Trans in, and Use of Fund Balance	2,814,907	1,473,661	1,473,661	950,000
Operating Expenditures				
Debt Service	328,562	328,474	328,474	301,154
Trustee Fees	187	187	187	187
Total Operating Expenditures	328,749	328,661	328,661	301,341
Project Expenditures				
SoJo Station Parking Loan	318,792	0	0	0
Housing Program	0	1,145,000	1,145,000	0
Total Project Expenditures	318,792	1,145,000	1,145,000	0
Transfers Out and Contribution to Fund Balance				
Contribution to Fund Balance	2,167,366	0	0	648,659
Total Contribution to Fund Balance	2,167,366	0	0	648,659
Total Exp, Trans Out, and Cont to Fund Balance	2,814,907	1,473,661	1,473,661	950,000

Notes to RDA Housing Fund:

RDA Housing Tax Increment Revenue - The City's RDA housing budget is based on tax increment calculations submitted by the City to Salt Lake County in the prior year. For the 2019-2020 budget year, calculations were submitted to Salt Lake County in November 2018. Calculations submitted to the County are the best estimates available at the time and are based on current property values (which do not include growth). per state law, 20 percent of the tax increment generated by new economic or redevelopment project areas must be used to encourage the development of housing.

RDA Housing Expenditures - The major expenditures of this fund is debt service on the 2008 Tax Increment Financing bond. The City is currently accumulating housing funds for future housing projects. The City has formally adopted a housing plan which has been submitted to the state. Housing funds can be used for a variety of purposes, including (but not limited to): Infrastructure, affordable housing projects, senior housing, interest rate buy-downs, and contributions to the Olene Walker Housing Fund.

Special Revenue - CDA

Department Purpose:

The CDA fund includes projects #12 Commerce Park, #13 South Station, #14 Tim Dahle Nissan, and #15 Riverton Chevrolet. It is part of the general RDA efforts of the City. The Redevelopment Agency exists to improve blighted areas of South Jordan and encourage economic development.

Core Programs:

- Provides administration of the Redevelopment Agency

FY 2018-19 Results:

- See Redevelopment Agency results.

FY 2019-20 Goals:

- See Redevelopment Agency goals.

CDA at a Glance:

FY 2019-20 Budget

\$7,245,000

Locations

City Hall
1600 W. Towne Center Dr.

Project Areas

Area #	Project Title	Trigger Year	Completion Year
12	Commerce Park	2010	2029
13	South Station	2010	2029
14	Tim Dahle Nissan	2015	2026
15	Riverton Chevrolet	2016	2026

Special Revenue - CDA

	Prior Year Actual FY 17-18	Adopted Budget FY 18-19	Estimated Actual FY 18-19	Proposed Budget FY 19-20
Revenues				
Project #12 Commerce Park	5,711,970	3,900,000	3,900,000	5,500,000
Project #13 South Station	1,283,383	800,000	800,000	1,200,000
Investment Earnings	125,302	0	0	0
Total Revenues	7,120,655	4,700,000	4,700,000	6,700,000
Transfers In and Use of Fund Balance				
Transfer from RDA	125,000	125,000	125,000	125,000
Use of Fund Balance	0	1,780,000	1,780,000	420,000
Total Transfers In and Use of Fund Balance	125,000	1,905,000	1,905,000	545,000
Total Rev, Trans in, and Use of Fund Balance	7,245,655	6,605,000	6,605,000	7,245,000
Operating Expenditures				
Operating Expenditures	120,000	120,000	120,000	120,000
Infrastructure Maintenance	106,475	150,000	150,000	1,200,000
Total Operating Expenditures	226,475	270,000	270,000	1,320,000
Project Expenditures				
Tax Increment Commitments	6,068,633	6,085,000	6,085,000	5,925,000
Capital Reserve	0	250,000	250,000	0
Total Project Expenditures	6,068,633	6,335,000	6,335,000	5,925,000
Transfers Out and Contribution to Fund Balance				
Contribution to Fund Balance	950,547	0	0	0
Total Contribution to Fund Balance	950,547	0	0	0
Total Exp, Trans Out, and Cont to Fund Balance	7,245,655	6,605,000	6,605,000	7,245,000

Notes to CDA Fund:

RDA/CDA Tax Increment Revenue - The City's RDA/CDA budgets on tax increment calculations submitted by the City to Salt Lake County in the prior year. For the 2019-2020 budget year, calculations were submitted to Salt Lake County in November 2018. Calculations submitted to the County are the best estimates available at the time and are based on current property values (which do not include growth).

CDA Expenditures - The major expenditures is tax increment commitments within the project areas.

Special Revenue - CDBG

Department Purpose:

The City administers Community Development Block Grant (CDBG) Funds received from the U.S. Department of Housing and Urban Development (HUD). With the population reported by the 2010 Census, the City became eligible to receive CDBG funds directly from HUD. Annual funds received are determined by a formula which accounts for such things as total population, growth and poverty.

Core Programs:

- See Planning Department

FY 2018-19 Results:

- Supported selected public service organizations as approved in the annual action plan.
- Completed neighborhood improvement projects as approved in the annual action plan.

FY 2019-20 Goals:

Strategic Initiative: Sustainable Growth

- Support selected public service organizations as approved in the annual action plan.
- Complete neighborhood improvement projects as approved in the annual action plan.

CDBG at a Glance:

FY 2019-20 Budget

\$228,033



South Jordan Community Center

Special Revenue - CDBG

	Prior Year Actual FY 17-18	Adopted Budget FY 18-19	Estimated Actual FY 18-19	Proposed Budget FY 19-20
Revenues				
CDBG Grant	236,743	308,854	228,033	228,033
Total Revenues	236,743	308,854	228,033	228,033
Transfers In and Use of Fund Balance				
Use of Fund Balance	0	0	0	0
Total Transfers In and Use of Fund Balance	0	0	0	0
Total Rev, Trans in, and Use of Fund Balance	236,743	308,854	228,033	228,033
Operating Expenditures				
Wages and Benefits	3,550	8,924	8,924	8,924
Public Facilities	203,711	238,954	150,033	150,033
The Road Home	3,468	4,750	4,500	5,000
South Valley Sanctuary	4,321	4,750	4,500	4,500
Family Support Center	750	0	0	0
Utah Community Action Copperview	0	0	2,500	2,500
Legal Aid Society of Utah	1,663	3,325	3,000	3,000
Salt Lake Community Action Program	7,125	7,125	0	0
Community Health Clinic	3,553	8,072	0	0
Inn Between	3,325	3,325	8,500	8,500
Roseman University Health Clinic	0	0	3,500	3,500
Utah Community Action Case Management	0	0	7,000	7,000
Administrative Charges	5,277	29,629	35,076	35,076
Total Operating Expenditures	236,743	308,854	228,033	228,033
Transfers Out and Contribution to Fund Balance				
Contribution to Fund Balance	0	0	0	0
Total Contribution to Fund Balance	0	0	0	0
Total Exp, Trans Out, and Cont to Fund Balance	236,743	308,854	228,033	228,033

Notes to CDBG Fund:

Budget based on HUD funding allocation. Current year budget is proposed as advised by HUD subject to change.

Special Revenue - Storm Water

Department Purpose:

The Storm Water division is responsible for the maintenance, cleaning, and inspection of storm water infrastructure within the City to ensure that it is working properly during storm events to mitigate flooding and any subsequent damage. This includes street sweeping which prevents debris from entering the storm drain system thus hindering it from functioning properly. The Storm Water division is also responsible for maintaining compliance with Federal and State permits. Some of the activities to maintain compliance include public education and outreach programs, location, investigating and eliminating illegal discharges into the storm drain system, monitoring and enforcing runoff and erosion control processes concerning construction activities and minimizing adverse impacts on storm water quality after construction.

Core Programs:

- Utah Pollutant Discharge Elimination System (UPDES) Compliance
- Storm Water Infrastructure Maintenance
- Street Cleaning
- Snow Plowing
- Storm Water Incident Response
- Storm Water Education
- Tree Trimming Support
- Sub-Surface Drain Response
- Event Support

FY 2018-19 Results:

- Decreased storm water pollutants while increasing streetscape aesthetics by increasing existing level of service for street sweeping.

FY 2019-20 Goals:

Strategic Initiative: Civic Development

- Develop and implement a storm water infrastructure management plan that establish objective criteria for pipe condition inspections by June 2020.

Storm Water at a Glance:

FY 2019-20 Budget

\$2,156,250

Full-time Employees

11



Special Revenue - Storm Water

Division Staffing:

	Actual		Proposed
	2017-18	2018-19	2019-20
Storm Water	9	10	11
Storm Water Manager	1	1	1
UPDES Program Coordinator	1	1	1
Storm Water Inspector	1	2	2
Storm Water Maintenance Lead Worker	1	1	1
Storm Water Maintenance Worker I/II/III	5	5	6

Staffing Notes:

New Storm Drain Maintenance position for FY 2019-20.

Special Revenue - Storm Water

	Prior Year Actual FY 17-18	Adopted Budget FY 18-19	Estimated Actual FY 18-19	Proposed Budget FY 19-20
Revenues				
Storm Water Fees	2,192,374	2,119,500	2,119,500	2,119,500
Investment Earnings	57,173	36,000	36,000	36,000
Other Miscellaneous	41,311	750	750	750
Total Revenues	2,290,858	2,156,250	2,156,250	2,156,250
Transfers In and Use of Fund Balance				
Use of Fund Balance	1,334,627	330,117	330,117	0
Total Transfers In and Use of Fund Balance	1,334,627	330,117	330,117	0
Total Rev, Trans in, and Use of Fund Balance	3,625,485	2,486,367	2,486,367	2,156,250
Operating Expenditures				
Employee Wages and Benefits	693,250	844,485	844,485	964,946
Materials and Supplies	47,400	48,000	48,000	82,800
Operating Expenditures	438,769	573,441	573,441	568,531
Total Operating Expenditures	1,179,419	1,465,926	1,465,926	1,616,277
Project Expenditures				
Capital Expenditures	0	375,000	375,000	70,000
Misc Storm Drain Projects	0	60,000	60,000	0
Total Project Expenditures	0	435,000	435,000	70,000
Transfers Out and Contribution to Fund Balance				
Transfer to General Fund	43,466	2,941	2,941	2,941
Transfer to General CIP	2,402,600	582,500	582,500	437,500
Contribution to Fund Balance	0	0	0	29,532
Total Contribution to Fund Balance	2,446,066	585,411	585,411	469,973
Total Exp, Trans Out, and Cont to Fund Balance	3,625,485	2,486,367	2,486,367	2,156,250

Special Revenue - Fitness Center

Department Purpose:

The Fitness and Aquatics Center provides daily fitness, aquatic and recreational programs for youth and adults. Fitness classes range from personal training to group classes at all levels. Aquatic programs include swimming lessons, water fitness, merit badge classes, leisure swim and pre-comp swim team. A variety of year-round recreation programs are also available for youth and adults.

Core Programs:

- Aquatic Facility Administration and Operations
- Swim Lessons, Classes and Certification Programs
- Membership Sales
- Group Fitness
- Facility Rental
- Community Events & Outreach
- Personal Trainers
- Child Care
- Softball Leagues and Tournaments
- Tennis Leagues and Programs
- Running Programs
- Adult Basketball Leagues
- Volleyball Leagues
- Education and Learning Programs
- Youth Programs
- Kids Camp
- Gymnastics and Tumbling
- Dance Programs
- Martial Arts
- Administration of Programs

FY 2018-19 Results:

- Simplified online card payment processes by integrating www.activityreg.com system with credit card processing.

FY 2019-20 Goals:

Strategic Initiative: Desirable Amentities and Open Space

- Review, evaluate and make recommendations to improve recreation programs being offered at Fitness Center during FY2019-20.

Fitness Center at a Glance:

FY 2019-20 Budget

\$1,846,745

Full-time Employees

7

Administrative Services

Fitness Center

Special Revenue - Fitness Center

Division Staffing:

	Actual		Proposed
	2017-18	2018-19	2019-20
Fitness Center	6	7	7
Fitness & Aquatic Center Manager	1	1	1
Recreation Customer Service Supervisor	1	1	1
Recreation Program Manager	1	1	1
Daycare Coordinator	1	1	1
Aquatics Supervisor	0	1	1
Lead Custodian	1	0	0
Custodian	1	2	2

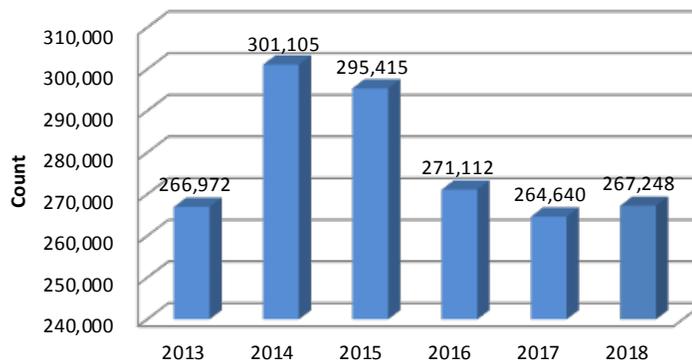
Special Revenue - Fitness Center

	Prior Year Actual FY 17-18	Adopted Budget FY 18-19	Estimated Actual FY 18-19	Proposed Budget FY 19-20
Revenues				
Membership Revenues	533,786	580,000	580,000	585,000
Day Pass Revenues	240,941	230,000	230,000	240,000
Silver Sneakers	62,200	60,000	60,000	60,000
Silver and Fit	13,797	5,000	5,000	20,000
Day Care	14,499	14,000	14,000	15,000
Aquatic Programs	39,302	50,000	50,000	50,000
Adult Programs	7,187	9,500	9,500	9,500
Recreation Revenue	481,642	480,000	480,000	480,000
Camp Programs	77,763	102,000	102,000	102,000
Vending Revenues	29,471	30,000	30,000	25,000
Concessions Revenue	34,359	20,000	20,000	35,000
Pro Shop	3,998	3,500	3,500	4,000
Outside Organization Revenue	19,702	30,000	30,000	30,000
Food & Beverages	2,323	0	0	0
Room Rental	33,449	40,000	40,000	40,000
SoJo Marathon Revenue	41,923	30,000	30,000	30,000
Other Miscellaneous	16	9,750	9,750	14,000
Sale of Surplus Property	52	0	0	0
Total Revenues	1,636,410	1,693,750	1,693,750	1,739,500
Transfers In and Use of Fund Balance				
Transfer from General Fund	5,000	0	0	0
Use of Fund Balance	41,997	64,712	64,712	107,245
Total Transfers In and Use of Fund Balance	46,997	64,712	64,712	107,245
Total Rev, Trans in, and Use of Fund Balance	1,683,407	1,758,462	1,758,462	1,846,745
Operating Expenditures				
Employee Wages and Benefits	839,337	848,935	848,935	974,618
Materials and Supplies	409,361	420,050	420,050	438,750
Operating Expenditures	433,760	393,528	393,528	432,428
Total Operating Expenditures	1,682,458	1,662,513	1,662,513	1,845,796
Project Expenditures				
Capital Replacement Reserve	0	40,000	40,000	0
Capital Expenditures	0	55,000	55,000	0
Total Project Expenditures	0	95,000	95,000	0

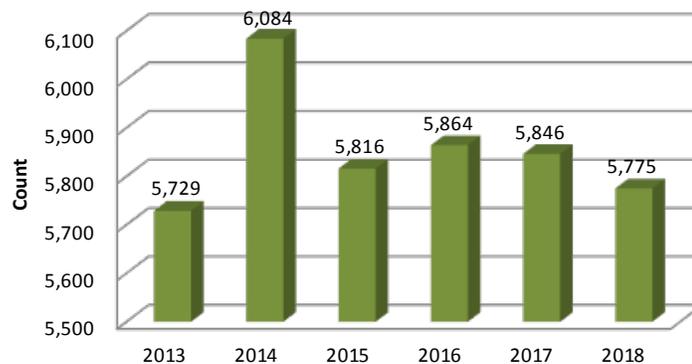
Special Revenue - Fitness Center

	Prior Year Actual FY 17-18	Adopted Budget FY 18-19	Estimated Actual FY 18-19	Proposed Budget FY 19-20
Transfers Out and Contribution to Fund Balance				
Transfer to Risk Management	949	949	949	949
Contribution to Fund Balance	0	0	0	0
Total Transfers Out and Contribution to Fund Balance	949	949	949	949
Total Exp, Trans Out, and Cont to Fund Balance	1,683,407	1,758,462	1,758,462	1,846,745

Annual Attendance Count



Unique Memberships



Enterprise Funds

Used to track those functions which charge fees to cover most or all associated costs.

Water

The Water fund is used to account for the activities of the City's water operations.

Secondary Water

The Secondary Water fund is used to account for the activities of the City's secondary water operations.

Sanitation

The Sanitation fund is used to account for the activities of the City's sanitation operations.

Recycling

The Recycling fund is used to account for the activities of the City's recycling operations.

Mulligans

The Mulligans fund is used to account for the operation of Mulligans Golf & Games. This City recreation facility includes, golf, miniature golf, a driving range, and batting cages.

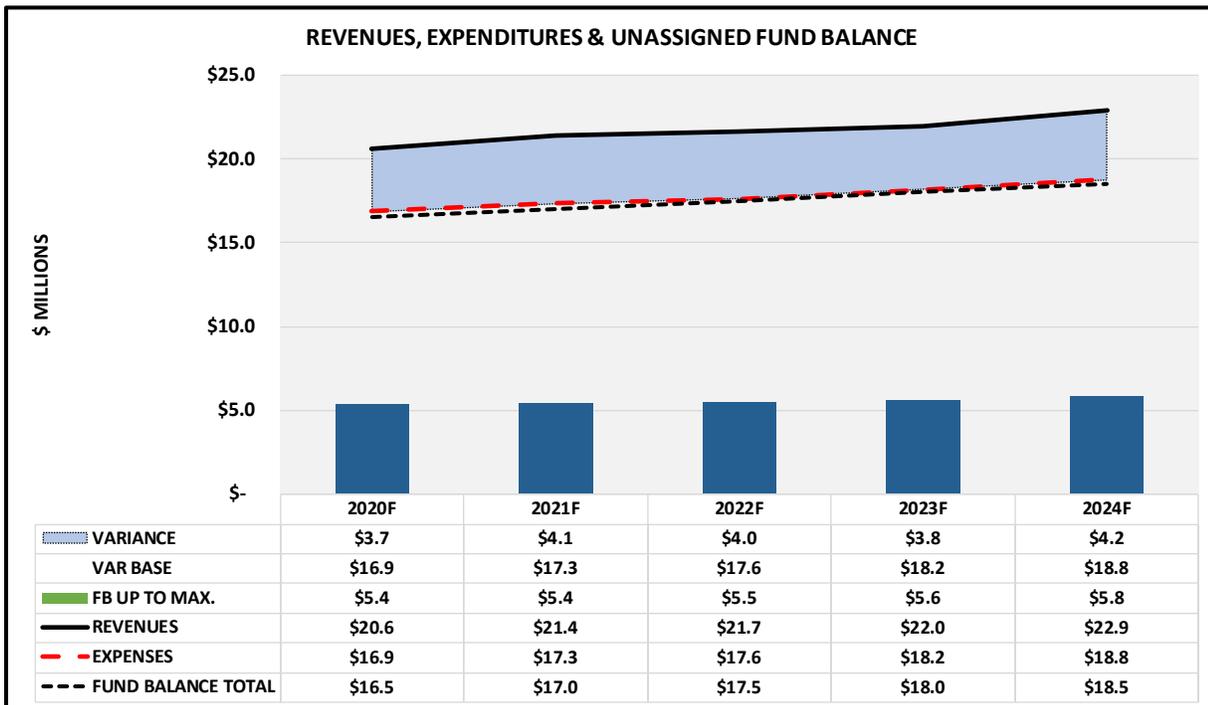
Enterprise Fund Summary

	Prior Year Actual FY 17-18	Adopted Budget FY 18-19	Estimated Actual FY 18-19	Proposed Budget FY 19-20
REVENUES				
User Fees	5,143,862	5,134,052	5,321,495	5,159,052
Sales	19,933,810	17,812,250	21,276,701	18,940,000
Finance Charges	221,302	204,000	239,640	204,000
Investment Earnings	621,048	224,000	602,819	224,000
Miscellaneous Revenue	1,650,341	2,700	60,480	2,700
Impact Fees	1,296,910	1,460,970	1,460,970	1,200,000
Total Enterprise Fund Revenue	28,867,273	24,837,972	28,962,105	25,729,752
TRANSFERS IN AND USE OF FUND BALANCE				
Transfers In	4,809,218	4,489,127	7,414,524	12,410,225
Use of Fund Balance	827,667	3,995,161	292,202	8,497,662
Total Transfers In and Use of Fund Balance	5,636,885	8,484,288	7,706,726	20,907,887
Total Rev, Trans in, and Use of Fund Balance	34,504,128	33,322,260	36,668,831	46,637,639
EXPENDITURES				
Wages and Benefits	2,568,293	2,507,692	2,507,692	2,626,925
Materials and Supplies	270,880	322,335	322,335	338,537
Operating Expenses	13,051,990	14,789,304	14,689,348	15,986,981
Debt Expenses	625,590	7,400,244	7,364,840	3,394,279
Project Expenses	5,043,344	2,972,000	2,761,419	10,125,000
Total Enterprise Fund Expenses	21,560,097	27,991,575	27,645,634	32,471,722
TRANSFERS OUT AND CONTRIBUTION TO FUND BALANCE				
Transfers Out	4,702,127	4,494,036	4,494,036	12,790,134
Contribution to Fund Balance	8,241,934	836,649	4,529,161	1,375,783
Total Transfers Out and Contribution to Fund Balance	12,944,061	5,330,685	9,023,197	14,165,917
Total Exp, Trans Out, and Cont to Fund Balance	34,504,158	33,322,260	36,668,831	46,637,639

Water Fund Five-Year Forecast

The City of South Jordan provides a five-year forecast based on calculations utilizing historical data, the City's General Plan, and the goals established by the Strategic Plan (page 3). Forecasted future growth is estimated using census data and information supplied by the City Commerce, Development Services, and Planning departments, the City Council, and various committees. Expenses are calculated using information provided by the water fund to anticipate required staffing levels, obligations to employee benefits, and future operating expenses. The result is projected future revenues, estimated expenses, and anticipated fund balances in order to achieve long-term sustainability for the the water fund. Staff performs continuous reevaluation of the five-year forecast to consider the changes to economic environment to ensure sound long-range planning.

	2021F	2022F	2023F	2024F	2025F
Operational Revenues	20,179,658	21,188,641	22,036,187	22,917,634	23,605,163
Non-Operating Revenue	46,701	48,466	50,303	52,164	54,094
Total Revenues & Sources	20,226,359	21,237,107	22,086,490	22,969,798	23,659,258
Operational Expenses	13,810,684	14,363,112	14,937,636	15,535,141	16,156,547
Non-Operating Expenses	6,015	6,030	6,045	6,063	6,081
Debt Service	3,296,685	3,061,629	3,071,804	3,083,354	3,083,355
Total Expenditures & Uses	17,113,384	17,430,771	18,015,485	18,624,559	19,245,984
Net Surplus/(Deficit)	3,112,975	3,806,337	4,071,005	4,345,240	4,413,274
Unassigned Fund Balance	12,945,721	13,445,721	13,945,721	14,445,721	14,945,721



Enterprise Funds - Water

Water at a Glance:

FY 2019-20
Water Operating Budget

\$26,093,809

Water CIP Budget

\$13,610,225

Full-time Employees

17

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    graph TD
      Water[Water] --- PublicWorks[Public Works]
  
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Department Purpose:

The Water division provides safe and high quality water with sufficient pressure, and at proper flows that exceed state standards. This is accomplished through compliance, state standards sampling, system upgrades, quick response to resident concerns and system failures, and continuous monitoring of tanks and delivery points.

Core Programs:

- Culinary Water Purchase Distribution
- Culinary Water System Maintenance
- Water Conservation Program
- Water Quality Compliance
- Cross Connection Control
- New Water Infrastructure
- Bluestakes - Water Utility Marking
- Water Meter Reading
- Event Support
- Snow Plowing

FY 2018-19 Results:

- Decreased non-revenue water distribution by upgrading commercial meter infrastructure.

FY 2019-20 Goals:

Strategic Initiative: Fiscally Responsible Governance

- Develop and implement a water meter testing and replacement initiative by June 2020 that will identify, measure and establish procedures to capture lost water revenue.

Enterprise Funds - Water

Division Staffing:

	Actual		Proposed
	2017-18	2018-19	2019-20
Water	19	16	17
Water Manager	1	1	1
Water Maintenance Lead Worker	3	3	3
Water Maintenance Worker	12	10	11
Water Meter Technician	1	0	0
Water Conservation Coordinator	1	1	1
Water Quality Technician	1	1	1

Staffing Notes:

New Water Maintenance Position for FY 2019-20.

Enterprise Funds - Water

	Prior Year Actual FY 17-18	Adopted Budget FY 18-19	Estimated Actual FY 18-19	Proposed Budget FY 19-20
Revenues				
Water Sales - Base Rate	9,588,832	8,536,125	9,700,806	7,359,152
Water Sales - Consumption	9,600,055	8,536,125	10,778,969	10,840,848
Connection-Reconnection Fees	84,426	0	95,672	0
Finance Charges	221,302	204,000	239,640	204,000
Investment Earnings	388,361	200,000	411,918	200,000
Water Share Lease	14,564	0	14,895	0
Miscellaneous Revenue/Grants	322,648	0	17,023	0
Water Meter Sets	345,988	250,000	322,554	250,000
Hydrant Meter Rental Income	79,244	50,000	65,313	50,000
Commercial/Landscape Meters	0	15,000	0	15,000
Sale of Capital Assets	8,608	2,700	41,460	2,700
Total Revenues	20,654,028	17,793,950	21,688,250	18,921,700
Transfers In and Use of Fund Balance				
Transfer from Water Impact Fees	1,594,127	1,594,127	1,594,127	2,480,225
Use of Fund Balance	0	3,541,091	0	4,691,884
Total Transfers In and Use of Fund Balance	1,594,127	5,135,218	1,594,127	7,172,109
Total Rev, Trans in, and Use of Fund Balance	22,248,155	22,929,168	23,282,377	26,093,809
Operating Expenditures				
Employee Wages and Benefits	1,603,640	1,586,312	1,586,312	1,521,137
Materials and Supplies	75,308	95,840	95,840	96,342
Operating Expenses	9,766,403	11,194,044	11,194,044	11,676,594
Principal on Bonds	0	6,720,000	6,720,000	2,785,000
Bond Interest Payment	618,787	638,690	638,690	602,954
Trustee Fees	6,150	3,000	3,000	3,000
Arbitrage Compliance	450	3,325	3,150	3,325
Total Operating Expenses	12,070,738	20,241,211	20,241,036	16,688,352
Transfers Out and Contribution to Fund Balance				
Transfer to General Fund	2,957	2,957	2,957	2,957
Transfer to Water CIP General	2,938,091	2,685,000	2,685,000	9,215,000
Transfer to General CIP	0	0	0	187,500
Contribution to Fund Balance	7,236,369	0	353,384	0
Total Contribution to Fund Balance	10,177,417	2,687,957	3,041,341	9,405,457
Total Exp, Trans Out, and Cont to Fund Balance	22,248,155	22,929,168	22,282,377	26,093,809

Enterprise Funds - Water

**City of South Jordan
Water Revenue Bonds Series 2009**

Fiscal Yr	Principal	Interest	Rates
2010	475,000.00	445,210.67	4.500%
2011	500,000.00	397,291.26	4.500%
2012	550,000.00	376,291.26	4.500%
2013	550,000.00	354,291.26	4.000%
2014	575,000.00	334,666.26	4.000%
2015	600,000.00	314,041.26	4.000%
2016	625,000.00	285,635.01	4.000%
2017	650,000.00	256,228.76	5.000%
2018	685,000.00	226,103.76	5.000%
2019	4,815,000.00	113,125.82	5.000%
2020	-	-	4.000%
2021	-	-	4.125%
2022	-	-	4.250%
2023	-	-	4.300%
2024	-	-	4.400%
Total	10,025,000.00	3,102,885.32	

<u>Original Bond:</u>	Water Revenue Bonds Series 2009
<u>Refunded:</u>	Cannot be refunded until after 11/1/2018
<u>Term:</u>	15 Years
<u>Purpose:</u>	Water Infrastructure Improvements, Master Plan Update
<u>Funding Source:</u>	Water User Fees
<u>Call Date:</u>	11/1/2018
<u>Callable Amount:</u>	\$4,090,000

Note: Current water rates are sufficient to cover remaining debt service.

**City of South Jordan
Water Revenue & Refunding Bonds Series 2017**

Fiscal Yr	Principal	Interest	Rates
2018	-	287,739.72	4.000%
2019	1,905,000.00	534,200.00	4.000%
2020	2,035,000.00	445,225.00	5.000%
2021	2,095,000.00	341,975.00	5.000%
2022	1,970,000.00	240,350.00	5.000%
2023	2,065,000.00	149,800.00	4.000%
2024	2,170,000.00	54,250.00	5.000%
Total	12,240,000.00	2,053,539.72	

<u>Original Bond:</u>	Water Revenue Bonds Series 2003 & 2007
<u>Refunded:</u>	October 2017
<u>Term:</u>	7 Years
<u>Purpose:</u>	Refinance of 2003/2007
<u>Funding Source:</u>	Water User Fees, Water Impact Fees
<u>Call Date:</u>	None
<u>Callable Amount:</u>	\$0

Note: Current water rates are sufficient to cover remaining debt service.

Enterprise Funds - Water CIP

A capital project is a new construction, expansion, renovation, or replacement project for an existing facility or facilities. It is a project that helps maintain or improve a Water asset, often called infrastructure.

The City Council appropriated \$7,802,500 toward Culinary Water Projects and \$715,0000 toward Secondary Water Projects for FY 2019-2020.

The Water fund maintains a revenue stabilization reserve at a minimum 25% of the budgeted revenues.

Projects approved by the Council are listed below.

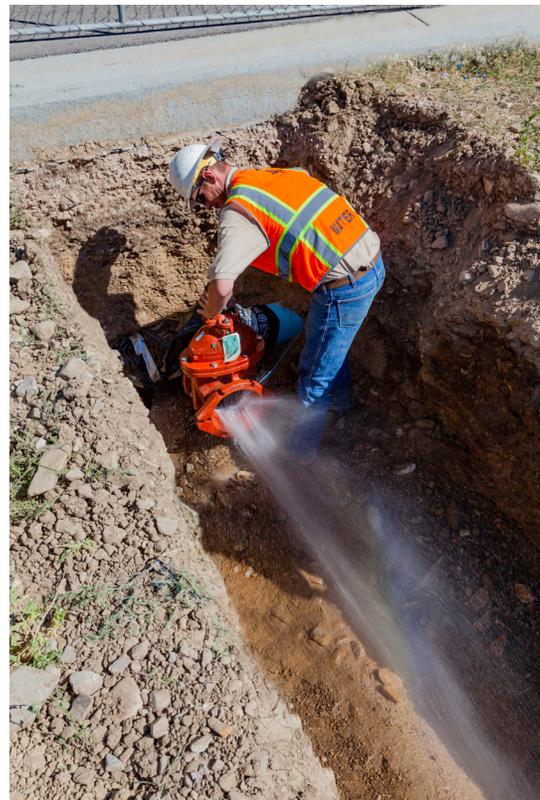
Any projects that may need to be addressed during the fiscal year may be funded through the following Project Approval Process:

- Project Manager or Department Director fills out a Project Funding Request Form
- Finance Department verifies availability of funds
- City Council reviews and approves proposed projects with the annual, mid-year (as needed) and year-end budgets.
- Projects of \$50,000 or more (even though approved with the annual budget) will be presented to the City Council before expenses or commitments for expenditures are made, in order for a final review and vote to proceed.

5-Year Capital Planning Process

The five-year Capital Improvements Plan (CIP) is the City’s planning document for infrastructure development and improvements. Projects identified in the CIP are guided by various development plans and policies established by City Council and City Administration. Some of the studies

and documents that influence CIP include: the General Plan, Transportation Master Plan, Storm Drain Master Plan, Culinary & Secondary Water Master Plans, Parks & Recreation Master Plan, Police & Fire Safety Master Plan, the Municipal Code, South Jordan’s Mission Statement, and Service Values. The CIP details the priorities and estimated costs of the projects that may be used as a tool by City Administration in developing the final budget. However, funding sources for projects will not be allocated until the final budget is approved by City Council. The five-year CIP Plan will be updated annually to account for changes in priority, schedule and construction costs.



Impact of capital investments on operating budget

Water CIP	Proposed Construction Budget	Net Impact on Operating Budget					
	FY 19-20	FY 20-21	FY 21-22	FY 22-23	FY 23-24	FY 24-25	10 Years
Culinary Water Projects	9,215,000	20,722	20,722	20,722	20,722	20,722	38,640
Secondary Water Projects	715,000	2,705	2,705	2,705	2,705	2,705	-
Total Water Capital Projects	9,930,000	23,427	23,427	23,427	23,427	23,427	38,640

Enterprise Funds - Water CIP

	Prior Year Actual FY 17-18	Adopted Budget FY 18-19	Estimated Actual FY 18-19	Proposed Budget FY 19-20
Revenues				
Water Impact Fees	1,296,910	1,460,970	1,460,970	1,200,000
Investment Earnings	72,540	0	53,618	0
Other Revenue	1,041,319	0	0	0
Total Revenues	2,410,769	1,460,970	1,514,588	1,200,000
Transfers In and Use of Fund Balance				
Transfer from Water Operations	2,938,091	2,685,000	2,685,000	9,215,000
Transfer from Secondary Water	165,000	210,000	210,000	715,000
Transfer from General Fund	12,000	0	0	0
Transfer from General CIP	100,000	0	0	0
Transfer from CP Bond Fund	0	0	2,925,397	0
Water Impact Fee Use of Fund Balance	0	133,157	133,157	2,480,225
Use of Fund Balance	827,667	0	0	0
Total Transfers In and Use of Fund Balance	4,042,758	3,028,157	5,953,554	12,410,225
Total Rev, Trans in, and Use of Fund Balance	6,453,527	4,489,127	7,468,142	13,610,225
Project Expenses				
Water Projects	4,487,313	2,685,000	2,460,946	9,215,000
Secondary Water Projects	372,087	210,000	223,473	715,000
Total Project Expenses	4,859,400	2,895,000	2,684,419	9,930,000
Transfers Out and Contribution to Fund Balance				
Transfer to Water Operations	1,594,127	1,594,127	1,594,127	2,480,225
Contribution to Fund Balance	0	0	3,189,596	1,200,000
Total Contribution to Fund Balance	1,594,127	1,594,127	4,783,723	3,680,225
Total Exp, Trans Out, and Cont to Fund Balance	6,453,527	4,489,127	7,468,142	13,610,225

Enterprise Funds - Secondary Water

Department Purpose:

The Secondary Water division manages the delivery of irrigation water to 3,706 South Jordan residential properties via a gravity and pumped distribution system.

Core Programs:

- Snow Plowing
- Secondary Water Delivery
- Event Support
- Water Share Leasing & Management

FY 2018-19 Results:

- See Water Division results.

FY 2019-20 Goals:

- See Water Division goals.

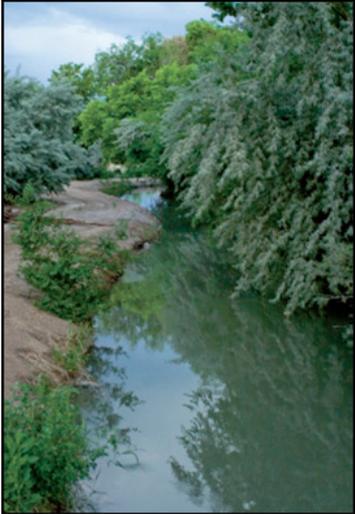
Secondary Water at a Glance:

FY 2019-20 Budget

\$1,573,862

Full-time Employees

4



Secondary Water Canal

Enterprise Funds - Secondary Water

Division Staffing:

	Actual		Proposed
	2017-18	2018-19	2019-20
Secondary Water	3	4	4
Water Maintenance Lead Worker	1	1	1
Water Maintenance Worker	2	3	3

Enterprise Funds - Secondary Water

	Prior Year Actual FY 17-18	Adopted Budget FY 18-19	Estimated Actual FY 18-19	Proposed Budget FY 19-20
Revenues				
Irrigation Water Sales	744,923	740,000	796,926	740,00
114th South Loan Interest Income	9	0	42	0
Investment Earnings	90,904	0	43,021	0
Total Revenues	835,836	740,000	839,989	740,000
Transfers In and Use of Fund Balance				
Use of Fund Balance	0	259,034	159,045	833,862
Total Transfers In and Use of Fund Balance	0	259,034	159,045	833,862
Total Rev, Trans in, and Use of Fund Balance	835,836	999,034	999,034	1,573,862
Operating Expenses				
Employee Wages and Benefits	215,865	218,698	218,698	289,676
Materials and Supplies	12,165	17,095	17,095	17,295
Operating Expenses	419,608	552,030	552,030	550,680
Total Operating Expenses	647,638	787,823	787,823	857,651
Transfers Out and Contribution to Fund Balance				
Transfer to Risk Management	1,211	1,211	1,211	1,211
Transfer to Water CIP	165,000	210,000	210,000	715,000
Contribution to Fund Balance	21,987	0	0	0
Total Contribution to Fund Balance	188,198	211,211	211,211	716,211
Total Exp, Trans Out, and Cont to Fund Balance	835,836	999,034	999,034	1,573,862

Enterprise Funds - Sanitation

Department Purpose:

The Sanitation division administers and manages a number of solid waste and refuse services. The City contracts with Ace Recycling & Disposal for residential curbside garbage pickup. The Sanitation division provides residents with 96-gallon containers for garbage services and is responsible for the delivery and repair of the containers.

Core Programs:

- Snow Plowing
- Spring Clean-up Program
- Residential Curbside Solid Waste Pickup
- Neighborhood Dumpster Program
- Fall Leaf Collection Program
- Event Support
- Christmas Tree Disposal Program
- City Facilities Garbage and Recycling

FY 2018-19 Results:

- Implemented recycling education plan to reduce curbside recycling contamination and increase amount of recyclable material able to be processed.

FY 2019-20 Goals:

Strategic Initiative: Sustainable Growth

- Review, evaluate and implement recommendations related to meeting the needs of auxiliary services provided by the City's garbage and recycle service by June 2020.

Sanitation at a Glance:

FY 2019-20 Budget

\$2,746,931

Full-time Employees

4

Public Works

Sanitation

Enterprise Funds - Sanitation

Division Staffing:

	Actual		Proposed
	2017-18	2018-19	2019-20
Sanitation	3	3	4
Sanitation Maintenance Worker	3	3	4

Staffing Notes:

New Sanitation Maintenance Worker position for FY 2019-20.

Enterprise Funds - Sanitation

	Prior Year Actual FY 17-18	Adopted Budget FY 18-19	Estimated Actual FY 18-19	Proposed Budget FY 19-20
Revenues				
Garbage Fees	2,595,360	2,553,714	2,668,755	2,553,714
Neighborhood Cleanup	44,545	35,000	47,906	35,000
Special Service Pickup	3,395	1,200	3,060	1,200
Investment Earnings	56,732	24,000	78,443	24,000
Increase in Landfill Equity	276,875	0	0	0
Miscellaneous Revenue	0	0	1,408	0
Total Revenues	2,976,907	2,613,914	2,799,572	2,613,914
Transfers In and Use of Fund Balance				
Use of Fund Balance	0	0	0	133,017
Total Transfers In and Use of Fund Balance	0	0	0	133,017
Total Rev, Trans in, and Use of Fund Balance	2,976,907	2,613,914	2,799,572	2,746,931
Operating Expenses				
Employee Wages and Benefits	228,000	228,417	228,417	316,285
Materials and Supplies	77,305	89,500	89,500	100,000
Operating Expenses	1,710,424	1,708,692	1,708,692	2,142,874
Total Operating Expenses	2,015,729	2,026,609	2,026,609	2,559,159
Transfers Out and Contribution to Fund Balance				
Transfer to Risk Management	272	272	272	272
Transfer to General CIP	0	0	0	187,500
Contribution to Fund Balance	960,906	587,033	772,691	0
Total Contribution to Fund Balance	961,178	587,305	772,963	187,772
Total Exp, Trans Out, and Cont to Fund Balance	2,976,907	2,613,914	2,799,572	2,746,931

Enterprise Funds - Recycling

Department Purpose:

The Recycling division administers and manages curbside recycle pickup and additional recycle services.

Core Programs:

- Residential Curbside Solid Waste Pickup
- Glass Recycle Program

FY 2018-19 Results:

- See Sanitation Division results.

FY 2019-20 Goals:

- See Sanitation Division goals.

Recycling at a Glance:

FY 2019-20 Budget

\$1,311,812

Full-time Employees

0

Public Works

Recycling



South Jordan Recycle & Garbage Cans

Enterprise Funds - Recycling

	Prior Year Actual FY 17-18	Adopted Budget FY 18-19	Estimated Actual FY 18-19	Proposed Budget FY 19-20
Revenues				
Garbage Fees	846,055	953,138	970,368	953,138
Other Miscellaneous	467	0	196	0
Total Revenues	846,522	853,138	970,564	953,138
Transfers In and Use of Fund Balance				
Use of Fund Balance	0	61,879	0	358,674
Total Transfers In and Use of Fund Balance	0	61,879	0	358,674
Total Rev, Trans in, and Use of Fund Balance	846,522	1,015,017	970,564	1,311,812
Operating Expenses				
Materials and Supplies	57,844	65,000	65,000	70,000
Operating Expenses	783,099	950,017	850,061	1,241,812
Total Operating Expenditures	840,943	1,015,017	915,061	1,311,812
Transfers Out and Contribution to Fund Balance				
Contribution to Fund Balance	5,579	0	55,503	0
Total Contribution to Fund Balance	5,579	0	55,503	0
Total Exp, Trans Out, and Cont to Fund Balance	846,522	1,015,017	970,564	1,311,812

Enterprise Funds - Mulligans

Department Purpose:

Mulligans offers golfing and entertainment opportunities for the entire family including two 9-hole executive courses, driving range with 32 covered and heated hitting stations, 36 holes of miniature golf and 8 batting cages with softball and baseball. The facility also hosts a snack bar, pro shop and PGA golf instruction for all golfers including a comprehensive junior golf program.

Core Programs:

- Mini-golf
- Batting Cages
- Driving Range
- Golf Course - Executive
- Golf Courses - Par 3
- Pro Shop & Concessions
- Golf Courses - Tournaments & Events
- Golf Instruction / Lessons

FY 2018-19 Results:

- Initiated and completed initial "Mulligans Revitalization" project(s) at Mulligans.
- Improved marketing and public awareness of amenities and activities.

FY 2019-20 Goals:

Strategic Initiative: Desirable Amentities and Open Space

- Open remodeled food service area and generate a profitable food operation by the of the 2019 season.
- Improve the quality of the miniature golf course by dedicating at least 12 full-time hours per week to maintenance and repairs and conducting weekly staff walk-throughs during the peak months of May-August.

Mulligans at a Glance:

FY 2019-20 Budget

\$1,301,000

Full-time Employees

4

Administrative Services

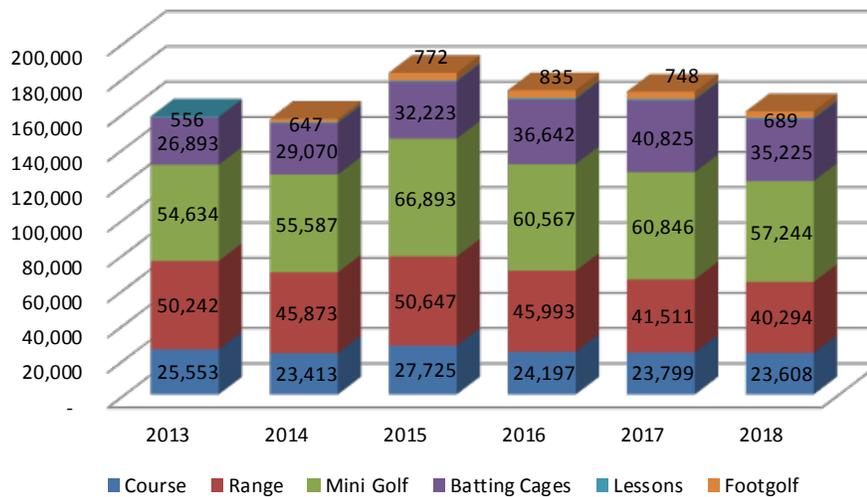
Mulligans

Enterprise Funds - Mulligans

Division Staffing:

	Actual		Proposed
	2017-18	2018-19	2019-20
Mulligans	4	4	4
Golf Professional/Manager	1	1	1
Mulligan's Customer Service Supervisor	1	1	1
Greenskeeper	1	1	1
Mechanic/Assistant Greenskeeper	1	1	1

Activity Usage



Enterprise Funds - Mulligans

	Prior Year Actual FY 17-18	Adopted Budget FY 18-19	Estimated Actual FY 18-19	Proposed Budget FY 19-20
Revenues				
Instructor Fees	50,612	55,000	51,950	51,000
Driving Range	257,322	350,000	272,565	350,000
Greens Fees	185,907	195,000	174,521	196,000
Miniature Golf	333,855	350,000	314,231	365,000
Program Revenue	1,890	0	1,431	0
Golf Cart Rental	75,551	75,000	75,799	76,000
Batting Cages	134,854	150,000	148,986	152,000
Food & Beverages	37,794	40,000	41,968	55,000
Pro Shop	40,675	46,000	40,945	41,000
Rental Revenue	11,825	15,000	10,666	15,000
Investment Earnings	12,511	0	15,819	0
Other Miscellaneous	415	0	351	0
Total Revenues	1,143,211	1,276,000	1,149,142	1,301,000
Transfers In and Use of Fund Balance				
Use of Fund Balance	0	0	0	0
Total Transfers In and Use of Fund Balance	0	0	0	0
Total Rev, Trans in, and Use of Fund Balance	1,143,211	1,276,000	1,149,142	1,301,000
Operating Expenses				
Employee Wages and Benefits	520,788	474,265	474,265	499,827
Materials and Supplies	48,258	54,900	54,900	54,900
Operating Expenses	372,456	384,521	384,521	375,021
Capital Expenses	183,944	77,000	77,000	195,000
Debt Expenses	203	35,229	0	0
Total Operating Expenses	1,125,649	1,025,915	990,686	1,124,748
Transfers Out and Contribution to Fund Balance				
Transfer to Risk Management	469	469	469	469
Contribution to Fund Balance	17,093	249,616	157,987	175,783
Total Contribution to Fund Balance	17,562	250,085	158,456	176,252
Total Exp, Trans Out, and Cont to Fund Balance	1,143,211	1,276,000	1,149,142	1,301,000

Debt Service Funds

Used to account for money that will be used to pay the interest and principal of long-term debts.

General Debt Service

The General Debt Service fund is used to account for the accumulation of resources and for the disbursement of debt service payments for all debt not tracked in any other fund.

SID Bond

The SID Bond fund is used to account for the debt service and other expenses related to the 2007 Special Improvement District Bonds. Assessments are collected from property owners in the area and are used to pay the debt service on the bonds.

MBA

The MBA Bond fund is used to account for the debt service and other expenses related to the 2011 Municipal Authority Bonds. These bonds were originally issued in 2002 for the construction of the City's Fitness and Aquatic Center.

Debt Service Funds - Legal Debt Margin

LEGAL DEBT MARGIN

(dollars in thousands)

	2014	2015	2016	2017	2018
Assessed Value	\$4,305,841	\$4,860,457	\$5,384,506	\$5,921,222	\$6,354,606
Debt Limit (8% of Reasonable Cash Value)	511,162	578,818	641,986	709,515	767,464
Debt applicable to limit:					
General obligation bonds	-	-	-	-	-
Less: amount set aside for repayment of general obligation debt	-	-	-	-	-
Total net debt applicable to limit	-	-	-	-	-
Legal debt margin	511,162	578,818	641,986	709,515	767,464

BOND RATINGS

FITCH RATINGS

<u>Bond Description</u>	<u>Rating Type</u>	<u>Action</u>	<u>Rating</u>	<u>Outlook/Watch</u>	<u>Eff Date</u>
South Jordan (UT) sales tax rev & rfdg bonds ser 2017	Long Term	New Rating	AAA	RO:Sta	10-Feb-2017
Redevelopment Agency of the City of South Jordan (UT) sub sales tax & tax increment rev bonds ser 2015	Long Term	Upgrade	AAA	RO:Sta	10-Feb-2017
South Jordan (UT) sales tax rev bonds ser 2008	Long Term	Upgrade	AAA	RO:Sta	10-Feb-2017
South Jordan (UT) sales tax rev rfdg bonds ser 2006	Long Term	Upgrade	AAA	RO:Sta	10-Feb-2017
South Jordan Municipal Building Authority (UT) lease rev rfdg bonds ser 2011	Long Term	Upgrade	AA+	RO:Sta	10-Feb-2017

Key: RO: Rating Outlook, RW: Rating Watch; Pos: Positive, Neg: Negative, Sta: Stable, Evo: Evolving

S&P GLOBAL RATINGS

In the most recent bond rating for Series 2017 Sales Tax bond, S&P Global Ratings assigned a rating of "AA" and viewed the outlook for this rating as stable.

Debt Service Fund Summary

	Prior Year Actual FY 17-18	Adopted Budget FY 18-19	Estimated Actual FY 18-19	Proposed Budget FY 19-20
REVENUES				
Investment Earnings	1,030,215	8,250	67,682	10,000
Reimbursement-Boyer/Tenfold Construction	147,569	0	0	0
Special Assessments	3,093,546	0	3,499,132	2,153,675
Total Debt Service Fund Revenue	4,271,330	8,250	3,566,814	2,163,675
TRANSFERS IN AND USE OF FUND BALANCE				
Transfers In	3,412,251	3,670,236	5,772,736	4,598,127
Use of Fund Balance	1,500	0	0	0
Total Transfers In and Use of Fund Balance	3,413,751	3,670,236	5,772,736	4,598,127
Total Rev, Trans in, and Use of Fund Balance	7,685,081	3,678,486	9,339,550	6,761,802
EXPENDITURES				
Operating Expenditures	21,350	0	0	0
Debt Expenditures	6,233,207	3,590,057	8,304,889	6,761,802
Total Debt Service Fund Expenditures	6,254,557	3,590,057	8,304,889	6,761,802
TRANSFERS OUT AND CONTRIBUTION TO FUND BALANCE				
Contribution to Fund Balance	1,430,524	88,429	1,034,661	0
Total Transfers Out and Contribution to Fund Balance	1,430,524	88,429	1,034,661	0
Total Exp, Trans Out, and Cont to Fund Balance	7,685,081	3,678,486	9,339,550	6,761,802

Debt Service Funds - General Debt Service

The General Debt Service Fund is used to account for the accumulation of resources and for the disbursement of debt service payments for all debt not tracked in any other fund. Transfers to the General Debt Service Fund are made from other City funds. Regular payments are then made to the City's creditors according to the requirements of each individual debt. The City of South Jordan uses debt in a method consistent with the policies set forth in the City's Key Fiscal Management Practices. The primary components of these practices in relation to debt are as follows: Under state law, the City's outstanding general obligation debt should not exceed 12% of total assessed property value. Of this percentage, a maximum of 4% may be used for general purpose. The remaining 8% and any unused portion of the 4% is available for general purpose up to a maximum of 12% and may be used for water, sewer, and electrical projects.

Includes:

- 2008 Sales Tax Revenue Bond - This bond was issued for road improvements.
- 2017 Sales Tax Revenue Bond - This bond is a refund of the 2006 Sales Tax Revenue Bond, which was issued for City Hall construction and road improvements.

Rating:

2008 Sales Tax Bond: AAA by Standard & Poor's
 2017 Sales Tax Bond: AA by Standard & Poor's

Funding Sources:

2008 Sales Tax Bond - RDA, Tax Increment
 2017 Sales Tax Bond - General Fund (sales tax), Impact Fees from Road, Police and Fire, and Reimbursement from Boyer Company.

Additional Information:

See complete Debt Payment Summary on pages 167-169.

Outstanding Principal as of 6/30/19:

2008 Sales Tax Bond - \$3,390,000
 2017 Sales Tax Bond - \$20,260,000

DEBT SUMMARY - OUTSTANDING DEBT AS OF 06/30/19				
Governmental Funds	Issued	Principal	Interest	Total
Sales Tax Bonds	2008	3,390,000	447,669	3,837,669
RDA TIF	2008	1,049,000	46,104	1,094,104
Lease Revenue Bonds	2011	3,300,000	276,884	3,576,884
RDA Sales Tax & Tax Increment Revenue Bonds	2015	11,765,000	3,964,200	15,729,200
Special Assessment	2016	32,270,000	11,025,806	43,295,806
Sales Tax Bonds	2017	20,260,000	11,138,775	31,398,775
Total Governmental Funds		\$72,034,000	\$26,899,438	\$98,933,438
Enterprise Funds				
Water Revenue Bond	2017	10,335,000	1,231,600	11,566,600
Total Enterprise Funds		\$10,335,000	\$1,231,600	\$11,566,600
Total		\$82,369,000	\$28,131,038	\$110,500,038

Debt Service Funds - General Debt Service

	Prior Year Actual FY 17-18	Adopted Budget FY 18-19	Estimated Actual FY 18-19	Proposed Budget FY 19-20
Revenues				
Investment Earnings	10,828	6,500	6,500	6,500
Reimbursement-Boyer/Tenfold Construction	147,569	0	0	0
Total Revenues	158,397	6,500	6,500	6,500
Transfers In and Use of Fund Balance				
Transfer from General Fund	1,486,943	1,575,774	1,575,774	1,384,638
Transfer from Road Impact Fees	150,319	235,959	235,959	150,437
Transfer from Fire Impact Fees	89,496	143,971	143,971	151,159
Transfer from Police Impact Fees	194,836	225,000	225,000	208,055
Transfer from RDA	766,838	763,713	763,713	768,325
Use of Fund Balance	0	0	0	0
Total Transfers In and Use of Fund Balance	2,688,432	2,944,417	2,944,417	2,662,614
Total Rev, Trans in, and Use of Fund Balance	2,846,829	2,950,917	2,950,917	2,669,114
Operating Expenditures				
Principal on Long-Term Debt	825,000	1,695,000	1,695,000	1,559,964
Interest on Long-Term Debt	1,103,352	1,157,663	1,157,663	1,098,750
Trustee Fees	4,500	6,500	6,500	6,500
Arbitrage Compliance	3,900	3,325	3,325	3,900
Total Operating Expenditures	1,936,752	2,862,488	2,862,488	2,669,114
Transfers Out and Contribution to Fund Balance				
Contribution to Fund Balance	910,077	88,429	88,429	0
Total Contribution to Fund Balance	910,077	88,429	88,429	0
Total Exp, Trans Out, and Cont to Fund Balance	2,846,829	2,950,917	2,950,917	2,669,114

Notes to Debt Service Fund:

Debt - Budgeted debt service payments according to the City's outstanding debt schedule.

Debt Service Funds - General Debt Service

**City of South Jordan
Sales Tax Revenue Bonds 2008**

Fiscal Yr	Principal	Interest	Rates
2009	-	76,485.00	4.00%
2010	385,000.00	380,112.00	4.00%
2011	400,000.00	364,412.00	4.00%
2012	425,000.00	347,912.00	4.00%
2013	435,000.00	328,537.00	5.00%
2014	455,000.00	308,562.00	4.00%
2015	475,000.00	289,962.00	4.00%
2016	500,000.00	267,337.00	5.25%
2017	525,000.00	242,400.00	4.50%
2018	550,000.00	216,838.00	5.00%
2019	575,000.00	188,713.00	5.00%
2020	610,000.00	158,325.00	5.25%
2021	650,000.00	125,250.00	5.25%
2022	675,000.00	90,469.00	5.25%
2023	710,000.00	55,000.00	5.00%
2024	745,000.00	18,625.00	5.00%
Total	8,115,000.00	3,458,939.00	

Original Bond: Sales Tax Revenue Bonds 2008

Refunded: cannot be refunded until after 8/15/2018

Term: 15 Years

Purpose: Road improvement projects

Funding Source: RDA, tax increment

Call Date: 8/15/2018

Callable Amount: \$3,390,000

**City of South Jordan
Sales Tax Revenue Ref Bonds, Series 2017**

Fiscal Yr	Principal	Interest	Rates
2018	275,000.00	886,515.00	3.00%
2019	620,000.00	968,950.00	4.00%
2020	645,000.00	940,425.00	5.00%
2021	665,000.00	907,675.00	5.00%
2022	700,000.00	873,550.00	5.00%
2023	735,000.00	837,675.00	5.00%
2024	770,000.00	800,050.00	5.00%
2025	810,000.00	760,550.00	5.00%
2026	850,000.00	719,050.00	5.00%
2027	895,000.00	675,425.00	5.00%
2028	815,000.00	632,675.00	5.00%
2029	855,000.00	590,925.00	5.00%
2030	900,000.00	547,050.00	5.00%
2031	945,000.00	500,925.00	5.00%
2032	995,000.00	452,425.00	5.00%
2033	1,040,000.00	406,750.00	4.00%
2034	1,085,000.00	364,250.00	4.00%
2035	1,125,000.00	320,050.00	4.00%
2036	1,175,000.00	274,050.00	4.00%
2037	1,220,000.00	226,150.00	4.00%
2038	1,280,000.00	169,750.00	5.00%
2039	1,345,000.00	104,125.00	5.00%
2040	1,410,000.00	35,250.00	5.00%
	21,155,000.00	12,994,240.00	

Original Bond: Sales Tax Revenue Bonds 2001

Refinanced: 2006

Purpose: \$5.7 Million of the proceeds were used to build City Hall, make improvements toward Towne Center Drive and various road projects for \$4.2 million Sales Tax Revenue Bonds 2006

Funding Source: General Fund (sales tax), Impact Fees from Road, Police, Fire, and reimbursement from Boyer Company

Refunded Bond: Sales Tax Revenue Bonds 2006

Term: 22 years

Purpose: \$15.04 Million of the proceeds were used to build Public Safety Building, remodel City Hall, and road improvements

Funding Source: General Fund (sales tax), Impact Fees from Road, Police, Fire, and reimbursement from Boyer Company

Call Date: 8/15/2026

Callable Amount: \$15,935,000

Debt Service Funds - SID Bond

There are two SID Bonds; the "Daybreak Assessment Area No. 1" was established to assist with the construction of road and water improvements within the Special Assessment Area. Assessments for this area are collected when the building permits are issued. The TOD Bond was established to assist in the construction of a stacked parking structure and related improvements located adjacent to the UTA Front Runner Station within the Redevelopment Project Area.

Includes:

2015 TOD Bond - This bond was issued for a stacked parking structure and related improvements located adjacent to the UTA Front Runner Station.

2016 SSA Bond - This bond was issued for road and water improvements within the Special Assessment Area in Daybreak.

Rating:

2015 TOD - AA- by Standard & Poor's

2016 SSA - AA+ by Standard & Poor's

Funding Source:

2015 TOD Bond - RDA, Tax Increment

2016 SSA Bond - Special Assessment payments from builders.

Additional Information:

See complete Debt Payment Summary on pages 167-169.

Outstanding Principal as of 6/30/19:

2015 TOD - \$11,765,000

2016 SSA - \$32,270,000



Daybreak Neighborhood

Debt Service Funds - SID Bond

	Prior Year Actual FY 17-18	Adopted Budget FY 18-19	Estimated Actual FY 18-19	Proposed Budget FY 19-20
Revenues				
Special Assessments	3,093,546	0	3,499,132	2,153,675
Investments Earnings	1,019,387	0	59,432	1,750
Total Revenues	4,112,933	0	3,558,564	2,155,425
Transfers In and Use of Fund Balance				
Transfer from RDA	0	0	2,102,500	1,214,000
Use of Fund Balance	0	0	0	0
Total Transfers In and Use of Fund Balance	0	0	2,102,500	1,214,000
Total Rev, Trans in, and Use of Fund Balance	4,112,933	0	5,661,064	3,369,425
Operating Expenditures				
Operating Expenditures	21,350	0	0	0
Principal on Bonds	1,937,000	0	3,155,000	1,895,000
Bond Interest Payment	1,632,386	0	1,558,082	1,472,675
Trustee Fees	1,750	0	1,750	1,750
Total Operating Expenditures	3,592,486	0	4,714,832	3,369,425
Transfers Out and Contribution to Fund Balance				
Contribution to Fund Balance	520,447	0	946,232	0
Total Contribution to Fund Balance	520,447	0	946,232	0
Total Exp, Trans Out, and Cont to Fund Balance	4,112,933	0	5,661,064	3,369,425

Debt Service Funds - SID Bond

City of South Jordan
Subordinate Sales Tax and Tax Increment Revenue Bond, Series 2015

Fiscal Yr	Principal	Interest	Rates
2016	-	178,006.39	-
2017	-	567,100.00	-
2018	605,000.00	567,100.00	3.00%
2019	665,000.00	548,950.00	3.00%
2020	685,000.00	529,000.00	4.00%
2021	715,000.00	501,600.00	4.00%
2022	745,000.00	473,000.00	4.00%
2023	775,000.00	443,200.00	5.00%
2024	810,000.00	404,450.00	5.00%
2025	850,000.00	363,950.00	5.00%
2026	895,000.00	321,450.00	5.00%
2027	940,000.00	276,700.00	5.00%
2028	985,000.00	229,700.00	5.00%
2029	1,035,000.00	180,450.00	5.00%
2030	1,090,000.00	128,700.00	5.00%
2031	1,120,000.00	74,200.00	3.25%
2032	1,120,000.00	37,800.00	3.38%
Total	13,035,000.00	5,825,356.39	

Original Bond: Subordinate Sales Tax and Tax Increment Revenue Bond, Series 2015

Term: 16 Years

Purpose: \$13 Million to complete Stacked Parking Project and related improvements located adjacent to the UTA Front Runner Station within the Redevelopment Project Area

\$12.8 Million of the proceeds were used to build Public Safety Building, remodel City Hall, and road improvements

Funding Source: RDA, Tax Increment Revenues

Call Date: 4/1/2025

Callable Amount: \$8,035,000

City of South Jordan
Special Assessment - Daybreak Assessment Area No. 1, Series 2016

Fiscal Yr	Principal	Interest	Rates
2017	205,000.00	1,037,362.99	-
2018	200,000.00	1,049,018.76	-
2019	1,255,000.00	1,023,412.50	2.000%
2020	1,280,000.00	998,062.50	2.000%
2021	1,315,000.00	958,962.50	4.000%
2022	1,375,000.00	905,162.50	4.000%
2023	1,420,000.00	856,362.50	3.000%
2024	1,470,000.00	813,012.50	3.000%
2025	1,520,000.00	760,562.50	4.000%
2026	1,565,000.00	714,512.50	2.000%
2027	1,595,000.00	681,915.63	2.125%
2028	1,650,000.00	631,968.76	4.000%
2029	1,710,000.00	564,768.76	4.000%
2030	1,785,000.00	494,868.76	4.000%
2031	1,855,000.00	422,068.76	4.000%
2032	1,920,000.00	356,168.76	3.000%
2033	1,980,000.00	297,668.76	3.000%
2034	2,045,000.00	236,015.63	3.125%
2035	2,110,000.00	171,093.75	3.125%
2036	2,175,000.00	104,140.63	3.125%
2037	2,245,000.00	35,078.13	3.125%
Total	32,675,000.00	13,112,188.08	

Original Bond: Special Assessment - Daybreak Assessment Area No. 1, Series 2016

Term: 20 Years

Purpose: \$32.6 Million to complete Road and Water Improvements within the Special Assessment Area known as "Daybreak Assessment Area No.1"

Funding Source: Assessments levied against properties within the Special Assessment Area.

Call Date: 11/1/2026

Callable Amount: \$22,920,000

Debt Service Funds - MBA

The South Jordan Municipal Building Authority is a legal entity separate from the City and is reported by the City as a blended component unit. South Jordan MBA issued bonds in 2002 for the construction of the City's Fitness and Aquatic Center. Annual lease payments, shown as transfers, are made to South Jordan MBA from which bond payments are made.

Includes:

2011 MBA Bond - This bond was originally issued in 2002 for the construction of the Fitness and Aquatic Center and was refunded in 2011.

Rating:

AA by Standard & Poor's

Funding Sources:

RDA tax increment

Additional Information:

See complete Debt Payment Summary on pages 167-169.

Outstanding Principal as of 6/30/19:

\$3,300,000



South Jordan Fitness and Aquatic Center

Debt Service Funds - MBA

	Prior Year Actual FY 17-18	Adopted Budget FY 18-19	Estimated Actual FY 18-19	Proposed Budget FY 19-20
Revenues				
Investment Earnings	0	1,750	1,750	1,750
Total Revenues	0	1,750	1,750	1,750
Transfers In and Use of Fund Balance				
Transfer from RDA	723,819	725,819	725,819	721,513
Use of Fund Balance	1,500	0	0	0
Total Transfers In and Use of Fund Balance	725,319	725,819	725,819	721,513
Total Rev, Trans in, and Use of Fund Balance	725,319	727,569	727,569	723,263
Operating Expenditures				
Principal on Bonds	590,000	610,000	610,000	625,000
Bond Interest Payment	133,819	115,819	115,819	96,513
Trustee Fees	1,500	1,750	1,750	1,750
Total Operating Expenditures	725,319	727,569	727,569	723,263
Transfers Out and Contribution to Fund Balance				
Contribution to Fund Balance	0	0	0	0
Total Contribution to Fund Balance	0	0	0	0
Total Exp, Trans Out, and Cont to Fund Balance	725,319	727,569	727,569	723,263

Notes to Municipal Building Authority Fund:

Debt - Budgeted debt service payments according to the City's outstanding debt schedule.

Debt Service Funds - MBA

**Municipal Building Authority of South Jordan
City Lease Revenue Bond Series 2011**

Fiscal Yr	Principal	Interest	Rates
2013	155,000.00	289,425.79	2.000%
2014	525,000.00	200,643.76	3.000%
2015	540,000.00	184,668.76	3.000%
2016	555,000.00	168,243.76	3.000%
2017	575,000.00	151,293.76	3.000%
2018	590,000.00	133,818.76	3.000%
2019	610,000.00	115,818.76	3.000%
2020	625,000.00	96,512.51	3.250%
2021	645,000.00	76,681.26	3.000%
2022	665,000.00	56,615.63	3.125%
2023	685,000.00	35,093.75	3.250%
2024	710,000.00	11,981.25	3.375%
Total	6,880,000.00	1,520,797.75	

<u>Original Bond:</u>	Municipal Building Authority Lease Revenue Bond Series 2002 for \$9,390,000
<u>Refunded:</u>	November 2011
<u>Term:</u>	13 Years
<u>Purpose:</u>	Construction of Fitness Center \$8,640,000, renovate Gale Center \$750,000
<u>Funding Source:</u>	RDA Haircut
<u>Call Date:</u>	10/1/2021
<u>Callable Amount:</u>	\$1,395,000

Note: This bond is solely paid for by RDA, i.e., tax increment paid by business only.

Debt Payment Summary By Fiscal Year

FY 19-20 DEBT PAYMENT SUMMARY - ALL FUNDS								
	2008 Sales Tax	2017 Sales Tax	2016 SSA	2008 RDA	2015 RDA	2011 MBA	2017 Water Revenue	TOTAL
Principal Payments	\$610,000	\$645,000	\$1,210,000	\$1,049,000	\$685,000	\$625,000	\$2,035,000	\$6,859,000
Interest Payments	158,325	940,425	943,675	46,104	529,000	96,513	445,225	3,159,267
Total Debt Service	\$768,325	\$1,585,425	\$2,153,675	\$1,095,104	\$1,214,000	\$721,513	\$2,480,225	\$10,018,267
Funding Sources:								
General Fund		\$901,126						\$901,126
RDA	768,325			1,095,104	1,214,000			3,077,429
RDA Haircut						721,513		721,513
Road Impact Fees		236,003						236,003
Police Impact Fees		300,000						300,000
Fire Impact Fees		148,297						148,297
SSA Assessment			2,153,675					2,153,675
Water Impact Fees							1,594,127	1,594,127
Water Operations							886,098	886,098
Total	\$768,325	\$1,585,425	\$2,153,675	\$1,095,104	\$1,214,000	\$721,513	\$2,480,225	\$10,018,267

FY 20-21 DEBT PAYMENT SUMMARY - ALL FUNDS							
	2008 Sales Tax	2017 Sales Tax	2016 SSA	2015 RDA	2011 MBA	2017 Water Revenue	TOTAL
Principal Payments	\$650,000	\$665,000	\$1,245,000	\$715,000	\$645,000	\$2,095,000	\$6,015,000
Interest Payments	125,250	907,675	906,675	501,600	76,681	341,975	2,859,856
Total Debt Service	\$775,250	\$1,572,675	\$2,151,675	\$1,216,600	\$721,681	\$2,436,975	\$8,874,856
Funding Sources:							
General Fund		\$1,021,628					\$1,021,628
RDA	775,250			1,216,600			1,991,850
RDA Haircut					721,681		721,681
Road Impact Fees		237,814					237,814
Police Impact Fees		300,000					300,000
Fire Impact Fees		13,233					13,233
SSA Assessment			2,151,675				2,151,675
Water Impact Fees						296,556	296,556
Water Operations						2,140,419	2,140,419
Total	\$775,250	\$1,572,675	\$2,151,675	\$1,216,600	\$721,681	\$2,436,975	\$8,874,856

Debt Payment Summary By Fiscal Year

FY 21-22 DEBT PAYMENT SUMMARY - ALL FUNDS							
	2008 Sales Tax	2017 Sales Tax	2016 SSA	2015 RDA	2011 MBA	2017 Water Revenue	TOTAL
Principal Payments	\$675,000	\$700,00	\$1,300,000	\$745,000	\$665,000	\$1,970,000	\$6,055,000
Interest Payments	90,469	873,550	855,775	473,000	56,616	240,350	2,589,760
Total Debt Service	\$765,469	\$1,573,550	\$2,155,775	\$1,218,000	\$721,616	\$2,210,350	\$8,644,760
Funding Sources:							
General Fund		\$1,023,775					\$1,023,775
RDA	765,469			1,218,000			1,983,469
RDA Haircut					721,616		721,616
Road Impact Fees		236,700					236,700
Police Impact Fees		300,000					300,000
Fire Impact Fees		13,075					13,075
SSA Assessment			2,155,775				2,155,775
Water Impact Fees						296,229	296,556
Water Operations						1,914,121	1,914,121
Total	\$765,469	\$1,573,550	\$2,155,775	\$1,218,000	\$721,616	\$2,210,350	\$8,644,761

FY 22-23 DEBT PAYMENT SUMMARY - ALL FUNDS							
	2008 Sales Tax	2017 Sales Tax	2016 SSA	2015 RDA	2011 MBA	2017 Water Revenue	TOTAL
Principal Payments	\$710,000	\$735,000	\$1,345,000	\$775,000	\$685,000	\$2,065,000	\$6,315,000
Interest Payments	55,000	867,675	809,600	443,200	35,094	149,800	2,360,369
Total Debt Service	\$765,000	\$1,602,675	\$2,154,600	\$1,218,200	\$720,094	\$2,214,800	\$8,675,369
Funding Sources:							
General Fund		\$1,139,900					\$1,139,900
RDA	765,000			1,218,200			1,983,200
RDA Haircut					720,094		720,094
Road Impact Fees		241,710					241,710
Police Impact Fees		207,714					207,714
Fire Impact Fees		13,352					13,352
SSA Assessment			2,154,600				2,154,600
Water Impact Fees						296,229	296,229
Water Operations						1,918,571	1,918,571
Total	\$765,000	\$1,602,675	\$2,154,600	\$1,218,200	\$720,094	\$2,214,800	\$8,675,368

Debt Payment Summary By Fiscal Year

FY 23-24 DEBT PAYMENT SUMMARY - ALL FUNDS							
	2008 Sales Tax	2017 Sales Tax	2016 SSA	2015 RDA	2011 MBA	2017 Water Revenue	TOTAL
Principal Payments	\$745,000	\$770,000	\$1,385,000	\$810,000	\$710,000	\$2,170,000	\$6,590,000
Interest Payments	18,625	800,050	768,650	404,450	11,981	54,250	2,058,006
Total Debt Service	\$763,625	\$1,570,050	\$2,153,650	\$1,214,450	\$721,981	\$2,224,250	\$8,648,006
Funding Sources:							
General Fund		\$1,112,467					\$1,112,467
RDA	763,625			1,214,450			1,978,075
RDA Haircut					721,981		721,981
Road Impact Fees		236,789					236,789
Police Impact Fees		207,714					207,714
Fire Impact Fees		13,080					13,080
SSA Assessment			2,153,650				2,153,650
Water Impact Fees						296,229	296,229
Water Operations						1,928,021	1,928,021
Total	\$763,625	\$1,570,050	\$2,153,650	\$1,214,450	\$721,981	\$2,224,250	\$8,648,005

Capital Projects

A capital project is a new construction, expansion, renovation, or replacement project for an existing facility or facilities. It is a project that helps maintain or improve a City asset, often called infrastructure.

There is \$1,370,000 in general capital funds available for FY 2019-2020. City Council has full discretion on which capital projects this money is spent on.

The City estimates a revenue stabilization reserve at a level equal to 21% of the General Fund budgeted revenues. Cities are allowed to retain a maximum of 25%. Funds in excess of 25% may be retained if they are earmarked for specific future capital projects.

Projects approved by the Council are listed starting on page 171. Capital equipment to be purchased during this fiscal year are listed on page 173. There are no major non-recurring projects for FY 2020.

In addition, the Council approved leasing of public safety vehicles, replacing 27 vehicles, 3 motorcycles and adding 8 vehicles.

Any projects that may need to be addresses during the fiscal year may be funded through the following Project Approval Process:

- Project Manager or Department Director fills out a Project Funding Request Form
- Finance Department verifies availability of funds
- Funding Request is presented to Leadership Council - this body decides if funding will be requested from Council or not.
- City Council reviews and approves proposed projects with the annual, mid-year (as needed) and year-end budgets.
- Projects of \$50,000 or more (even though approved with the annual budget) will be presented to the City Council before expenditures or commitments for expenditures are made, in order for a final review and vote to proceed.

5-Year Capital Planning Process

The five-year Capital Improvement Plan (CIP) is the City's planning document for infrastructure development and improvements. Projects identified in the CIP are guided by various development plans and policies established by City Council and City Administration. Some of the studies and documents that influence CIP include: the General Plan, Transportation Master Plan, Storm Drain Master Plan, Culinary & Secondary Water Master Plans, Parks & Recreation Master Plan, Police & Fire Safety Master Plans, the Municipal Code, South Jordan's Mission Statement, and Service Values. The CIP details the priorities and estimated costs of the projects that may be used as a tool by City Administration in developing the final budget. However, the funding sources for projects will not be allocated until the final budget is approved by City Council. The five-year CIP will be updated annually to account for changes in priority, schedule and construction costs.



Road Project

Capital Projects - Infrastructure Improvement

	Prior Year Actual FY 17-18	Adopted Budget FY 18-19	Estimated Actual FY 18-19	Proposed Budget FY 19-20
Revenues				
Road Impact Fees	621,883	545,450	592,308	550,000
Park Impact Fees	1,339,196	1,170,000	1,100,000	720,000
Storm Drain Impact Fees	311,892	475,520	375,327	325,000
Fire Impact Fees	77,468	245,550	242,000	150,000
Police Impact Fees	274,343	280,450	207,691	150,000
Investment Earnings	186,072	150,850	150,850	150,850
Sale of Capital Assets	0	0	630,778	0
Other Donations and Reimbursements	331,679	0	280,651	0
Other Miscellaneous	1,367,612	0	59,256	0
Total Revenues	4,510,145	2,867,820	3,638,861	2,045,850
Transfers In and Use of Fund Balance				
Transfer from RDA	0	175,000	175,000	0
Transfer from General Fund	1,662,742	0	0	537,500
Transfer from General CIP Maint	173,775	0	0	0
Transfer from Storm Drain	2,402,600	582,500	676,500	437,500
Transfer from Sanitation	0	0	0	187,500
Transfer from Water	0	0	0	187,500
Transfer from Park Impact Fees	0	0	0	2,000,000
Park Impact Fee Use of Fund Balance	0	460,000	5,026,446	2,240,000
Road Impact Fee Use of Fund Balance	0	1,050,959	2,075,186	490,437
Fire Impact Fee Use of Fund Balance	999	143,971	143,971	151,159
Police Impact Fee Use of Fund Balance	1,949,466	225,000	225,000	208,055
Storm Drain Impact Fee Use of Fund Balance	0	0	1,578,722	0
Use of Fund Balance	0	2,399,150	0	1,999,000
Total Transfers In and Use of Fund Balance	6,189,582	5,036,580	9,900,825	8,438,651
Total Rev, Trans in, and Use of Fund Balance	10,699,727	7,904,400	13,539,686	10,484,501
Project Expenditures				
Transportation Projects	293,995	2,605,000	2,846,044	970,000
Parks Projects	1,749,440	460,000	1,764,355	2,240,000
Streetlight Projects	265,418	0	17,222	0
Facilities Projects	1,023,443	210,000	575,000	900,000

Capital Projects - Infrastructure Improvement

	Prior Year Actual FY 17-18	Adopted Budget FY 18-19	Estimated Actual FY 18-19	Proposed Budget FY 19-20
Project Expenditures (Cont.)				
Storm Drain Projects	1,084,190	582,500	786,313	250,000
Miscellaneous Projects	73,182	0	112,333	940,000
Fire Projects	13,351	0	0	0
Total Project Expenditures	4,503,019	3,857,500	6,101,267	5,300,000
Transfers Out and Contribution to Fund Balance				
Transfer to General Fund	475,702	0	0	0
Transfer to General CIP	0	0	0	2,000,000
Transfer to General CIP Maint	275,000	0	150,460	0
Transfer to General Debt Service Fund	434,651	604,930	604,930	509,651
Transfer to Capital Equipment	702,000	725,000	725,000	629,000
Transfer to Water CIP	100,000	0	0	0
Contribution to Fund Balance	4,209,355	2,716,970	5,958,029	2,045,850
Total Transfers Out and Contribution to Fund Balance	6,196,708	4,046,900	7,438,419	5,184,501
Total Exp, Trans Out, and Cont to Fund Balance	10,699,727	7,904,400	13,539,686	10,484,501

Capital Projects - Maintenance & Operations

	Prior Year Actual FY 17-18	Adopted Budget FY 18-19	Estimated Actual FY 18-19	Proposed Budget FY 19-20
Revenues				
Other Miscellaneous	0	0	42,050	0
Total Revenues	0	0	42,050	0
Transfers In and Use of Fund Balance				
Transfer from General Fund	1,820,000	1,757,000	1,757,000	1,262,500
Transfer from General CIP	275,000	0	0	0
Use of Fund Balance	119,775	0	0	0
Total Transfers In and Use of Fund Balance	2,214,775	1,757,000	1,757,000	1,262,500
Total Rev, Trans in, and Use of Fund Balance	2,214,775	1,757,000	1,799,050	1,262,500
Project Expenditures				
Transportation Projects	1,029,181	200,000	486,807	1,058,000
Parks Projects	209,887	985,000	697,329	0
Fire Projects	6,277	0	0	0
Facilities Projects	403,655	572,000	321,948	204,500
Total Project Expenditures	1,649,000	1,757,000	1,506,084	1,262,500
Transfers Out and Contribution to Fund Balance				
Transfer to General Fund	392,000	0	0	0
Transfer to General CIP	173,775	0	0	0
Contribution to Fund Balance	0	0	292,966	0
Total Contribution to Fund Balance	565,775	0	292,966	0
Total Exp, Trans Out, and Cont to Fund Balance	2,214,775	1,757,000	1,799,050	1,262,500

Capital Projects - Capital Equipment

	Prior Year Actual FY 17-18	Adopted Budget FY 18-19	Estimated Actual FY 18-19	Proposed Budget FY 19-20
Revenues				
Investment Earnings	203	0	1,000	0
Sale of Capital Assets	46,065	0	122,128	0
Total Revenues	46,268	0	123,128	0
Transfers In and Use of Fund Balance				
Transfer from General Fund	1,315,315	0	11,995	0
Transfer from General CIP	702,000	725,000	725,000	629,000
Use of Fund Balance	0	0	224,533	0
Total Transfers In and Use of Fund Balance	2,017,315	725,000	961,528	629,000
Total Rev, Trans in, and Use of Fund Balance	2,063,583	725,000	1,084,656	629,000
Project Expenditures				
Computer Software & Equipment	47,245	100,000	135,173	0
Fire Equipment	9,702	0	8,819	0
Fleet Equipment	743,086	625,000	940,664	629,000
Total Project Expenditures	800,033	725,000	1,084,656	629,000
Transfers Out and Contribution to Fund Balance				
Transfer to General Fund	543,000	0	0	0
Contribution to Fund Balance	720,550	0	0	0
Total Contribution to Fund Balance	1,263,550	0	0	0
Total Exp, Trans Out, and Cont to Fund Balance	2,063,583	725,000	1,084,656	629,000

Capital Improvement Program - Non-Routine Project

ADMINISTRATIVE SERVICES

Mulligans Golf Course

PROJECT INFORMATION

Location: Mulligans

Project Manager: Ken Short

Project Type: Facility Remodel

Start Date: 7/1/2019

Category: Golf Course

End Date: 9/30/2021

Bond Fund: Yes No

Description:

Funding was approved to install a new ball wash shed, upgrade and remodel pro shop restroom, renovations to existing miniature golf course and preserve existing asphalt by resealing and restriping parking lot.

FINANCIAL INFORMATION

Department/Fund	Five-Year Plan					Total 2019-2023
	2019	2020	2021	2022	2023	
<u>Admin. Services</u> Mulligans Golf	\$0	\$195,000	\$0	\$0	\$0	\$195,000
Total Cost	\$0	\$195,000	\$0	\$0	\$0	\$195,000

Operating Impact:

There are no additional operating impacts expected for this project in the five-year plan.

Capital Improvement Program - Non-Routine Project

ADMINISTRATIVE SERVICES

Parks

PROJECT INFORMATION

Location: Multiple

Project Manager: Unassigned

Project Type: New Construction

Start Date: 7/1/2019

Category: Parks

End Date: 6/30/2022

Bond Fund: Yes No

Description:

Funding to complete 1) phase II (north section) of Highland Park. This phase includes additional multi-turf fields, playgrounds, and restrooms, 2) complete construction drawings and bid documents for Mystic Springs, 3) complete Midas Creek Trail with pedestrian bridge and 4) add a new play ground to beckstead open space across from the public safety building.

FINANCIAL INFORMATION

Department/Fund	Five-Year Plan					Total 2019-2023
	2019	2020	2021	2022	2023	
Admin. Services						
Parks	\$0	\$2,240,000	\$0	\$0	\$0	\$2,240,000
Total Cost	\$0	\$2,240,000	\$0	\$0	\$0	\$2,240,000

Operating Impact:

These new facilities will have operating impacts starting FY 2021.

Annual Operating Costs		2020	2021	2022	2023	Total
	New Personnel (FTE)	0.0	0.0	0.0	0.0	0.0
	Personal Services	\$0	\$0	\$0	\$0	\$0
	Other	\$0	\$36,500	\$44,000	\$44,000	\$124,500
	Total Operating Costs	\$0	\$36,500	\$44,000	\$44,000	\$124,500

Capital Improvement Program - Non-Routine Project

ADMINISTRATIVE SERVICES

Facilities

PROJECT INFORMATION

Location: Multiple

Project Manager: Unassigned

Project Type: Maintenance

Start Date: 7/1/2019

Category: Building improvements

End Date: 6/30/2022

Bond Fund: Yes No

Description:

Funding to complete 1) Public Works Building Design, 2) replace roof at Fire Station #61, 3) improvements to parking lots, 4) complete storage bay enclosure for parks at public works yard, and 5) repair public works yard.

FINANCIAL INFORMATION

Department/Fund	Five-Year Plan					Total 2019-2023
	2019	2020	2021	2022	2023	
<u>Admin. Services</u> Facilities	\$0	\$542,000	\$0	\$0	\$0	\$542,000
Total Cost	\$0	\$542,000	\$0	\$0	\$0	\$542,000

Operating Impact:

There are no additional operating impacts expected for this project in the five-year plan.

Capital Improvement Program - Non-Routine Project

FIRE

Fire Station Debt Service

PROJECT INFORMATION

Location: Daybreak

Project Manager: Jeremy Nielson

Project Type: New Construction

Start Date: 7/1/2019

Category: Public Safety

End Date: 10/1/2020

Bond Fund: Yes No Sales Tax

Description:

This is the debt service for Fire Station #64. Fire Station #64 will be a new build and will include Police sub-station and space for General Administration.

FINANCIAL INFORMATION

Department/Fund	Five-Year Plan					Total 2019-2023
	2019	2020	2021	2022	2023	
Fire Debt Service Fund	\$1,500,000	\$1,500,000	\$1,500,000	\$1,500,000	\$1,500,000	\$7,500,000
Total Cost	\$1,500,000	\$1,500,000	\$1,500,000	\$1,500,000	\$1,500,000	\$7,500,000

Operating Impact:

Construction of the new Fire Station #64 will begin in July 2019 and is expected to be complete by December 2020. This Station is expected to be fully open in July 2021. The 21.0 FTE will be phased into the General Fund budget over three years. The 2020 budget includes funding to accommodate staff promotions (Battalion Chief, Firefighter Captain and Firefighter Engineer). Supplies and services needed to outfit the station will be included in 2021 budget, while 2022 will be the first year to absorb a full year of operational costs for supplies and services, fuel and utilities. The out-years include a 5% increase for personal services and 3% increase for other charges (mainly utilities).

Annual Operating Costs		2020	2021	2022	2023	Total
	New Personnel (FTE)	0.0	8.0	7.0	6.0	21.0
	Personal Services	\$50,550	\$840,000	\$1,428,000	\$2,192,400	\$4,510,950
	Other	\$0	\$15,000	\$150,000	\$154,500	\$319,500
	Total Operating Costs	\$50,550	\$855,008	\$1,578,007	\$2,346,906	\$4,830,471

Capital Improvement Program - Non-Routine Project

PUBLIC WORKS

Road Projects

PROJECT INFORMATION

Location: City-wide

Project Manager: Unassigned

Project Type: Road Maintenance

Start Date: 7/1/2019

Category: Streets

End Date: 6/30/2020

Bond Fund: Yes No

Description:

According to Public Works road preservation program, several roads were identified to be with lower pavement condition index score. Funding proposed for improvements of these roads to the city's standard and to prolong their life.

FINANCIAL INFORMATION

Department/Fund	Five-Year Plan					Total 2019-2023
	2019	2020	2021	2022	2023	
Public Works						
CIP	\$2,700,000	\$3,493,000	\$3,600,000	\$3,600,000	\$3,600,000	\$16,993,000
Total Cost	\$2,700,000	\$3,493,000	\$3,600,000	\$3,600,000	\$3,600,000	\$16,993,000

Operating Impact:

There are no additional operating impacts expected for this project in the five-year plan.

Capital Improvement Program - Non-Routine Project

PUBLIC WORKS

Road Projects

PROJECT INFORMATION

Location: 2700 W and 10200 S

Project Manager: Unassigned

Project Type: Right-of-way improvements

Start Date: 7/1/2019

Category: Streets

End Date: 6/30/2021

Bond Fund: Yes No

Description:

Funding to begin right-of-way improvements to 10200 S from 2700 W to 3200 W. Phase I will install a bridge over the canal. This funding will complete the 10200 S road improvements from Dunsinane to 3900 W which was funded in prior year. Other expenditures include Federal grant match for right-of-way acquisition and improvements on 2700 w from approximately 10000 S to 10200 S.

FINANCIAL INFORMATION

Department/Fund	Five-Year Plan					Total 2019-2023
	2019	2020	2021	2022	2023	
<u>Public Works</u>						
CIP	\$1,800,000	\$1,300,000	\$1,300,000	\$1,300,000	\$1,300,000	\$7,000,000
Total Cost	\$1,800,000	\$1,300,000	\$1,300,000	\$1,300,000	\$1,300,000	\$7,000,000

Operating Impact:

Right-of-way improvements include addition to number of miles of sidewalk, curb & gutter as well as park strip that will require future upkeep thus impacting operations starting FY 2021.

Annual Operating Costs		2020	2021	2022	2023	Total
	New Personnel (FTE)	0.0	0.0	0.0	0.0	0.0
	Personal Services	\$0	\$0	\$0	\$0	\$0
	Other	\$0	\$50,230	\$51,967	\$53,772	\$155,969
	Total Operating Costs	\$0	\$50,230	\$51,967	\$53,772	\$155,969

Capital Improvement Program - Non-Routine Project

PUBLIC WORKS

Water Projects

PROJECT INFORMATION

Location: City-wide

Project Manager: Unassigned

Project Type: Infrastructure Improvement

Start Date: 7/1/2019

Category: Water

End Date: 6/30/2022

Bond Fund: Yes No

Description:

Based on the five-year CIP plan and identified current needs, the following major improvement projects were proposed and approved by the City Council: 1) 10400 S & Bangerter Highway interchange, 2) Water Reuse project, 3) Zone 4 PRV upgrades, 4) Chlorine injection stations, 5) New Public Safety Building Design, 6) Transite pipe replacement, 7) Commercial meter replacement, and 8) SCADA system upgrade.

FINANCIAL INFORMATION

Department/Fund	Five-Year Plan					Total 2019-2023
	2019	2020	2021	2022	2023	
Public Works						
Water CIP	\$0	\$7,492,500	\$0	\$0	\$0	\$7,492,500
Total Cost	\$0	\$7,492,500	\$0	\$0	\$0	\$7,492,500

Operating Impact:

The new public works building is expected to be complete by the end of FY 2022 and the first year of operating impact will be FY 2023. Most of the costs will be related to custodial services and utility charges.

Annual Operating Costs		2020	2021	2022	2023	Total
	New Personnel (FTE)	0.0	0.0	0.0	0.0	0.0
	Personal Services	\$0	\$0	\$0	\$0	\$0
	Other	\$0	\$0	\$0	\$15,000	\$15,000
	Total Operating Costs	\$0	\$0	\$0	\$15,000	\$15,000

Capital Improvement Program - Non-Routine Project

PUBLIC WORKS

Water Projects

PROJECT INFORMATION

Location: City-wide

Project Manager: Unassigned

Project Type: Infrastructure Improvement

Start Date: 7/1/2019

Category: Water

End Date: 6/30/2021

Bond Fund: Yes No

Description:

Certain water infrastructure has been identified as needing maintenance to improve their current conditions.

FINANCIAL INFORMATION

Department/Fund	Five-Year Plan					Total 2019-2023
	2019	2020	2021	2022	2023	
<u>Public Works</u>						
Water CIP	\$0	\$1,025,000	\$0	\$0	\$0	\$1,025,000
Total Cost	\$0	\$1,025,000	\$0	\$0	\$0	\$1,025,000

Operating Impact:

There are no additional operating impacts expected for this project in the five-year plan.

Capital Improvement Program - Non-Routine Project

PUBLIC WORKS

Storm Drain Projects

PROJECT INFORMATION

Location: Sunrise Park & Shelbrooke

Project Manager: Unassigned

Project Type: Infrastructure Improvement

Start Date: 7/1/2019

Category: Storm Drain

End Date: 6/30/2022

Bond Fund: Yes No

Description:

Pipe storm drain channel behind homes between Sunrise Park and Jordan Heights subdivision and reconfigure storm drain piping and add a new manhole to accomodate subsurface drains.

FINANCIAL INFORMATION

Department/Fund	Five-Year Plan					Total 2019-2023
	2019	2020	2021	2022	2023	
Public Works						
Storm Drain	\$0	\$250,000	\$0	\$0	\$0	\$250,000
Total Cost	\$0	\$250,000	\$0	\$0	\$0	\$250,000

Operating Impact:

There are no additional operating impacts expected for this project in the five-year plan.

Capital Improvement Program - Non-Routine Project

PUBLIC WORKS

Fleet

PROJECT INFORMATION

Location: City-wide

Project Manager: Fleet Manager

Project Type: Fleet replacement

Start Date: 7/1/2019

Category: General/Public Safety

End Date: 6/30/2021

Bond Fund: Yes No

Description:

Per the fleet replacement schedule, replace vehicles city-wide. Scheduled fleet replacement continues to benefit the City by minimizing maintenance costs as well as downtime.

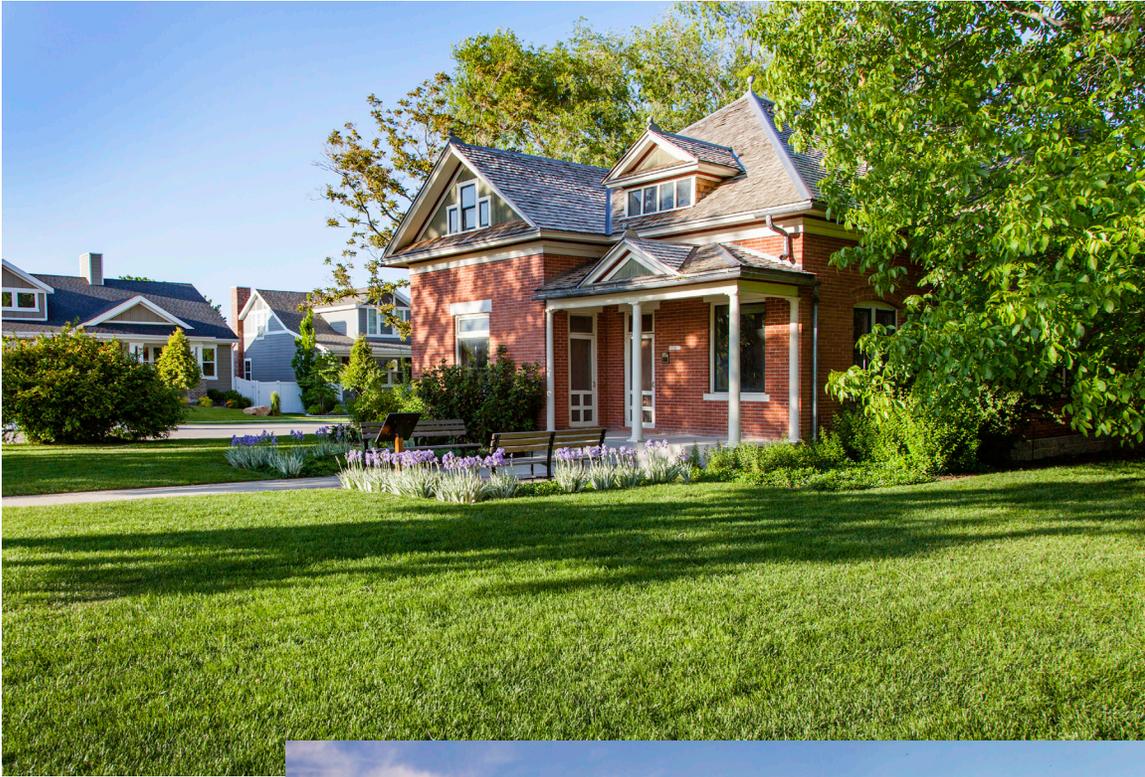
FINANCIAL INFORMATION

Department/Fund	Five-Year Plan					Total 2019-2023
	2019	2020	2021	2022	2023	
Public Works						
Fleet	\$0	\$1,274,000	\$0	\$0	\$0	\$1,274,000
Total Cost	\$0	\$1,274,000	\$0	\$0	\$0	\$1,274,000

Operating Impact:

There are no additional operating impacts expected for this project in the five-year plan.

South Jordan Aunt Mame's



South Jordan Fishing Ponds

History of South Jordan

South Jordan, Utah is a rapidly growing community located eleven miles south of Salt Lake City. South Jordan is known for being a trendsetter within the valley while maintaining a rural environment creating an ideal place to raise a family. South Jordan has a distinct air of uniqueness from the other metropolitan areas within the county. A rural atmosphere exists with large well kept yards, modern homes, immaculate parks, and annual events that celebrate the history of South Jordan.

The City of South Jordan has become a premier place within the county to live. Known for its beauty, cleanliness, pristine parks, quality schools, amazing community center, and abundant neighborhoods the city attracts both residential and commercial interests.

Settlement

The community of South Jordan's first residents were Alexander Beckstead and his family as they settled a tract of land along the west side of the Jordan River in 1859. Alexander had immigrated from Canada in 1837 after joining The Church of Jesus Christ of Latter-Day Saints (LDS). Most early settlers were also members of the LDS faith and came from Europe by ship, then crossed the plains eventually settling in South Jordan.

The abundance of water, wildlife, and native grasses along the Jordan River drew settlers to the area who had a hope of farming the land. Farming required a managed water supply, therefore Mr. Beckstead and others hand dug a two and a half mile canal to divert water from the Jordan River. The canal, appropriately name "The Beckstead Ditch", was one of the main reasons the South Jordan settlement became a permanent community and continued to grow.

Initial settlers nicknamed the community "Gale" due to the southwest prevailing winds which blow frequently through the area. In fact, the town's first train station was called the Gale Station and the first post office was called the Gale Post Office.

Early Homes

Hillsides along the Jordan River provided the first homes for settlers of the South Jordan community. The settlers would literally dig a hole in the side of the hill to obtain shelter. As time permitted, more permanent type dugouts were built

which would extend beyond the front of the hillside using adobe brick for walls and logs for the extended roof. John W. Winward became one of the first adobe brick makers in the South Jordan area. Building a kiln on his property, he produced bricks for adobe homes which eventually replaced the hillside dugouts. Early pioneer homes in the area usually began with two rooms and as additional resources became available, and as the family grew, other rooms would be added.



Farming & Business

Alfalfa hay and grain were the predominant crops raised in South Jordan's early history. Sugar beets were introduced in 1910 and became the mainstay of South Jordan's agricultural industry after a sugar factory was built in Lehi, Utah. The first flour mill was built in 1895 and ran exclusively on water power. Many farmers brought wheat to the mill for processing and many found employment there as well.

The Jordan Mercantile was the first official retail operation in South Jordan. Operated by the Joseph Holt family, the store offered commodities, household items as well as a shoe department. The first business to offer gas and oil in South Jordan began operations in 1928.

Industry

Although agriculture was the main sources of sustenance for early settlers in South Jordan, many also worked at the United States Smelting and Refining company in Midvale, Utah to earn



History of South Jordan

additional income. The Bingham Canyon Mine, now called Kennecott Copper also had a major influence in South Jordan's history. Several families earned a living providing teams and wagons to haul ore for the mine. Mining operations began in 1903 and have continued for more than 100 years.

Incorporation

In 1935, with a population of more than two hundred residents in the South Jordan community, members of Voting District 329 petitioned for the right to become a town. The petition was accepted by the Board of Commissioners of Salt Lake County and the Town of South Jordan was officially created on November 8, 1935.

The Town of South Jordan operated under the leadership of a Board of Trustees for thirty-two years following incorporation. The first Board President was J.R. Peterson who served for five years. Marie Holt Palmer was hired as the first town clerk and initially Town Board Meetings were held in her home.

City of Second Class Designation

Lieutenant Governor Spencer J. Cox signed an Executive Proclamation on July 28, 2016 designating South Jordan as a city of the second class.

Tragic Event

Tragedy struck South Jordan in December of 1938. Farold "Slim" Silcox one of Jordan School District's most experienced drivers was driving the new yellow school bus to school in a snowstorm. The bus carrying 39 people stopped at the tracks and then appeared to have some trouble climbing over the tracks, according to eyewitnesses. This could have been due to the heavy snow or trying to shift gears to navigate the incline.

The "Flying Ute" freight train was running a couple hours late due to the weather after leaving Denver. The locomotive was pulling eighty-four freight cars and traveling at about 52 miles per hour. The engineer, with over 32 years experience, saw the bus stopped on the tracks and ordered an emergency stop. The train did not stop and the impact sheared the bus in two. The bus motor was found 225 yards to the north, the frame of the bus was carried two blocks wrapped around the locomotive, and the shell of the bus was crunched like tin foil.

The driver and 23 people died leaving only 15 survivors, three of whom would later die due to injuries from the collision. It is as though time stands still as locals recall the train-bus tragedy that is the worst in South Jordan's history.

Growth

South Jordan has seen dramatic increases in population over the years as housing has gradually replaced farmland. Between 1990 and 1999 South Jordan had the second highest growth rate in the State of Utah averaging more than 9.4% per year. The City encompasses 22.26 square miles and is home to more than 70,000 residents. The average household size is 3.56 persons. South Jordan's population is expected to increase by approximately 30,000 additional residents over the next twenty years.

Sources:

Bateman, Ronald; Of Dugouts and Spires; South Jordan City Corporation, South Jordan, UT; 1998.

City of South Jordan; Economic Development.

Jordan School District; Board of Education Minutes; December 1-2 1938.

Various City documents and memoranda.



South Jordan At A Glance



School District

Jordan School District

www.jordandistrict.org

Location

Located in the southwest portion of the Salt Lake Valley, 13 miles south of Salt Lake City

Climate

On average, there are 225 sunny days per year. The July high is around 94 degrees. The January low is 23 degrees.

Area

22.26 square miles

Elevation

4,316 feet above sea level along the Jordan River, to a high of 5,216 feet along state road U-111

Parks & Open Space

641 acres

Credit Rating

Implied GO = AAA

Population

South Jordan City is one of the fastest growing cities in the State of Utah. On average, the City's population has doubled every decade since 1960. According to data from the U.S. Census Bureau, South Jordan is currently the 11th largest city in the state. South Jordan's population was 71,732 in 2018. This represents a 1 percent increase over the previous year and a 42 percent increase since 2010. Approximately 35 percent is under the age of 18, and the median age is 33.

Education

South Jordan is part of the Jordan School District. Over 96 percent of South Jordan's residents aged 25 or over have received a high school diploma. Close to 41 percent have obtained a bachelor's degree or higher.

Vision Statement

We are a family oriented community, founded upon principles of accountability, integrity, and innovation with an unwillingness to compromise in securing a sustainable environment for future generations.

Mission Statement

South Jordan City provides service oriented, responsible government, consistent with the community's values, priorities and expectations for a high quality of life, enhancing the City's fiscal health, providing professional and innovative services, and managing the City's resources, while planning for the future.

Incorporation

1935

Government

The City of South Jordan operates under the Council-Manager form of government

County

Salt Lake County

www.slco.org

South Jordan At A Glance

Income

South Jordan’s median household income on average from 2013 to 2017 was \$99,856 and the per capita income in 2017 was \$36,125.

Persons per Household

The average number of persons per household in South Jordan owner-occupied and renter-occupied homes was 3.45 in 2017.

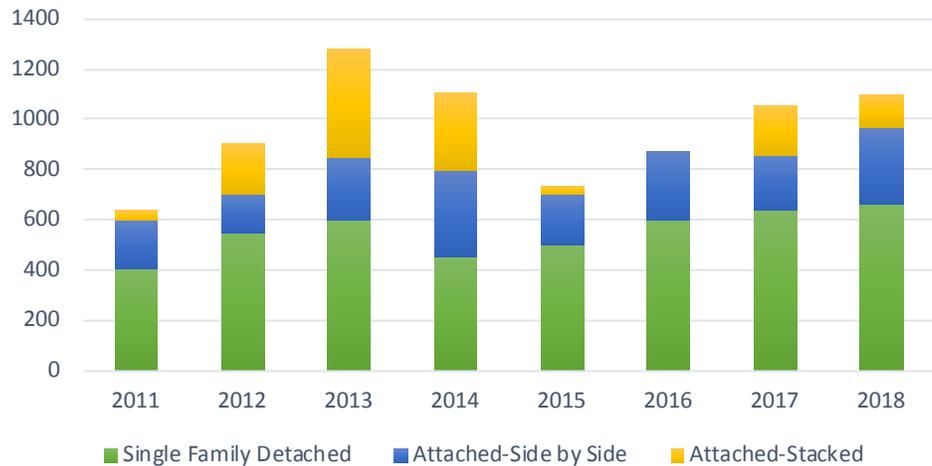
Housing Units

In 2010, 81.2 percent of the 14,943 housing units were owner occupied, 14.7 percent were renter-occupied, and 4.1 percent were vacant. In 2000, there were 7,507 housing units - 89.7 percent owner occupied, 10.3 percent renter-occupied, and 2.8 percent were vacant. There were 99 percent more total housing units from 2000 to 2010.

Building Permits

While known for its large single-family lots, the City’s housing inventory has become more diverse in the last decade. An average of 861 dwelling units have been permitted per year over the last 5 years, 50% of those being town homes and apartments. The City issued approximately 961 residential and 94 commercial building permits in fiscal year 2018.

Residential Units Permitted by Year



Principal Employers, FY 2018

Rank	Taxpayer	Taxable Assessed Value
1	Merit Medical	1,645
2	Ultradent	1,541
3	Jordan School District	1,482
4	Extend Health	800
5	IHC Health Services	592
6	Wal-Mart Supercenter	515
7	City of South Jordan	488
8	Rio Tinto Services	481
9	Advanced MD	408
10	University Healthcare	400
	Total	8,352

South Jordan At A Glance

Top 25 Major Sales/Use Tax Contributors, FY 2018

Walmart	Sportsmans Warehouse	Carmax Superstore
Costco Wholesale	Kennecott Utah Copper	Tim Dahle Nissan
Sam's Club	Jerry Seiner	Hobby Lobby
Utah Power & Light	Harmons	Volkswagen Southtowne
Megaplex 20	Amazon.com	Smiths Food & Drug
Sprouts Farmers Market	JCPenney Corp	Questar Gas Company
Riverton Chevrolet	Executech Utah	USTC Motor Vehicle
Mastercraft Utah Water Sports	Merit Medical Systems Inc	
Target	Sprouts Farmers Market	

Retail Sales and Sales Tax Revenue

South Jordan's retail and food sales totaled \$1.7 billion in 2018, an increase of 12 percent from the \$1.52 billion in the prior year. Sales and use tax revenue totaled

\$15.4 million in fiscal year 2018, an increase of \$1.5 million, or 10.8 percent, compared to \$13.9 million in fiscal year 2017.



Principal Property Taxpayers, FY 2018

Rank	Taxpayer	Taxable Assessed Value
1	Riverpark LLC	\$262,223,100
2	eBay Inc	\$91,920,700
3	San Tropez Holdings LLC	\$87,712,148
4	Boyer Jordan Heights	\$83,023,500
5	Merit Medical Systems Inc	\$73,762,180
6	Wal-Mart	\$58,260,900
7	Sterling Village Partners LLC	\$29,693,785
8	Miles Group	\$27,957,350
9	SJ Utah LLC	\$27,621,040
10	WW Daybreak LLC	\$24,995,905
	Total	\$767,170,608

South Jordan At A Glance

Fire Protection

FY 2018	Number
Full-time employees	64
Part-time employees	12
Fire stations	3
ISO Rating	3
Fire fatalities	0
Fire injuries	1
Fire hydrants inspected	3,646
Flu vaccinations	151
Emergency calls for service (EMS)	3,624
Emergency calls for service (non EMS)	1,050
Patient transports	1,687
Cancelled calls	389
Other (refused care, transferred care, DOA)	318
Average response time (Combined)	6:78 min
Inter-facility	13:44 min



Police Protection

FY 2018	Number
Full-time police officers	65
Priority 1 Response time	6:23 min
All other Response time	8:49 min
Part 1 Crimes (Homicide, Rape, Robbery, Burglary, Theft, Arson)	1,782
Crimes per 1,000 population	24.54
Total calls for police services	35,209
Police case reports	18,741

Fleet

FY 2018	Number
City vehicles & equipment maintained	354

Streets & Street Lighting

FY 2018	Number
Street lane miles maintained	578.26
Miles of sidewalk maintained	432.13
Number of street lights maintained	6,110
Number of street signs maintained	8,760

Water

FY 2018	Number
Residential accounts	21,788
Commercial accounts	698
Miles of water lines	381.47
Fire hydrants	3,700
Average daily water demand (mgd)	14,900,057
Daily water conveyance capacity (mgd)	31,000,000
Miles of secondary water lines	177.69
Secondary water accounts	3,706

South Jordan At A Glance

Storm Water

FY 2018	Number
Miles of storm water pipe	203
Storm water detention ponds	141.79
Storm clean out boxes	754

Sanitation

FY 2018	Number
Tons of waste recycled annually	5,073
Tons of refuse collected annually	27,521
Residential sanitation accounts	18,945

Parks

FY 2018	Number
Number of parks	37
Total acreage	403 acres
Natural open space area	238.61 acres
Trails	8.58 miles
Park loop walkways	2.9 miles
Number of park playgrounds	23 units

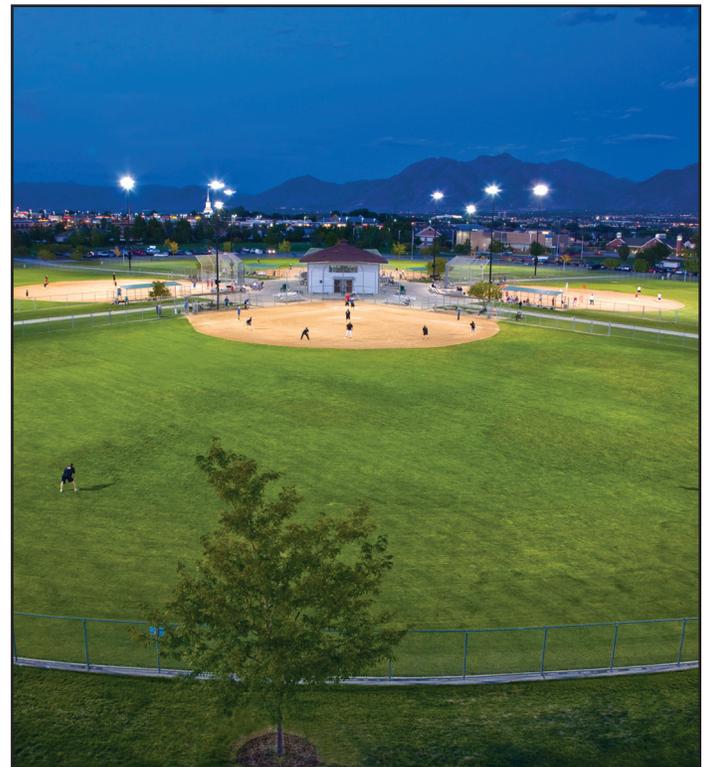
Recreation

FY 2018	Number
Recreation sports leagues	73
Fitness & Aquatic Center:	
Size of complex	76,000 sq. ft.
Size of swimming pool	190,000 gal
Size of wading pool (for kids)	561 sq. ft.
Number of members	11,080
Group fitness rooms	2
Running track	1
Basketball courts	2
Indoor turf field	1

Economics

FY 2018	Number
Sales Tax:	
Taxable Sales	1,707,345,260
Sales Tax Revenue	15,467,338
Property Tax:	
Assessed taxable property value	6,354,606,189
Property Tax Rate	0.001880%
Bond Ratings:	
Implied GO Rating	AAA
Debt:	

The City has no General Obligation debt, which means no debt attached to property tax.



Fee Schedule

DESCRIPTION		FY 2019-2020
Business License Fees		
Home Occupation	New Application	\$200
	Renewal	\$30
Home Occupation Day Care and Food Assembly	New Application	\$200 (base) + \$75 (disproportionate) = \$275
	Renewal	\$30 (base) + \$75 (disproportionate) = \$105
Commercial	New Application	\$194
	Renewal	\$105
Big Box	New Application	\$194 (base) + \$1365 (disproportionate) = \$1559
	Renewal	\$105 (base) + \$1365 (disproportionate) = \$1470
Department Store	New Application	\$194 (base) + \$645 (disproportionate) = \$839
	Renewal	\$105 (base) + \$645 (disproportionate) = \$750
Expedited Fee		\$194 (base) + (disproportionate-if applicable) + \$68 (expedite)
Liquor License Only	New Application	\$194 (base) + \$44 (disproportionate) = \$238
	Renewal	\$105 (base) + \$44 (disproportionate) = \$149
New Salon Chair/Vending	New Application	\$92 (base)
	Renewal	\$25
Residential Rental	New Application	\$119 (base)
	Renewal	\$30
Temporary - Except Fireworks		\$194 (base)
Temporary - Fireworks		\$194 (base) + \$136 (disproportionate) = \$330
Sexually Oriented Business		
Semi-Nude Entertainment Bus.		\$2,122
Adult Business		\$2,122
Semi-Nude Dancing Agency		\$2,122
Out-Call Business		\$2,122
Delinquent Fees (1-30 days after payment due date)		25% of base fee
Delinquent Fees (31-60 days after payment due date)		50% of base fee
Delinquent Fees (61-90 days after payment due date)		100% of base fee
Duplicate License Fee		\$15
Name Change Fee		\$20
Reasonable Accommodation Hearing		Actual cost of hearing officer's time
Collection Fees		
Standard Collection (In-State)		30% of amount owed
Legal (In-State)		30% of amount owed
Standard Collection (Out-of-State)		50% of amount owed
Legal (Out-of-State)		50% of amount owed
Returned Check Fee		\$20
Returned EFT/ACH Fee		\$20 per returned transaction

Fee Schedule

DESCRIPTION	FY 2019-2020	
Court Fees		
Plea in Abeyance	\$25	
Small Claims Counter Affidavit \$2,000 or Less	\$50	As per Admin. Office of Court
Small Claims Counter Affidavit > \$2,000 to \$7500	\$70	As per Admin. Office of Court
Small Claims Counter Affidavit > \$7500 to \$10,000	\$120	As per Admin. Office of Court
Small Claims Fees 2,000 or Less	\$60	As per Admin. Office of Court
Small Claims Fees > \$2,000 to \$7,500	\$100	As per Admin. Office of Court
Small Claims Fees > \$7500 to \$10,000	\$185	As per Admin. Office of Court
Small Claims Appeal	\$235	\$225 to District Court, \$10 to City
Garnishment Filing Fee	\$50	As per Admin. Office of Court
Expungement	\$135	\$30 per Certified Copy
Certified Copy (per document)	\$4	plus \$.50 per page. As per Admin. Office of Court
Record Fees:		CJA Rule 4-202.08
Audio CD	\$10	
Paper	\$0.25	per image
Mailing		Actual cost
Fax	\$5	for 10 pages or less. Add'l pages are \$0.50 per page
Personnel Time		First 15 min. free
Clerical Assistant	\$15	per hour
Development Services Fees (Fees shown below contain costs for planning, engineering and building services)		
Any person who commences any work on a building, structure, electrical, gas, mechanical, or plumbing system before obtaining the necessary permits shall be subject to a double permit fee.		
Building Permit Demolition	\$44	
Building Permits Commercial Additions/Tenant Improvements	\$377 base	
\$0-\$500	\$412	
\$501-\$2,000	\$541	
\$2,001-\$40,000	\$797	
\$40,001-\$100,000	\$1,149	
\$100,001-\$500,000	\$1,663	
\$500,001+	\$3,021	
Building Permits New Commercial Building/General	\$586 base	
\$0-\$100,000	\$2,874	
\$100,001-\$500,000	\$6,173	
\$500,000-\$1,000,000	\$9,576	
\$1,000,001-\$5,000,000	\$17,550	
\$5,000,001+	\$31,139	

Fee Schedule

DESCRIPTION	FY 2019-2020
Building Permits New Commerical R-2	\$586 base
\$0-\$500,000	\$4,294
\$500,001-\$1,000,000	\$6,350
\$1,000,001-\$5,000,000	\$18,460
\$5,000,001+	\$32,621
Building Permits Plumbing, Mechanical, Electrical (PME) Only (No Review)	\$28 base
Residential	\$94
Cpmmercial	\$133
Solar	\$128
Building Permits Residential Alterations (Basement/Interior Remodel)	\$94 base
\$0-\$500	\$230
\$501-\$2,000	\$370
\$2,001-\$40,000	\$457
\$40,001-\$100,000	\$851
\$100,001+	\$977
Building Permits Residential Additions (Detached Garare/Pool/etc.)	\$109 base
\$0-\$500	\$436
\$501-\$2,000	\$356
\$2,001-\$40,000	\$576
\$40,001-\$100,000	\$874
\$100,001+	\$1,340
Building Permits Single Family Residential & Multi-Family Residential	\$383 base
\$0-\$500,000	\$2,396
\$500,001+	\$2,871
Inspections outside of normal business hours	\$54 per hour (minimum charge - 2 hours)
Re-inspection Fee	\$108
Inspections for which no fee is specifically indicated	\$54 per hour (minimum charge - 1/2 hour)
Additional Plan Review Fee	\$122
For use of outside consultants for plan checking and inspections	Actual costs
Accessibility & Energy Review Fee	\$25
Off Site Cleaning Fee	\$78
Subdivision Preliminary	\$1,489 base + \$66 per lot
Subdivision Final	\$1,477 base + \$297 per lot
Subdivision Amendment (same regardless of lot number)	\$1,352
Site Plan Review (small site 0-3 acres)	\$4,429
Site Plan Review (all other site 3+ acres)	\$5,511
Minor Site Plan Amendment	\$504
Small Residential Development	\$1,161

Fee Schedule

DESCRIPTION	FY 2019-2020
Accessory Living Unit Planning Commission Review	\$682
Accessory Living Unit Staff Review	\$135
Conditional Use Permit	\$626
Land Use Amendment	\$1,005
Amendment	\$1,414
Rezone	\$1,414
Rezone with Master Development Plan (MDP) - required with all mixed use rezones and land use amendments	\$2,227
Zone to P-C Zone	\$23 per acre
Rezone with Development Agreement (optional)	\$2,557
City Code Text Amendment	\$1,615
Annexation	\$1,197
Sign Permit	\$198
Sign Permit - Temporary Banner	\$45
Master Sign Design Guidelines Review	\$288
Appeal to Planning Commission	\$288
Appeals to City Council	\$819
Appeal to Appeal and Variance Hearing Officer	Actual cost of hearing officer's time based on contract with City. \$819 retainer required. If actual cost is less then retainer, the difference between actual cost and retainer will be refunded to applicant. If actual cost is greater than retainer, applicant must pay the difference between actual cost and retainer before receiving hearing officer's decision.
Bond Landscaping Fee	\$50
Impounded Sign Release Fee	\$30
Nonconforming Use/Lot Review Fee	\$39
Wind Energy Conversion Systems	\$608
Residential Chicken Permit	\$58
Time Extension Fee	Half of application type base fee
Lot Line Adjustment	\$260
Zoning Compliance Letter	\$250
Overtime Inspector fee	\$61 per hour
Overtime Truck Fee	\$53 per day
Curb Cut Encroachment Permit	\$151
Standard Encroachment Permits	\$245
Re-Issuance of Encroachment Permit Fee	\$129
Land Disturbance Fee	\$350
Re-Issuance of Land Disturbance Permit	\$150
TV Video Inspection Fee	\$72 base + \$0.77 per linear foot of pipe
Cold Weather Paving Application Fee	\$197
Decorative Streetlight Connection Fee	\$150 per streetlight

Fee Schedule

DESCRIPTION		FY 2019-2020	
Facility Rental Fees			
Community Center			
Security Deposit	Resident	\$120	Refundable if no damage and nothing missing
	Non-resident	\$160	Refundable if no damage and nothing missing
All Meeting Rooms/Open Seating Area			
Resident			
	Weekdays 8am-5pm (min 2 hrs)	\$25	per hour, limited availability
	Weekdays after 5pm (min 2 hrs)	\$45	per hour
	Saturdays (min 2 hrs)	\$45	per hour
Non-resident			
	Weekdays 8am-5pm (min 2 hrs)	\$45	per hour, limited availability
	Weekdays after 5pm (min 2 hrs)	\$65	per hour
	Saturdays (min 2 hrs)	\$65	per hour
Auditorium			
Resident			
	Weekdays 8am-5pm (min 2 hrs)	\$75	per hour, limited availability
	Weekdays after 5pm (min 2 hrs)	\$95	per hour
	Saturdays (min 2 hrs)	\$95	per hour
Non-resident			
	Weekdays 8am-5pm (min 2 hrs)	\$110	per hour, limited availability
	Weekdays after 5pm (min 2 hrs)	\$130	per hour
	Saturdays (min 2 hrs)	\$130	per hour
Kitchen		Available upon request with meeting room & auditorium rental	
Gale Center			
Auditorium (hourly)			
Resident			
	Weekdays 8am-5pm	\$25	per hour, Minimum 2 hours, Limited Availability
	Weekdays after 5pm	\$45	per hour, Minimum 2 hours
	Saturdays	\$45	per hour, Minimum 2 hours
Non-resident			
	Weekdays 8am-5pm	\$45	per hour, Minimum 2 hours, Limited Availability
	Weekdays after 5pm	\$65	per hour, Minimum 2 hours
	Saturdays	\$65	per hour, Minimum 2 hours
Finance Fees			
Annual Report		Free Online	
Telecommunication Franchise Fee Application		\$500	

Fee Schedule

DESCRIPTION		FY 2019-2020
Fire Department Fees		
Fire Inspection/Permit Fees		
Annual Life Safety Inspection		Initial inspection included with license fee \$75 For each re-inspection after the 2nd \$100 for all subsequent re-inspections
Commercial Sprinkler Plan Review//System Inspection		Per ICC/SJC Valuation Fee Schedule \$135 For each re-inspection after the 2nd
Residential Sprinkler Plan Review/System Inspection		\$135 \$50 For each re-inspection after the 2nd
Underground Flammable/Combustible Liquid Storage Tank &/or Line Installation		\$350 per site
Underground Flammable/Combustible Liquid Storage Tank &/or Line Removal		\$300 per site
Above Ground Flammable/Combustible Liquid Storage Tank Installation		\$125 per site
Tent/Canopy/Air Supported Structure		\$50 1st tent/canopy - \$10 for each additional tent
Public Fireworks Display		\$60 per display
Medical Gas Test		\$50
Hydrant Flow Test		\$50 per request
Emergency Services - Ambulance		No Charge
Non-Transport, No Care Provided		No Charge
Non-Transport, Care Provided	\$25 or less in Supplies	Supply Charge Only (applies to consumable supplies only)
	> \$25 in Supplies	Maximum allowed by BEMS plus appropriate surcharges
	Basic	Maximum allowed by BEMS plus appropriate surcharges
	Intermediate	Maximum allowed by BEMS plus appropriate surcharges
Ambulance Transport	ALS	Maximum allowed by BEMS plus appropriate surcharges
	Interfacility Transfer	Maximum allowed by BEMS plus appropriate surcharges or as per written agreement or contract.
Ambulance Transport - Mileage	Scene to hospital only	Maximum allowed by BEMS
Consumable Medications		Bundled Fee
Emergency Services- Cost Recovery/Standby		
Apparatus: All		Maximum allowed by FEMA Schedule of Equipment Rates plus appropriate surcharges (personnel, equipment, and/or consumables) or as per Metro Fire Agency cost recovery schedule, whichever is greater.
Equipment: Fire Suppression, Rescue, and Hazardous Materials		Maximum allowed by FEMA Schedule of Equipment Rates plus appropriate surcharges (personnel, equipment, and/or consumables) or as per Metro Fire Agency cost recovery schedule, whichever is greater.
Consumables: Fire Suppression, Rescue, Haz-Mat, and Administrative		Actual cost of supplies plus appropriate surcharges (personnel, apparatus, and/or equipment) or as per Metro Fire Agency cost recovery schedule, whichever is greater.

Fee Schedule

DESCRIPTION		FY 2019-2020	
Personnel: All positions		\$45	per person per hour, or as per Metro Fire Agency cost recovery schedule, whichever is greater.
Community Education			
CPR/AED	Resident	\$20	
	Non-resident	\$50	preference given to SJ residents
C.E.R.T.	Resident		Actual cost of supplies only
	Non-resident	\$85	preference given to SJ residents
First Aid Training	Resident	\$20	
	Non-resident	\$50	preference given to SJ residents
Disaster Preparedness Training	Resident		Free
	Non-resident	\$50	preference given to SJ residents
	Resident	\$10	per extinguisher used
Other			
Flu Vaccination		\$25	
Fire Applicant Test			Testing fee as determined by the Metro Fire Testing Consortium (not to exceed \$50)
GIS Fees			
	Full Color 8.5 x 11	\$2.50	or \$1.00 for black and white copies
	Full Color 11 x 17	\$5	or \$1.00 for black and white copies
	Full Color 36 x 15	\$15	or \$5.00 for black and white copies
Zoning and Land Use Maps	Full Color 42 x 16	\$20	or \$5.00 for black and white copies
	Full Color 36 x 24	\$24	or \$5.00 for black and white copies
	Full Color 54 x 18	\$27	or \$5.00 for black and white copies
	Full Color 62 x 24	\$40	or \$5.00 for black and white copies
	Full Color 96 x 36	\$96	or \$5.00 for black and white copies
GRAMA Fees			
Photocopy or print out of regular size record		\$0.25	Per page for records smaller than 11" X 17"
Black and white photocopy or print out of oversized record		\$7	Per page for records larger than 11" X 17"
Color photocopy or print out of oversized record		\$12	Per page for records larger than 11" X 17"
Electronic recors, per DVD, CD, USB Drive			Actual cost of device provided
Video records, per tape		\$5	
Audio records, per tape		\$10	
Fax request (long distnace within US) per fax number		\$2	
Fax request (long distance outside US) per fax number		\$5	
Mail request (address within US) per address		\$2	
Mail request (address outside US) per address		\$5	
Research or services fee:			as provided by Utah Code 63-2-203
Extended research or services fee:			as provided by Utah Code 63-2-203

Fee Schedule

DESCRIPTION		FY 2019-2020	
Parks & Recreation Fees			
Pavilion		\$50	No Cleaning Deposit
		\$75	No Cleaning Deposit
Horse Arena			No charge for use. If hosting event, must have liability insurance in the amount of \$2 million with South Jordan City as additional insured and acquire a special event permit.
Skate Park Rental		\$50 per day	If hosting event, must have liability insurance in the amount of \$2 million with South Jordan City as additional insured and acquire a special event permit.
Special Event Permit Application Fee		\$30	
Expedited Special Events Permit		\$40	Collected if the application received after code requirement, 30 day advance of event.
Athletic Field Use - Non Recreational Play Only (Recreational Teams per Negotiated Contract)			
Youth/Adult Sports (BALLFIELDS)			
Field Rental without Prep	Residential	\$50	per field per day
	Non-resident	\$75	per field per day
Ballfield Field Rental with Prep	Residential	\$75	per field per day
	Non-resident	\$100	per field per day
Baseball Field Lighting		\$15	per hour per field
Softball Field Lighting		\$15	per hour per field
Football and Soccer			
Field Rental	Residential	\$50	per field per day
	Non-resident	\$75	per field per day
Field Rental with Prep	Residential	\$75	per field per day
	Non-resident	\$100	per field per day
Concession Facility			
Concession Facility Rental		\$500	per season (fee not deposit)
Ice Skating Rink			
Ice Skate Rentals		\$2	per pair
Group Ice Skate Rental		\$1.75	per pair (15 people or more)
Mulligans Golf & Games			
Miniature Golf			
	Adult	\$7.50	
	Children (11 & under)	\$6	
	Rerounds (same course)	\$3	
	Group	15% off	Must have at least 15 people.

Fee Schedule

DESCRIPTION	FY 2019-2020	
Batting Cages		
One token (25 pitches)	\$2	
Bat pass (15 tokens)	\$26	
Bat Rental	\$1	
Greens		
The Ridge (9 holes)	\$10	
The Meadows (9 holes)	\$8	
Golf Cart (per cart)	\$12	
(per person per cart)	\$6	
Pull Carts	\$2	
Seniors (60 & over) and Juniors (11 and under)	\$0.50	discounted prices
Rental Clubs	\$8	9 holes
Range		
Large Bucket (120 balls)	\$10	
20 Punch Pass	\$160	
10 Punch Pass	\$83.50	
5 Punch Pass	\$48	
Medium Bucket (80 balls)	\$8.50	
20 Punch Pass	\$136	
10 Punch Pass	\$71	
5 Punch Pass	\$37	
Small Bucket (40 balls)	\$6.50	
20 Punch Pass	\$102.50	
10 Punch Pass	\$53.50	
5 Punch Pass	\$28	
Golf Instruction	contract agreement	
Passes		
Season Pass - Range Only	\$750	per year
Season Pass - Range & Golf	\$800	per year
Season Pass - Junior Golf & Range	\$500	per year
Season Golf Cart Pass	\$450	per year
Golf Cart Punch Pass (20 Punches)	\$100	per year
Senior Punch Pass (20 Punches)	\$120	per year
Recreation Center		
Resident Membership Rates (Annual)		
Adult (18+ years)	\$220	3 months - \$90
Senior (60+) or Adult with Qualified Disability	\$120	3 months - \$50
Youth (4-17)	\$120	3 months - \$50

Fee Schedule

DESCRIPTION	FY 2019-2020	
Child (0-3)	Free	
Add'l Adult (18+ years)	\$105	3 months - \$50
Add'l Senior (60+) or Adult with Qualified Disability	\$55	3 months - \$25
Add'l Youth (4-17)	\$30	3 months - \$13
Non-Resident Membership Rates (Annual)		
Adult (18+ years)	\$270	3 months - \$110
Senior (60+) or Adult with Qualified Disability	\$145	3 months - \$60
Youth (4-17)	\$145	3 months - \$60
Child (0-3)	Free	
Add'l Adult (18+ years)	\$130	3 months - \$60
Add'l Senior (60+) or Adult with Qualified Disability	\$65	3 months - \$30
Add'l Youth (4-17)	\$38	3 months - \$16
Employee Membership Rates		
FT Employee or Elected Official	Free	
PT Employee or Elected Official	\$3.75	per pay period
Add'l Adult (18+ years)	\$4.04	per pay period
Add'l Senior (60+) or Adult with Qualified Disability	\$2.12	per pay period
Add'l Youth (4-17)	\$1.15	per pay period
Electronic Fund Transfer (EFT) Fee	3%	per account per month
Day Pass		\$5 Adult, \$3 Senior or Youth
Fitness Classes		
	Resident	\$40
10 - Pass Card	Non-resident	\$40
	Senior/Youth	\$40
Basketball Court Rental		\$65 Per Hour
Turf Room Rental		\$80 per hour, \$10 per hour discount for those renting more than 10 hours.
Group Ex Room Rental		\$65 Per Hour
Splash Room Rental		\$75 Per Hour (Includes 15 Youth Day Passes)
Sundeck Rental		\$100 per hour
Horseshoes Pit		No charge for regular play
Tennis Courts		No charge for regular play
Private Court Use Reservation	\$10	per court (Rec. Dept. pre-approval required)
Tournaments, League Play and Instructor Lessons		negotiated by contract
Memorial Park (Cemetery)		
Purchase of grave (Resident)	\$750	
Purchase of grave (Non-Resident)	\$1,125	
Perpetual Care fund	\$438	

Fee Schedule

DESCRIPTION		FY 2019-2020	
Open/Closing (Resident)	Weekday	\$567	
	Weekend/Holiday	\$1,067	
Open/Closing (Non-Resident)	Weekday	\$750	
	Weekend/Holiday	\$1,500	
Open/Closing (Infant/Cremation)	Weekday	\$220	
	Weekend/Holiday	\$720	
Disinterment Fee	Weekday	\$400	
	Weekend/Holiday	\$600	
Certificate (Lost or Transferred)		\$5	
Monument Location Fee		\$35	
Repairs		\$50	per hr plus cost of item (i.e... Tree replacement @ \$200)
Police Department Fees			
Fingerprinting		\$10	per card
Background Checks		\$10	
Right of Access		\$10	
Police Reports		\$5	
Traffic Accident Report		\$5	
Personnel Costs - Standby		\$30	
Vehicle Fee for Contractual Service		\$7	per hour
Police Clearance Letter		\$9	notary and a background check
Shopping Cart - Recovery Fee		\$5	per occurrence
Shopping Cart - Impound Fee		\$15	per cart
Shopping Cart - Application Fee		\$50	for exemption or administrative hearing
Sex Offender Registry Fee		\$25	
Sex Offender DNA Fee		\$25	
Animal Control Fees			
Dog License		\$10	
Dog License renewal (Sterilized)		\$5	annually
Dog License renewal (Unsterilized)		\$20	annually
Vicious Dog Fee (Sterilized)		\$150	annually
Vicious Dog Fee (Unsterilized)		\$250	annually
Late Fee		\$17	
Impound Fee			
Domestic Animals		\$32	plus \$8 per day
Second Impound		\$50	plus \$8 per day
Third and Above Impound		\$100	plus \$8 per day
Livestock		\$60	plus \$12 per day
Microchip Service		\$20	

Fee Schedule

DESCRIPTION	FY 2019-2020	
Adoption	\$25	
Disposal	\$25	
False Alarm Fees		
1st Time (in a year)	No Charge	
2nd Time (in a year)	No Charge	
3rd Time (in a year)	\$62	
Thereafter (in a year)	\$124	
False Alarm Late Fee	\$11	minimum or 18% Annual Interest Rate
Solid Waste Regulatory Fees		
Commercial Hauler	6%	of all gross receipts payable monthly
Private Hauler	\$120	Annually
Storm Drain Fees		
Residential	\$7.15	per month (total residential storm drain fee = 1 ERU*)
*ERU is equivalent residential unit equal 4,752 square feet of impervious surface		
Non-residential	\$7.15	per month (total non-residential rate storm drain fee per ERU*)
*Non-residential fees will be calculated based on the following formula: square feet of impervious surface/ 1 ERU = monthly fee		
*example: a non-residential property with 26,136 square feet of impervious surface (26,136 sq.ft./4,752 sq. ft. = 5.5 ERU's = 5.5 x \$8.50 = \$46.75)		
TV Video Inspection Fee	\$200 base	plus \$1.90 per linear foot of pipe
Storm Drain Cleaning Fee	\$250 base	plus \$250 per hour
Storm Water Inlet Marker	\$5	per marker
Inlet Filter BMP	\$20-\$30	per filter, depending on size
Maintenance Agreement Inspection	\$250	per inspection
Work Reinstatement Fee	\$250	per reinstatement
Street Sweeping Fee (contractor failure to clean up)	\$530	plus personnel & equipment costs
Waste Collection Fees		
Dumpster	\$40	per weekday
	\$80	per weekend
Overweight or Overfilled Dumpsters	\$250	
Unaccepted Items in Dumpster	\$50 per item	tires, chemicals, batteries, electronics, concrete, large tree stumps, etc.
Container Swap Out Fee	\$100	per container
1st Can	\$9.93	per month
Each additional can	\$8.65	per month
Senior Option (70 gallon can)	\$9.35	per month
Early Return of 2nd can < 1 yr	\$54	

Fee Schedule

DESCRIPTION	FY 2019-2020	
Recycling	\$4.69	per container per month
Suspension Fee (period must be >30 days)	\$22	
Special Services Pickup	\$15.00	Trash 5'x5'x5' pile of debris
Christmas Tree Pickup	\$10.00	
Water Rates		
Culinary Water Rates		
Monthly Culinary Water Base Rates		
Connection Size	Base Fee Multipliers	
3/4"		\$30.00
1"	1.09	\$32.80
1 1/2"	1.12	\$33.50
2"	1.23	\$37.00
3"	1.82	\$54.50
4"	2.47	\$74.10
6"	4.27	\$128.00
8"	6.60	\$198.00
10"	8.00	\$240.00
Volumetric Culinary Water Rate Structures		
Single Family 3/4" Meter		
Minimum	Maximum	
-	6,000	\$2.00
6,001	17,000	\$2.25
17,001	42,000	\$2.50
42,001	74,000	\$2.75
74,001	999,999,999,999	\$3.00
Single Family 1" Meter		
Minimum	Maximum	
-	7,000	\$2.00
7,001	19,000	\$2.25
19,001	46,000	\$2.50
46,001	81,000	\$2.75
81,001	999,999,999,999	\$3.00
Non-SFR 3/4" Meter		
Minimum	Maximum	
-	12,000	\$2.00
12,001	34,000	\$2.25
34,001	84,000	\$2.50
84,001	148,000	\$2.75
148,001	2,000,000,000,000	\$3.00

Fee Schedule

DESCRIPTION		FY 2019-2020
Non-SFR 1" Meter		
Minimum	Maximum	
-	14,000	\$2.00
14,001	38,000	\$2.25
38,001	92,000	\$2.50
92,001	162,000	\$2.75
162,001	2,000,000,000,000	\$3.00
1 1/2" Meter		
Minimum	Maximum	
-	24,000	\$2.00
24,001	68,000	\$2.25
68,001	168,000	\$2.50
168,001	296,000	\$2.75
296,001	4,000,000,000,000	\$3.00
2" Meter		
Minimum	Maximum	
-	48,000	\$2.00
48,001	136,000	\$2.25
136,001	336,000	\$2.50
336,001	592,000	\$2.75
592,001	8,000,000,000,000	\$3.00
3" Meter		
Minimum	Maximum	
-	90,000	\$2.00
90,001	255,000	\$2.25
225,001	630,000	\$2.50
630,001	1,110,000	\$2.75
1,110,001	15,000,000,000,000	\$3.00
4" Meter		
Minimum	Maximum	
-	150,000	\$2.00
150,001	425,000	\$2.25
425,001	1,050,000	\$2.50
1,050,001	1,850,000	\$2.75
1,850,001	25,000,000,000,000	\$3.00

Fee Schedule

DESCRIPTION		FY 2019-2020	
6" Meter			
Minimum	Maximum		
-	336,000	\$2.00	
336,001	952,000	\$2.25	
952,001	2,352,000	\$2.50	
2,352,001	4,144,000	\$2.75	
4,144,001	56,000,000,000,000	\$3.00	
8" Meter			
Minimum	Maximum		
-	576,000	\$2.00	
576,001	1,632,000	\$2.25	
1,632,001	4,032,000	\$2.50	
4,032,001	7,104,000	\$2.75	
7,104,001	96,000,000,000,000	\$3.00	
10" Meter			
Minimum	Maximum		
-	720,000	\$2.00	
720,001	2,040,000	\$2.25	
2,040,001	5,040,000	\$2.50	
5,040,001	8,880,000	\$2.75	
8,880,001	120,000,000,000,000	\$3.00	
Secondary Water Rates			
Base Rate		\$18.00	
Pumped Rate		\$5.00	
Secondary Water Share Leasing Administration Fee		\$5.00	on top of the canal company assessed fee
Cash in lieu of water shares required by development			Market Rate (per acre foot)
New Service Fee		\$17	
Transfer of Service within City Limits		\$12	
Turn on service (excluding new of transferred service)		\$35	
Turn off service (excluding permanent discontinuance of service)		\$35	
Reconnection Fee		\$75	
Residential Construction Water (Shall not be prorated)		\$212	for each 90 days
Commercial Construction Water (Shall not be prorated)		\$2.18	per 1000 gallons used
Commercial/Landscape Meter Set		\$310	Plus Cost of Meter
Fire Hydrant Usage (shall not be prorated)		\$2.18	per 1000 gallons used
Fire Hydrant Meter Deposit		\$1,525 refundable	use \$10/day rental including weekends for the days remaining in the 1st month. Each month thereafter \$100 per month.

Fee Schedule

DESCRIPTION	FY 2019-2020	
Fire Hydrant Administration Fee	\$55	
Failure to Have Fire Hydrant Meter Read Fee	\$250	
Flushing Fee	\$250	plus the cost of water
Commercial Backflow Inspection	\$130	per inspection
Water Pressure Inspection Fee	\$65	per inspection
After Hours Contractor Work Request	\$43	per hour
Water Sample Fee	\$65	per sample
Water Meter Installation Call Back	\$40	and \$40 per additional call back
Water Meter Tampering Fee	\$70	per tampering
Water Meter Fee (3/4")	\$333	per meter
Water Meter Fee (1")	\$427	per meter
Non-Metered Base Rate Service Fee	\$1.50	per month
Broken Transponder Replacement Fee	\$102.50	
Antennas	\$46.25	
ERT's	\$88	
Registers	\$79.64	
Late Fee	\$0.50 or 5%	per month, whichever is larger
Second Violation of the Water Shortage Management Plan	\$100.00	
Third & Subsequent Violations of the Water Shortage Management Plan	\$500.00	
Note: Impact Fees are not included in Fee Schedule		

Full Time Benefited Employee Summary

<u>Department</u>	<u>FY 15-16 Actual</u>	<u>FY 16-17 Actual</u>	<u>FY 17-18 Actual</u>	<u>FY 18-19 Actual</u>	<u>FY 19-20 Proposed</u>
General Fund					
Executive	4	4	4	4	5
Finance	11	11	13	18	18
City Commerce & Sustainability	2	2	2	2	2
City Recorder	2	2	2	2	2
Human Resources	5	5	5	4	4
Office of the Chief of Staff	1	1	*	*	*
Administrative Services	4	6	7	3	3
Risk Management	1	1	2	2	2
Court	6	6	4	5	5
Information Services	9	9	9	10	10
Communications/Media	1	1	1	3	3
Communication Center	7	7	7	6	6
Recreation & Event Programs	5	5	5	5	5
Facilities	9	9	9	9	10
Parks	19	19	20	20	23
Seniors	2	2	2	2	3
Building	15	15	15	16	16
Planning	7	7	7	7	7
Engineering	17	17	17	18	18
Fire	48	63	63	64	64
Police	57	58	65	70	72
Animal Control	2	2	2	2	2
Public Works Admin	6	5	7	7	7
Fleet	5	5	5	5	5
Street Lighting	2	2	2	3	3
Streets	14	14	16	15	16
Cemetery	2	2	2	3	3
City Attorney	7	7	6	7	7
Total General Fund	270	287	299	312	321

Full Time Benefited Employee Summary

<u>Department</u>	<u>FY 15-16 Actual</u>	<u>FY 16-17 Actual</u>	<u>FY 17-18 Actual</u>	<u>FY 18-19 Actual</u>	<u>FY 19-20 Proposed</u>
Enterprise Fund					
Mulligans	5	4	4	4	4
Sanitation	3	3	3	3	4
Water	17	17	19	16	17
Secondary Water	3	3	3	4	4
Total Enterprise Funds	28	27	29	27	29
Special Revenue Funds					
Storm Drain	9	9	9	10	11
Fitness Center	6	6	6	7	7
Total Special Revenues Funds	15	15	15	17	18
Total Full Time Benefited Employees	313	329	343	356	368

Glossary of Key Terms

Accrual Basis of Accounting – A method of accounting in which revenues and expenditures are recognized at the time they are incurred, as opposed to when cash is received or spent.

Ad Valorem Tax – Taxes levied on both real and personal property according to the property’s valuation and the tax rate. Also known as Property Tax.

Administrative Fees – Fees allocated to Special Revenue Funds and Enterprise Funds to cover support costs incurred by General Fund divisions.

Adopted Budget – The annual budget approved by the City Council that establishes the legal authority for the expenditure of funds in the fiscal year.

Allocation – The assignment of one or more items of cost or revenue to one or more segments of an organization according to benefits received, responsibilities, or other logical measures of use.

Appropriation – Legal authorization granted by the City Council to make expenditures and incur obligations for specific purposes.

Assessed Valuation – A valuation set upon real estate or other property by the Salt Lake County Assessor as a basis for levying property taxes.

Audit – A review performed by an independent certified public accountant to form an opinion regarding the legitimacy of transactions and internal controls.

Balanced Budget – A budget in which current revenues equal current expenditures. The State or local government may set the legal requirements for a balanced budget.

Basis of Budgeting – The City’s budget is based on the modified accrual basis of accounting for its governmental and proprietary funds. (See modified accrual basis of accounting).

Bond – A written promise to pay a specified sum of money, called the face value or principal, at a specified date or dates in the future, called the maturity date(s), together with periodic interest at a specified rate.

Bond Proceeds – Funds received from the sale or issuance of bonds.

Bond Rating – A methodology used to measure the fiscal health of the City. Generally, analyst firms such as Standard and Poor’s, Moody’s Investor Service, and Fitch Ratings provide bond ratings to municipalities. Bonds rated AAA/Aaa are judged to be the best quality and carry the smallest degree of risk and, together with AA/Aa bonds, comprise high grade bonds. Ratings including “++ or “1” designate the strongest bonds in the rating category. Generally, highly rated bonds result in lower interest rates.

Bond Refinancing – The payoff and re-issuance of bonds to obtain better interest rates and/or bond conditions.

Bond Refunding – The redemption of a bond with proceeds received from issuing lower-cost debt obligations.

Budget – A financial plan consisting of an estimate of proposed expenditures and their purposes for a given period and the proposed means of financing them.

Budgetary Control – The control of management of a governmental unit or enterprise in accordance with an approved budget for the purpose of keeping expenditures within the limitations of authorized appropriations and available revenues.

Building Authority Bonds - Bonds secured by specified asset.

CAFR – (see Comprehensive Annual Financial Report).

Call Date - Date on which a bond can be redeemed before maturity. Earliest date on which bonds can either be paid off or refinanced.

Capital Assets – Assets of significant value and having a useful life of several years.

Capital Carryovers – Any unspent appropriation for capital projects that are authorized by City Council to be reappropriated in the following year.

Capital Equipment - Equipment with an expected life of more than one year, such as automobiles, computers, and furniture.

Capital Improvement Program – An annual, updated plan of capital expenditures for public facilities and infrastructure (buildings, streets, etc.), with estimated costs, sources of funding, and timing of work over a period of time.

Capital Outlay – Expenditures which result in the acquisition of capital assets.

Capital Project – Projects involving the purchase or construction of capital assets.

Career Ladder Increases - Career ladders are pay increases within a job series conditioned on obtaining required service experience and specified skills, training, and/or certification. They are typically used for jobs with critical or rapid learning curves to bring entry level employees to full productivity. They also act to encourage retention with the City, by discouraging movement to other employers after the City has invested resources in training and certification. Existing career ladders correspond with similar career ladders in the City’s relevant job market. This year’s budget includes several new career ladders which also correspond with the job market.

CDBG – (see Community Development Block Grant).

Certified Tax Rate – The tax rate that would generate the same amount of revenue as the previous year plus any new growth.

CIP – (see Capital Improvement Program).

Community Development Block Grant (CDBG) – The Housing and Community Development Act of 1974 provides funds to cities and counties to develop urban communities and expand economic opportunities principally for low- and moderate-income persons.

Comprehensive Annual Financial Report (CAFR) – The audited annual report of the City’s financial condition at the conclusion of the fiscal year.

Consolidated Budget – City budget that includes all funds – governmental and proprietary.

Consumer Price Index (CPI) – A statistical description of price levels provided by the United States Department of Labor. The change in this index from year to year is used to measure the cost of living and economic inflation.

Contingency – An appropriation of funds to cover unforeseen expenditures which may occur during the budget year.

CPI – (see Consumer Price Index).

Debt Service – The payment of principal, interest, and service charges related to long-term debt.

Debt Service Fund – A fund established to account for the accumulation of resources for, and the payment of, general long-term debt principal and interest.

Deficit – An excess of expenditures or expenses over revenues.

Department – A major administrative division of the City that indicates overall management responsibility for an operation or group of related operations within a functional area.

Depreciation – Expiration in the service life of fixed assets, attributable to wear and tear, deterioration, action of the physical elements, inadequacy, and obsolescence.

Designated Fund Balance – The portion of a fund balance that has been set aside for a specific purpose by the City Council.

Division – A sub-section within a department that provides specific services.

Encumbrances – Obligations or commitments in the form of purchase orders or contracts, the expenditure/expense of which has not yet occurred.

Enterprise Fund – A fund established to account for operations that are financed and operated in a manner similar to private business enterprises – the services are predominantly self-supported by user fees and charges. Examples are water and sanitation.

Expenditure – The actual spending of governmental funds set aside by an appropriation.

Expense – The actual spending of proprietary funds set aside by an appropriation.

Fiscal Year – The twelve-month period of time to which a budget applies. The City of South Jordan’s fiscal year is July 1 through June 30.

Franchise Tax – A tax levied at the state level against businesses and partnerships chartered within that state. South Jordan charges a 6% franchise tax for electrical and natural gas utilities.

FTE – (see Full Time Equivalent).

Full Time Equivalent – The hourly equivalent of a full-time employee. An FTE can be made up of either one full-time employee or two or more part-time employees whose total hours equal 2,080 per year.

Fund – A fiscal or accounting entity with a self-balancing set of accounts established for the purpose of carrying out specific activities in accordance with clearly defined restrictions and/or limitations.

Fund Balance – The difference between a fund’s assets and its liabilities.

Funding Source - Source of money pledged to pay principal and interest.

GAAP – (see Generally Accepted Accounting Principles).

GASB – (see Governmental Accounting Standards Board).

General Fund – The primary fund of the City used to account for all financial resources except those identified for special purposes or required to be accounted for in another fund.

Generally Accepted Accounting Principles (GAAP) – Uniform minimum standards for financial accounting and recording.

Governmental Accounting Standards Board (GASB) – The group that develops standardized reporting for government entities.

General Obligation Bonds – Bonds used for various purposes and repaid by the regular revenue raising powers of the City.

Grant – Contributions, gifts, or assets from another government entity to be used or expended for a specified purpose, activity, or facility.

Haircut Provision - Utah code related to redevelopment areas that allows portions of tax increment to be allocated and spent toward recreational purposes.

Impact Fees – Fees used to offset the additional burden on city infrastructure caused by new development within the city. The fees are collected and accounted for separately to be used for projects relating to the impact of the additional development.

Infrastructure – Facilities or assets on which the continuance and growth of a community depend, such as streets, waterlines, etc.

Interfund Transfers – Monies transferred from one fund to another to either finance the operations of another fund or to reimburse the fund for certain expenditures/expenses.

Intergovernmental Revenue – Money collected by one level of government and distributed to another level of government.

Long-term Debt – Debt with a maturity of more than one year after the date of issuance.

Maturity – The date on which the principal or stated values of investments or debt obligations are due and may be reclaimed.

Merit/Wage Compression Increase - Typically government employers recognize performance and increased experience with annual merit increase. Unlike most other government employers, however, South Jordan has an open range, rather than a step plan. In a step plan, the annual percentage is preset. In an open range it is not. City employees have not received merit increases during the economic downturn, although the number of employees has not grown in spite of population and service growth.

Modified Accrual Basis of Accounting – A method of accounting in which revenues are recognized in the period in which they become available and measurable and expenditures are recognized at the time a liability is incurred.

Motor Vehicle Fee – Fee imposed on passenger cars, light trucks, sport utility vehicles, vans, motorcycles, and recreational vehicles and due at the time of registration.

Operating Expenditures – The cost for materials and equipment required for a department to perform its functions.

Operating Revenues – Funds received by the City as income to pay for ongoing operations.

Ordinance – A formal legislative enactment by the City Council. It has the full force and effect of law within City boundaries unless preempted by a higher form of law. An ordinance has a higher legal standing than a resolution.

Property Tax – An ad valorem (according to value) tax based on the fair market value of real property (land and buildings) and personal property (business equipment). Fair market value is determined by the county as of January 1 of each year.

RDA – (see Redevelopment Agency).

Redevelopment Agency – A separate entity established to revitalize blighted and economically depressed areas of a community and to promote economic growth.

Refunded - Refinanced to take advantage of lower interest rates.

Reserve – A portion of a fund balance which has been legally segregated for a specific use and is, therefore, not available for further appropriation or expenditure.

Resolution – A special order of the City Council that requires less legal formality and has a lower legal standing than an ordinance.

Revenues – Sources of income such as taxes used to finance the operation of government.

Revenue Bonds - Payable from specified revenues such as Sales Tax, User Fees.

Sales Tax – Tax imposed on the taxable sales of all final goods. South Jordan receives part of the 6.85% sales tax charged in Salt Lake County.

Special Assessment – A tax on property owners who receive a benefit not received by all other taxpayers.

Special Improvement District (SID) – An area of the city where the property owners come together and vote on incurring the costs of making special improvements to the area (such as putting in custom streetlights). A special improvement district is created and a bond is issued to pay for the project. Then the property owners within the district pay a special assessment in addition to their taxes in order to repay the bond.

Special Revenue Fund – Fund used to account for specific revenue sources that are legally restricted to be spent for specified purposes. Examples are storm drain and risk management.

Tax Base – The total taxable value of property within the local government’s legal boundaries.

Tax Increment – Property tax that is collected as a result of increased valuation within an RDA area.

Tax Rate – The amount of tax levied for each \$100 of assessed valuation.

Taxable Value – The assessed value of property less exemptions.

Taxes – Compulsory charges levied by a government for the purpose of financing services for the common benefit of the people.

Transfers – Legally authorized intra-city transfers of appropriations from one City fund to another City fund. Revenues and expenditures are accounted for in both funds.

Truth in Taxation – Legal requirement for Utah cities to hold public hearings in the event the city chooses to adopt a tax rate higher than the certified tax rate.

Undesignated Fund Balance – A portion of a fund balance that has not been designated or reserved for any specific use

User Fees – The payment of a fee for direct receipt of a public service by the party benefiting from the service.

City of South Jordan

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